

## COMMITTEE MEMBERS

### Trustees

Jennifer Cunningham, Chair  
Richard Jay, Vice Chair  
Kitty Jung, Member  
Cortney Young, Member  
Art Sperber, Alternate  
Shaun Carey, Alternate

### Staff Liaison

Randy Carlton, Chief Finance &  
Administration Officer



## PRESIDENT/CEO

Daren Griffin, A.A.E.

## CHIEF LEGAL COUNSEL

Ian Whitlock

## BOARD CLERK

Lori Kolacek

## AGENDA

### Finance & Business Development Committee

Tuesday, April 9, 2024 | 9:00 AM

Reno-Tahoe International Airport, Reno, NV

Administrative Offices, Second Floor

### Notice of Public Meeting

Meetings are open to the public and notice is given pursuant to [NRS 241.020](#).

This meeting will be livestreamed and may be viewed by the public at the following link:

**Watch on Zoom:** <https://us02web.zoom.us/j/88150587204>

**Listen by Phone:** Dial 1-669-900-6833 and enter the Webinar ID: 881 5058 7204

### Accommodations

Members of the public who require special accommodations or assistance at the meeting are requested to notify the Clerk by email at [lkolacek@renoairport.com](mailto:lkolacek@renoairport.com) or by phone at (775) 328-6402. Translated materials and translation services are available upon request at no charge.

### Public Comment

Anyone wishing to make public comment may do so in person at the Board meeting, or by emailing comments to [lkolacek@renoairport.com](mailto:lkolacek@renoairport.com). Comments received **prior to 4:00 p.m. on the day before the meeting** will be given to the Board for review and included with the minutes of this meeting. To make a public comment during the Zoom meeting, please make sure your computer or device has a working microphone. Use the "Chat" feature to submit a request to speak. When the time comes to make public comments, you will be invited to speak. Public comment is **limited to three (3) minutes** per person. No action may be taken on a matter raised under general public comment.

### Posting

This agenda has been posted at the following locations:

1. RTAA Admin Offices, 2001 E. Plumb
2. [www.renoairport.com](http://www.renoairport.com)
3. <https://notice.nv.gov/>

### Supporting Materials

Supporting documentation for this agenda is available at [www.renoairport.com](http://www.renoairport.com), and will be available for review at the Board meeting. Please contact the Board Clerk at [lkolacek@renoairport.com](mailto:lkolacek@renoairport.com), or (775) 328-6402 for further information.

## **1. INTRODUCTORY ITEMS**

- 1.1 Call to Order
- 1.2 Roll Call

## **2. PUBLIC COMMENT**

## **3. APPROVAL OF MINUTES**

- 3.1 March 12, 2024, Finance & Business Development Committee meeting

## **4. ITEMS FOR CONSIDERATION BY THE FULL BOARD ON APRIL 11, 2024**

- 4.1 Board Memo No. 04/2024-13 (*For Possible Action*): Review, discussion and potential approval of a Technical Services Agreement with ServiceTec International, Inc., for a renewal of services, effective September 1, 2023, for \$124,100 annually; an amendment dated October 10, 2023, which increases support hours from 56 to 92 per week for \$91,791 annually; an amendment dated March 1, 2024, to further extend support hours from 92 to 112 per week for annual total of \$257,806; finally, a renewal of the agreement commencing September 1, 2024, for an annual amount of \$257,806
- 4.2 Board Memo No. 04/2024-14 (*For Possible Action*): Review, discussion and potential approval of a Professional Services Agreement for consulting services for federal lobbying services, with Van Scoyoc Associates, in the amount of \$6,000 per month through June 30, 2026, with options for two, 2 year extensions upon mutual agreement

## **5. ADMINISTRATIVE REPORTS**

- 5.1 Administrative Award of Contracts (Revenues) - March 2024
- 5.2 Administrative Award of Contracts (Expenditures) - March 2024
- 5.3 Financial Reporting Package - February 2024

## **6. MEMBER COMMENTS, QUESTIONS AND REQUESTS**

## **7. PUBLIC COMMENT**

## **8. ADJOURNMENT**

**COMMITTEE MEMBERS**

**Trustees**

Jennifer Cunningham, Chair  
Richard Jay, Vice Chair  
Kitty Jung, Member  
Cortney Young, Member  
Art Sperber, Alternate  
Shaun Carey, Alternate

**Staff Liaison**

Randy Carlton, Chief Finance &  
Administration Officer



**PRESIDENT/CEO**

Daren Griffin, A.A.E.

**CHIEF LEGAL COUNSEL**

Ian Whitlock

**BOARD CLERK**

Lori Kolacek

**--DRAFT--**

**MINUTES**

**Finance & Business Development Committee**

**Tuesday, March 12, 2024 | 9:00 AM**

**Reno-Tahoe International Airport, Reno, NV**

**Administrative Offices, Second Floor**

**1. INTRODUCTORY ITEMS**

The meeting was called to order at 9:00 a.m.

Roll was taken by the Clerk of the Board. A quorum was present.

**Members Present:** Richard Jay, Cortney Young, Kitty Jung, Shaun Carey (alternate)

**2. PUBLIC COMMENT**

None.

**3. APPROVAL OF MINUTES**

**3.1 February 6, 2024, Finance & Business Development Committee meeting**

Vice Chair Jay asked if there were any corrections to the February 6, 2024, Minutes. Hearing none, the Minutes were approved as presented.

**4. INFORMATION, DISCUSSION AND/OR POSSIBLE ACTION ITEMS**

None.

**5. ITEMS FOR CONSIDERATION BY THE FULL BOARD ON MARCH 14, 2024**

**5.1 Board Memo No. 03/2024-07:** Authorization for the President/CEO to negotiate final terms and execute on behalf of the Reno-Tahoe Airport Authority a 50-year Phase II Ground Lease for a 100-acre site at the Reno-Stead Airport, as outlined in the Exclusive

Master Development Agreement, with DP RTA Stead Ph 2, LLC for a minimum contract value of \$43,128,000 *(for possible action)*

This item was presented by Aurora Ritter, Interim Chief Commercial Officer. After discussion, the Committee took the following action:

**Motion:** Recommend that this item be presented to the full Board on March 14, 2024, for consideration and approval of the proposed motion: *Move to authorize the President/CEO to negotiate final terms and execute on behalf of the Reno-Tahoe Airport Authority a 50-year Phase II Ground Lease for a 100-acre site at the Reno-Stead Airport, as outlined in the Exclusive Master Development Agreement, with DP RTA Stead Ph 2, LLC for a minimum contract value of \$43,128,00.00.*

**Moved by:** Kitty Jung

**Seconded by:** Cortney Young

**Vote:** Motion passed unanimously

**5.2 Board Memo No. 03/2024-08:** Authorization for the President/CEO to execute an 18-month contract extension of the professional services agreement for insurance brokerage services with Arthur J. Gallagher Risk Management Services, LLC in the amount of \$67,500 *(for possible action)*

This item was presented by Alex Kovacs, Director of Finance. After discussion, the Committee took the following action:

**Motion:** Recommend that this item be presented to the full Board on March 14, 2024, for consideration and approval of the proposed motion: *“Move to authorizes President/CEO to award the 18-month contract extension to the Professional Services Agreement for insurance brokerage services with Arthur J. Gallagher Risk Management Services LLC, in the amount of \$67,500, and authorizes the President/CEO, or his designee to sign.”*

**Moved by:** Cortney Young

**Seconded by:** Kitty Jung

**Vote:** Motion passed unanimously

## **6. ADMINISTRATIVE REPORTS *(provided for reference only)***

**6.1 Administrative Award of Contracts (Revenues) - February 2024**

**6.2 Administrative Award of Contracts (Expenditures) - February 2024**

**6.3 Financial Reporting Package - January 2024**

There was no discussion on these items.

## **7. MEMBER COMMENTS, QUESTIONS AND REQUESTS**

None.



**8. PUBLIC COMMENT**

None.

**9. ADJOURNMENT**

The meeting was adjourned at 9:17 a.m.

# Board Memorandum

04/2024-13

## In Preparation for the Regular Board Meeting on April 11, 2024

**Subject:** Authorization for the President/CEO to execute a Technical Services Agreement with ServiceTec International, Inc for a renewal of services, effective September 1, 2023 for \$124,100 annually; an amendment dated October 10, 2023 which increases support hours from 56 to 92 per week for \$91,791 annually; an amendment dated March 1, 2024 to further extend support hours from 92 to 112 per week for annual total of \$257,806; finally, a renewal of the agreement commencing September 1, 2024 for an annual amount of \$257,806

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### STAFF RECOMMENDATION

Staff recommends approval of the Proposed Motion stated below.

### BACKGROUND

The SITA Common Use Passenger Processing System (CUPPS) was implemented in August 2022. CUPPS is a technology designed to facilitate the utilization by all of the RNO airline tenants' to use any of the nine gates or twenty-one ticket counter positions where CUPPS computer equipment is installed for passenger processing. Additionally, Common Use Self Service (CUSS) kiosks are available for select airlines, further optimizing the efficiency of the existing gate and ticket counter infrastructure.

These technologies seamlessly integrate with the RNO SITA Flight Information Display Systems (FIDS) and SITA Public Address (PA) systems.

Given the operational demands beyond the standard Monday through Friday, 8:00 am to 5:00 pm schedule, additional support hours are essential. After thorough review of support needs, it was determined that engaging a third-party service provider would best fulfill this requirement.

ServiceTec International, Inc was selected as the service provider and commenced operations on September 1, 2022. The support agreement was renewed in September 2023. ServiceTec not only provides support for the CUPPS and CUSS technology but also extends its support services to the FIDS and PA systems. Furthermore, ServiceTec is available to address other technology-related needs under the direction of the RTAA IT leadership, thereby broadening its scope of services.

Founded in 1989 and headquartered in Herndon, Virginia, ServiceTec International, Inc specializes in providing IT systems support at airports across North America and Europe, including prominent locations such as London Heathrow, JFK, San Francisco, and LAX airports.

**DISCUSSION**

During a recent review of the original ServiceTec Technical Services agreement, which was initially authorized within the CEO's signing authority as part of the Common Use Implementation project, it was determined that given the transition from an implementation phase to ongoing operational support, subsequent renewals of this agreement should undergo review and approval by the Board of Trustees.

The original agreement, executed in September 2022, entailed a commitment of eight (8) hours per day, seven (7) days per week, totaling 56 hours per week (\$124,100 annually, involving the employment of 2 part-time staff), exclusively supporting one airline, Spirit, at the time of initiation. This agreement was subsequently renewed in September 2023 at the same rate.

Throughout 2023, as all RNO airlines were integrated into the CUPPS and CUSS systems, additional support demands arose. Consequently, an amendment was made in October 2023 to extend support hours to twelve (12) hours per day on weekdays and sixteen (16) hours per day on weekends, totaling 92 hours per week (\$215,891 annually, involving the hiring of 1 full-time and 3 part-time staff).

The current amendment proposes an increase in ServiceTec support hours to sixteen (16) hours per day, seven (7) days per week, effective March 1, 2023, amounting to \$257,806 annually, with the employment of 1 full-time and 4 part-time staff.

In the interest of operational efficiency, staff seeks advance approval for the CEO to execute a renewal of this revised agreement on September 1, 2024, subject to the approval of the fiscal year 2024-25 budget. This approach would eliminate the necessity for staff to revisit the Board of Trustees in August 2024 to seek renewal approval.

**FISCAL IMPACT**

The additional amount required for the remaining contract period (March 2024 – August 2024) totals \$20,958, which falls within the provisions of the existing budget. A comprehensive breakdown of the agreements and subsequent amendments is provided below:

Date	Item	Inc Annual Amount	Total Annual Amount
September 1, 2022	Initial Agreement 56 hours per wk		\$124,100
September 1, 2023	1 <sup>st</sup> Renewal		\$124,100
October 10, 2023	Amendment to increase to 92 hours per wk	\$91,791	\$215,891
March 1, 2024	Amendment to increase to 112 hours per wk	\$41,915	\$257,806
September 1, 2024	2 <sup>nd</sup> Renewal		\$257,806

**COMMITTEE COORDINATION**

Finance & Business Development Committee

**PROPOSED MOTION**

“Move to authorize the President/CEO to execute a Technical Services Agreement with ServiceTec International, Inc for a renewal of services, effective September 1, 2023 for \$124,100 annually; an amendment dated October 10, 2023 which increases support hours from 56 to 92 per week for \$91,791 annually; an amendment dated March 1, 2024 to further extend support hours from 92 to 112 per week for annual total of \$257,806; finally, a renewal of the agreement commencing September 1, 2024 for an annual amount of \$257,806.”

# Board Memorandum

04/2024-14

## In Preparation for the Regular Board Meeting on April 11, 2024

**Subject:** Authorization for the President/CEO to execute a Professional Services Agreement for consulting services for federal lobbying services, with Van Scoyoc Associates, in the amount of \$6,000 per month through June 30, 2026, with options for two, 2 year extensions upon mutual agreement.

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### STAFF RECOMMENDATION

Staff recommends that the Board adopt the motion stated below.

### BACKGROUND

In anticipation of the expiration of the existing board authority and contract for federal lobbying services, a Request for Qualifications (RFQ) was issued on January 23, 2024 to solicit parties interested in representing the Reno-Tahoe Airport Authority on federal legislative, policy and fiscal matters as outlined in the scope of work.

The solicitation was advertised in compliance with state law included in the Reno-Gazette Journal, and the Nevada Government eMarketplace (NGEM). Additionally, staff took advantage of the ability to advertise the RFQ with our industry associations American Association of Airport Executives (AAAE) and Airports Council International - North America (ACI-NA). As a result, eight (8) Statements of Qualifications (SOQ) were received and opened on February 14, 2024. Staff completed an initial evaluation and it was determined that all of the SOQs were responsive.

An Evaluation Committee was convened including one current Trustee, four current employees and one external, non-voting subject matter expert. After an initial review and scoring based on a pre-established rubric, six of the eight firms were invited to participate in an interview process with the Evaluation Committee. At the conclusion of the interview process, the Evaluation Committee narrowed it down to three finalists. After a final interview in person in Washington DC, the evaluation committee's top choice was confirmed as Van Scoyoc Associates (VSA). A notice of intent to award was issued to VSA and the terms and conditions of the Professional Services Agreement were negotiated for your consideration.

### DISCUSSION

With the approval of this item, VSA would represent RTAA at the federal level with the primary responsibility proactively recommending and advising the RTAA on strategic opportunities for advancement through appropriations, policy changes, partnerships and other unique tactics that could benefit the RTAA. They will work with staff to develop and enhance a legislative and

regulatory program and provide strategic counsel. They are expected to have a strong identity and presence in Washington DC and remain in frequent communication with Members of Congress, their staff and executive branch agencies including the Federal Aviation Administration, Customs & Border Patrol, Department of Homeland Security and the Transportation Security Administration, among others.

Their team is robust and includes many subject matter experts with extensive experience in aviation, as well as appropriations. Executive Vice President Harry Glenn will serve as our project manager. Following a 34-year career on Capitol Hill, he brings an additional 10 years of experience representing other public transportation agencies including airports. He will be joined by Executive Vice President Steve Palmer, the lead on the firm's transportation practice. Prior to joining VSA, Mr. Palmer served as the Assistant Secretary of Transportation for Congressional and Intergovernmental Affairs. Jennifer LaTourette, the President & COO of VSA, brings experience in federal appropriations and also represented ACI-NA for more than a decade. Vice President J.P. Dowd, recently joined VSA in 2023 after serving as the Chief of Staff to Senator Patrick Leahy, who served as the Chairman of the Senate Appropriations Committee. This team demonstrated vast experience and success for other clients, including securing major appropriations for other airport projects.

Additionally, VSA represents the Nevada System of Higher Education as a whole, as well as individual schools like the University of Nevada, Reno, University of Nevada, Las Vegas and has a long-standing relationship with the Desert Research Institute. They have a track record of commitment to Nevada and are well versed in the issues impacting the area and the opportunities that exist like the new Tech Hub designation by President Biden to the University of Nevada, Reno.

#### **FISCAL IMPACT**

In consideration of the services provided by VSA, the RTAA would provide a monthly retainer for the duration of the contract through June 30, 2026 in the amount of \$6,000 per month or \$72,000 per fiscal year.

#### **COMMITTEE COORDINATION**

Finance and Business Development Committee

#### **PROPOSED MOTION**

“Move to authorize the President/CEO to execute a Professional Services Agreement for consulting services for federal lobbying with Van Scoyoc Associates (VSA) for the period of May 1, 2024 through June 30, 2026, with two additional options to extend for two years each.

# Administrative Report

**Date:** April 9, 2024

**Subject:** Administrative Award of Contracts (Revenues)  
Pursuant To Resolution No. 557 for the Month of March 2024

## BACKGROUND

At the July 14, 2022 meeting of the Board of Trustees of the Reno-Tahoe Airport Authority, the Board approved Resolution No. 557, recognizing the inherent authority of the President/CEO, or authorized representative to award revenue contracts except those that are, in combination, more than 5 years in Term, including options, and generate aggregate revenues of \$250,000 or more.

## DISCUSSION

Resolution No. 557 requires that the President/CEO provide the Board of Trustees with an administrative report setting forth a list of revenue contracts and associated options to extend approved administratively as a result of the resolution to be given to the Board on a monthly basis.

### March 2024

Date	Lessee	Property Address	Agreement Term	Contract Value	Portfolio
3/1/24	2 New Tenant	Park to Travel	Month to Month	\$190.00	Outside Properties

# Administrative Report

**Date:** April 9, 2024

**Subject:** Administrative Award of Contracts (Expenditures)  
Pursuant to Resolution No. 557– March 2024

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## BACKGROUND

At the July 14, 2022, Board of Trustees' Meeting of the Reno-Tahoe Airport Authority, the Board approved Resolution No. 557 authorizing the President/CEO to administratively award contracts for:

- budgeted professional services when the scope of work is \$200,000 or less, and to approve amendments where the sum of the total net of amendments per agreement does not to exceed \$50,000; and
- budgeted goods, materials, supplies, equipment, technical services, and maintenance contracts when the estimated amount to perform the contract, including all change orders, is \$250,000 or less; and
- budgeted construction contracts when the estimated amount to perform the work is \$500,000 or less, and approve change orders to construction contracts where the sum of the total net of change orders per contract does not exceed \$250,000; and
- budgeted Construction Management and Administration professional service agreements and amendments (“Work Order”) where a single Work Order does not exceed \$250,000.

All construction contracts exceeding \$500,000 must be approved by the Board of Trustees, along with a request to establish an Owner's Contingency. Additionally, if the Board of Trustees originally approved the construction contract, any construction change order exceeding the sum of the total of the contract and Owner's Contingency must also be approved by the Board.

## DISCUSSION

Resolution No. 557 requires that the President/CEO provide the Board of Trustees with a monthly administrative report listing of all agreements and purchase orders more than \$25,000 and approved administratively as a result of this Resolution. Further, all change orders and amendments approved administratively as a result of this Resolution shall also be included in this administrative report regardless of value.



**Agreements and POs in Excess of \$25,000**

<b>Date</b>	<b>Name of Company</b>	<b>Dollar Amount</b>	<b>Description</b>	<b>Funding Source</b>	<b>Department / Division</b>
02/29/24	Construction Materials Engineers, Inc.	\$198,150.00	A PSA was issued for Construction Management Services associated with the VALE PC Air Project.	FY24 AIP	Engineering & Construction
03/05/24	Orange142, LLC	\$45,000.00	A multi-year time and materials-based PSA was issued for strategic analysis and marketing consulting.	FY24 O&M	Marketing & Public Affairs
03/06/24	Barich, Inc.	\$25,000.00	A time and materials Contract was issued for on-call strategy and information technology consulting services.	FY24 O&M	Technology & Information Systems
03/06/24	Incline Technology Consulting, LLC	\$60,322.00	A technical services contract was issued for purchase, installation and coordination activities associated with parking garage camera replacements.	FY24 O&M	Technology & Information Systems
03/12/24	Specialized Elevator Service Holdings LLC dba KOCH Elevator	\$87,870.00	An informal bid was solicited for the code required parking garage elevator updates. NRS 332 requires at least 2 quotes for maintenance projects. The other quote was provided by KONE for \$115,460.00.	FY24 O&M	Facilities and Building Maintenance
03/19/24	American Assoc. Of Airport Executives (AAAE)	\$27,000.00	A PO was issued for the CY2024 AAAE Federal Affairs Membership.	FY24 O&M	President/CEO
03/26/24	John F. Connell Jr.	\$60,778.20	A Contract was issued for software maintenance renewal (Yr#2) for Maximo.	FY24 O&M	Technology & Information Systems

## Change Orders and Amendments

Date	Name of Company	Dollar Amount	Description	Funding Source	Department / Division
02/05/24	Granite Construction Company	(\$78,912.28)	CO#2 (attached) for TWY Alpha and Aircraft Apron Reconstruction Project – Phase 4 was for additional SOW and final adjusted quantities. Total Contract, including CO#2, equals \$4,703,608.12.	FY23 CIP	Engineering & Construction
02/08/24	EASE Airport Ops LLC	\$24,000	Amendment #1 for the Operations Dashboard was issued to include Phase 3 for expansion of SOW to include delivery and integration of 4 custom data points. Total PSA, including amendment, equals \$154,000.00.	FY24 O&M	Technology & Information Systems
02/15/24	McCarthy Building Companies, Inc.	(\$75,000.00)	CO#4 (attached) for the CMAR Ticketing Hall Project was a deductive CO issued to reduce the Owner's Contingency. Monies were shifted to RTAA for soft costs budget / other Project related costs. Total Contract, including CO#4, equals \$25,806,971.68.	FY23 CIP	Engineering & Construction
03/01/24	Sierra Nevada Construction, Inc.	(\$7,081.28)	CO#1 (attached) for the Air Cargo Way Reconstruction project was for additional SOW and final adjusted quantities. Total Contract, including CO#1, equals \$1,348,925.72.	FY24 CIP	Engineering & Construction
03/01/24	Sierra Nevada Construction, Inc.	\$45,983.62	Owner's Contingency CO#1 (attached) for the Air Cargo Way Reconstruction project was for additional SOW. Total Contract, including Owner's Contingency CO#1, equals \$1,397,909.34.	FY24 CIP	Engineering & Construction
03/13/24	Construction Materials Engineers, Inc.	\$0.00	PSA Amendment #1 (no cost) for the Construction Management Services Automatic Exit Lanes Project was issued to extend the contract date through 07/31/24 due to accommodate the construction schedule.	FY24 CIP	Engineering & Construction
03/15/24	RS&H Nevada, Inc.	\$0.00	PSA Amendment #1 (no cost) for the Design Services for The HQ Project was issued to extend the contract date through 05/23/24 due to allow for completion of the work and to align with the May'24 Board Meeting.	FY24 CIP	Engineering & Construction
03/15/24	McCarthy Building Companies, Inc.	\$0.00	CO#2 (misabeled as CO#1; CO#1 issued 08/31/22; both are attached) for the CMAR Ticketing Hall Roof Project was a no cost CO to align the GMP #1 contract end date with GMP #2 contract end date of June 28, 2024.	FY23 CIP	Engineering & Construction
03/18/24	Q&D Construction, LLC	\$0.00	CO#1 (no cost) for the Automated Exit Lanes Project was issued to extend the contract date through 07/31/24 due to accommodate the construction schedule.	FY24 CIP	Engineering & Construction

Date	Name of Company	Dollar Amount	Description	Funding Source	Department / Division
03/18/24	L3Harris Technologies Inc	\$3,134.50	A PO CO was issued to updated quantities for radios and associated features and programming. Total revised PO, including this CO, equals \$98,856.24.	FY24 O&M	ARFF
03/21/24	Robert Half International, Inc.	\$5,092.00	A temporary services contract was increased to accommodate additional costs associated with temporary financial/budgeting staff services. Base contract is a NTE time and materials hourly contract. Total base contract, including this change order, is \$35,000.00.	FY24 O&M	Finance

**Key to abbreviations:**

AIP = Airport Improvement Project  
 CIP = Capital Improvement Program  
 CFC = Customer Facility Charge

CO = Change Order  
 NTE = Not to Exceed  
 PFC = Passenger Facility Charge

PO = Purchase Order  
 PSA = Professional Service Agreement

**CHANGE ORDER**

**Distribution to:**  
 RTAA PURCHASING   
 PM   
 CM   
 ENGINEER   
 CONTRACTOR   
 FAA

**Reno-Tahoe Airport Authority**  
 Reno-Tahoe International Airport  
 Reno-Stead Airport  
 Box 12490  
 Reno, NV 89510



Project: Taxiway Alpha and Aircraft Apron Reconstruction  
 Project-Phase 4  
 Solicitation #: ITB #22/23-25  
 Change Order Number 02  
 Change Order Initiation Date: January 18, 2024  
 AIP No. 3-32-0018-49-2023  
 To: Granite Construction Company  
 P.O. Box 2087  
 Sparks, NV 89431  
 Original Contract Date: June 22, 2023

**You are directed to make the following changes in the Contract:**

<b>Provide labor, equipment, materials, and full compensation to remove and replace two (2) feet of AC on the East and West side of the existing concrete pads per the enclosed Force Account sheet.....</b>	<b>\$6,464.12</b>
<b>Provide labor, equipment, materials, and full compensation to construct a revised electrical handhole and strengthen the inside of the existing structure per Titan's PCO-001 R2.....</b>	<b>\$5,937.25</b>
<b>Adjust the estimated contract quantities to the actual amount of work performed. The enclosed spreadsheet shows the amounts completed at more or less than the original estimated quantity for each bid item. The total deductive amount for this Change is.....</b>	<b>(\$91,313.65)</b>
<b>Total</b>	<b>(\$78,912.28)</b>

**All other terms, conditions, and requirements not modified herein remain unchanged.**

Not valid until signed by ALL parties. Execution of this Change Order by both Owner and Contractor constitutes a binding agreement and serves as a full accord and satisfaction of any claim, demand, lien, stop notice or further request for compensation, past or present, known or unknown, and/or time extension arising out of or by virtue of the work described above in the Change Order. Contractor's signature indicates agreement herewith, including any adjustments in the Contract Sum or Contract Time.

The Original Contract Sum was.....	\$4,476,476.00
Net Changes by Previously Authorized Change Orders .....	\$306,044.40
Net Changes by Previously Authorized Contingency Change Orders	\$0.00
The Revised Contract Sum Prior to this Change Order was .....	\$4,782,520.40
The Contract Sum will be <b>decreased</b> by this Change Order.....	(\$78,912.28)
The new Contract Sum, including this Change Order will be .....	\$4,703,608.12

The Contract Time prior to this Change Order was fifty-nine (59) calendar days.  
 The Contract Completion date prior to this Change Order was August 23, 2023.  
 The Contract Time will be **increased** by eight (8) calendar days for a total of sixty-seven (67) calendar days.  
 - See bullets on next page for additional information.  
 The Contract Completion date, as of this Change Order, therefore, is December 15, 2023.

- As of August 18, 2023, 54 calendar days were used towards the contract.
  - The count of calendar days was suspended between August 19, 2023 and November 5, 2023 to allow for the procurement of long-lead electrical items under Bid Alternates 6-10.
- Work resumed November 6, 2023 through November 9, 2023 to complete Bid Alternates 6-10.
- As of November 9, 2023, 58 calendar days were used towards the contract.
  - The count of calendar days was suspended between November 10, 2023 and December 6, 2023 to allow for redesign of unforeseen electrical handhole conditions and procurement of materials.
- Work resumed December 7, 2023 through December 15, 2023 to complete the electrical handhole.
- As of December 15, 2023, 67 calendar days were used towards the contract.

Authorized By:

**Atkins North America**  
 Construction Manager  
 10509 Professional Cir. Ste 103  
 Reno, NV 89521

**Kimley-Horn**  
 Engineer/Architect  
 7900 Rancharrah Pky, Ste 100  
 Reno, Nevada 89511

**Granite**  
 Contractor  
 P.O. Box 2087  
 Sparks, NV 89431

**Reno-Tahoe Airport Authority**  
 Owner  
 P.O. Box 12490  
 Reno, NV 89510

*Kara Bymers*

By: Kara Bymers

01/19/2024

Date

*Heath Hildebrandt*

By: Heath Hildebrandt

01/26/2024

Date

*Paul Shogren*

By: Paul Shogren

1/25/2024

Date

By: Jackie Borman

February 5, 2024

Date



# FORCE ACCOUNT BILLING

GRANITE JOB #: 1241406



DATE PERFORMED: 7/24/23 and 7/25/2023  
 WORK DESCRIPTION: Remove and Replace 2 FT AC East and West of Pads  
 LOCATION: Reno/Stead Airport

LABOR CHARGES								
NAME	CRAFT	ST HRS	ST RATE	OT HRS	OT RATE	FRINGE RATE	EXT.	TOTAL
Jorge Garcia	Laborer	4.00	\$ 32.35		\$ 48.53	\$ 15.33	\$ 61.32	\$ 190.72
William Gaylord	Gradesetter/Operator	4.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 108.40	\$ 274.76
German Gomez	Laborer	4.00	\$ 29.05		\$ 43.58	\$ 15.33	\$ 61.32	\$ 177.52
John Carpenter	Operator Foreman	2.00	\$ 48.66		\$ 72.99	\$ 27.10	\$ 54.20	\$ 151.52
Sean Sullivan	Operator Foreman	2.00	\$ 43.66		\$ 65.49	\$ 27.10	\$ 54.20	\$ 141.52
Kenneth Heide	Operator	2.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 54.20	\$ 137.38
Daniel Baldoni	Operator	2.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 54.20	\$ 137.38
Jonathan Sossamon	Operator	2.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 54.20	\$ 137.38
Bret Linder	Operator	2.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 54.20	\$ 137.38
Duane Davisson	Operator	2.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 54.20	\$ 137.38
Shane Drury	Operator	2.00	\$ 41.59		\$ 62.39	\$ 27.10	\$ 54.20	\$ 137.38
Constantino Rios	Laborer	1.00	\$ 29.05		\$ 43.58	\$ 15.33	\$ 15.33	\$ 44.38
Rodolfo Rodriguez	Laborer	2.00	\$ 29.05		\$ 43.58	\$ 15.33	\$ 30.66	\$ 88.76
Issac Rodriguez	Laborer	2.00	\$ 28.55		\$ 42.83	\$ 15.33	\$ 30.66	\$ 87.76
<b>LABOR TOTALS:</b>							<b>\$ 741.29</b>	<b>\$ 1,981.22</b>

EQUIPMENT CHARGES						
EQUIP. #	DESCRIPTION	HOURS	RATE	TOTAL		
8.33973	JD 210L Skiploader 4X4	2.00	\$ 44.46	\$ 88.92		
10.33462	Cat CB36B Asphalt Compacter	2.00	\$ 46.74	\$ 93.48		
4.12674	Ford F650 Flatbed	1.00	\$ 48.08	\$ 48.08		
		-	\$ -	\$ -		
		-	\$ -	\$ -		
		-	\$ -	\$ -		
		-	\$ -	\$ -		
		-	\$ -	\$ -		
<b>EQUIPMENT TOTALS:</b>				<b>\$ 230.48</b>		

MATERIALS					
INVOICE #	DESCRIPTION	QTY	UNITS	PRICE	TOTAL
39054564	P-401	9.33	TN	\$ 116.00	\$ 1,081.70
39054620	P-401	9.33	TN	\$ 116.00	\$ 1,081.70
		-		\$ -	\$ -
		-		\$ -	\$ -
		-		\$ -	\$ -
		-		\$ -	\$ -
<b>TAX %:</b>					<b>8.265%</b>
<b>TAX:</b>					<b>\$ 178.81</b>
<b>MATERIALS TOTALS:</b>					<b>\$ 2,342.21</b>

SUBCONTRACTOR					
INVOICE #	DESCRIPTION	QTY	UNITS	PRICE	TOTAL
163747	Penhall Sawcutting	1.00	LS	\$ 858.00	\$ 858.00
		-		\$ -	\$ -
		-		\$ -	\$ -
		-		\$ -	\$ -
		-		\$ -	\$ -
		-		\$ -	\$ -
<b>TAX %:</b>					<b>0.000%</b>
<b>TAX:</b>					<b>\$ -</b>
<b>SUBCONTRACTOR TOTALS:</b>					<b>\$ 858.00</b>

SUMMARY					
LABOR TOTAL \$	1,239.93	EQUIPMENT COST \$	230.48	SUBCONTRACTOR COST \$	858.00
SURCHARGE %	19.87%	EQUIPMENT MARKUP %	15.00%	SUBCONTRACTOR MARKUP %	10.00%
SURCHARGE COST \$	246.37	EQUIPMENT MARKUP \$	34.57	SUBCONTRACTOR MARKUP \$	85.80
MARKUP %	15.00%	TOTAL EQUIPMENT COSTS: \$	265.05	TOTAL EQUIPMENT COSTS: \$	943.80
MARKUP AMOUNT \$	334.14	MATERIAL COST \$	2,342.21		
TOTAL LABOR COSTS: \$	2,561.73	MATERIAL MARKUP %	15.00%		
		MATERIAL MARKUP \$	351.33		
		TOTAL MATERIAL COSTS: \$	2,693.54		
<b>TOTAL COST FOR EXTRA WORK: \$</b>		<b>6,464.12</b>			



Proposed Change Order
PCO-001 R2
Job #2315

To: Kyle Harlan Job Name: Reno-Stead Airport Apron Phase 4
Company: Granite Construction Change Re: Handhole Raise
Address: 1900 Glendale Ave. Sparks, NV 89431 Date: January 17, 2024
Phone: 775-386-4926 cc: Ryan Greenhalgh

Work Scope:

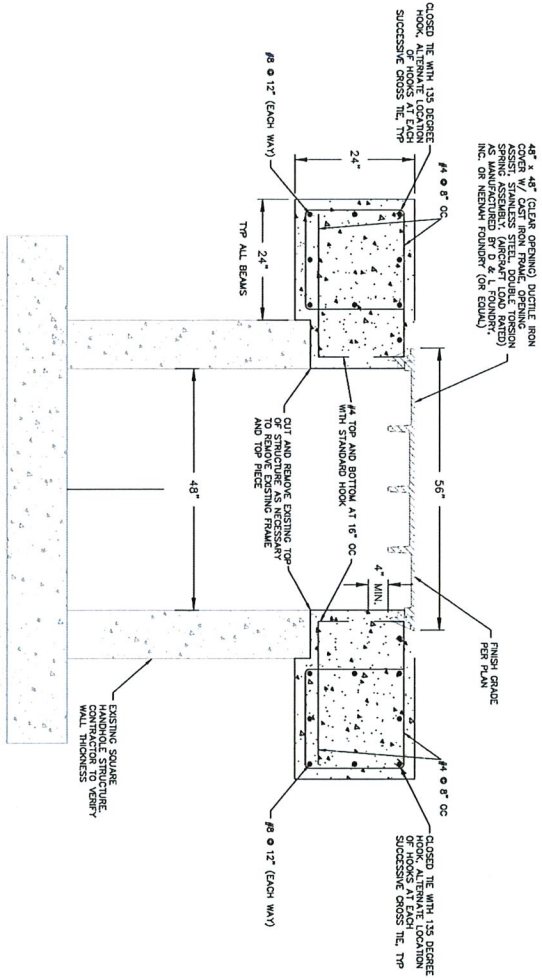
Cage Design Changes
Additional Rebar Added to Cage Design (T&M)..... \$950.00
Interior Concrete Wall Form & Pour
Concrete Pour 1 CUYD.....\$355.00
Materials – Allowance.....\$602.00
• Form Wood, Conduit, Epoxy, Misc Hardware
Labor (13th & 15th) 25.5 hours @\$85/hr ..... \$2,167.50
Slurry Backfill of Abandoned Handhole
Concrete Pour 10 CUYD.....\$1,323.00
10% Markup.....\$539.75

Price as described above \$ 5,937.25

Titan Electrical Contracting will only proceed with this work upon return of this proposal signed by a person authorized to approve work and payment at this location.

Approved By: \_\_\_\_\_ Date: \_\_\_\_\_

ORIGINAL REBAR DESIGN



7 HANDHOLE EXTENSION DETAIL  
SCALE: NTS

- GENERAL NOTES:
1. ALL CONCRETE FOR HANDHOLE EXTENSIONS SHALL MEET THE REQUIREMENTS OF SECTION P-810, CONCRETE, STANDARD SPECIFICATIONS FOR CONCRETE, STANDARD SPECIFICATIONS FOR CONCRETE, AND STANDARD SPECIFICATIONS FOR CONCRETE.
  2. REINFORCING STEEL SHALL CONFORM TO ASTM A615, GRADE 60.
  3. CONCRETE COVER FOR ALL REINFORCING STEEL SHALL BE 2 INCHES MINIMUM UNLESS NOTED OTHERWISE.
  4. THE HANDHOLE MATCH LID SHALL BE AIRCRAFT RATED FOR 10,000-PSI WHEEL LOADS.
  5. TOP OF STRUCTURE SHALL MATCH GRADE AND CONFORM WITH PAVEMENT ELEVATIONS SHOWN IN THE PLAN.
  6. PROVIDE SHOP DRAWING OF PROPOSED CONCRETE HANDHOLE SHOWING SHOP DRAWING MUST BE APPROVED PRIOR TO INSTALLATION.

ISSUED FOR BID

RENO-TAHOE AIRPORT AUTHORITY TAXIWAY A & AIRCRAFT APRON RECONSTRUCTION PROJECT PHASE 4	NEVADA	ELECTRICAL DETAILS	KHA PROJECT 091479023			© 2023 KIMLEY-HORN AND ASSOCIATES, P.C. 7800 RANCO-ARROYO PARKWAY, SUITE 100, BEND, NV 89501 P: 775-787-7502 WWW.KIMLEY-HORN.COM	NO.	REVISIONS	DATE	BY
			SHEET NUMBER 302 SHEET 48 OF 49				RENO			





# A-1 STEEL, INC.

1523 S Stanford Way  
Sparks NV 89431

(775) 358-8666 Fax (775) 358-4009

## Invoice

DATE	INVOICE #
12/18/2023	R20313

**BILL TO**

Titan Electrical  
5450 Mill Street  
Reno, NV 89502

P.O. NUMBER	WORK ORDER	TERMS:	REP	VIA	JOB NAME
14238	R20313	Net 30	LT	Will Call	RTS Handhole Adjustment
QTY/WT	DESCRIPTION				AMOUNT
	Tie 4 grade beams, plus loose items Nevada Sales Tax				3,496.05T 288.95
	25% of cost for added rebar on collar & sidewall ~\$950				
	<b>Total</b>				<b>\$3,785.00</b>

Purchaser agrees to pay within 15 days to A-1 Steel, Inc., for all services and/or material listed herein, in full. Retention may NOT be withheld from these invoices as they are over the counter and not contract work. In the event of delinquency in payment, Purchaser further agrees to pay a service charge of 1 1/2% per month, plus all costs of collection and attorney fees. There will be a \$ 30 return check fee. There will be a restocking charge for all returned materials. Special orders are non-returnable and non-refundable. If you disagree with any part of this invoice you must submit a reason in writing within (7) days or the invoice will be deemed accepted.

Nevada Contractors License # 48530

Tax Identification # 88-0391041

**A-1 STEEL, INC.**  
 1523 S. Stanford Way  
 Sparks, Nevada 89431  
 NV. CONTRACTORS LICENSE #48530

**R 20313**

(775) 358-8666

Fax (775) 358-4009

Customer: Titus Electric Company

Date: 12/5/2023

Caller: Tony

Phone: 76-957-7070

Job Name: RIS Hardware Adjustment

Quote: 11,378.50 TAX

Location: \_\_\_\_\_

PO # 11/27

Delivered:  W/C  Install  Notes: 21 2 2 2 2

Del. Date: \_\_\_\_\_ Time: am  / pm  Del. By: \_\_\_\_\_

STOCK					FABRICATED											
	PCS	Size	Length	Code		PCS	Size	Length	Mark	Type		PCS	Size	Length	Mark	Type
1					1	8	8	8-0			21					
2					2	3/8	6	1-0			22					
3					3						23					
4					4	1/2	8	1-10			24					
5					5	7/8	8	3-10			25					
6					6	1/2	4	5-1/2			26					
7					7	1/2	4	3-1/2			27					
8					8	1/2	4	3-1/2			28					
9					9	1/2	4	2-1/2			29					
10					10	1/2	4	2-1/2			30					
11					11	1/2	4	1-1/2			31					
12					12						32					
13					13	7/8	8	12-0			33					
14					14	3/4	6	12-0			34					
15					15						35					
16					16						36					
17					17						37					
18					18						38					
19					19						39					
20					20						40					

**FABRICATED SUMMARY**

SIZE	WEIGHT	SIZE	WEIGHT	SIZE	WEIGHT	SIZE	WEIGHT
2-60		5-60		8-60		11H60	
2L60		5H60		8H60		14-60	
3-60		5L60		9-60		14H60	
3L60		6-60		9H60		18-60	
4-60		6H60		10-60		18H60	
4H60		7-60		10H60		<b>TOTAL WEIGHT:</b>	
4L60	635	7H60		11-60			4,600

**OTHER MATERIAL**

QTY	CODE	DESCRIPTION

RECEIVED BY: \_\_\_\_\_ DATE: 12-7-23

SIGNATURE (I hereby acknowledge receipt of the above product and acknowledge the same to be satisfactory.)

~ Thank You ~

ORDER TAKEN BY: \_\_\_\_\_

TAGGED Y / N BY: \_\_\_\_\_



### Conduit Parts for Side Wall Fix



MULTIPLE  
**2" PVC Conduit, 10', Schedule 40**  
 Item #: 0069198 Cat #: 2P UPC: 670648234893

Qty:  
 10

**\$29.00**  
 \$2.90 FT

Company Wide

408.668 Company wide

:

Remove



CARLON  
**PVC Repair Coupling, 1/2", Schedule 40**  
 Item #: 0657514 Cat #: E910D UPC: 034481192329

Qty:  
 6

**\$27.24**  
 \$4.54 EA

Company Wide

6 Company wide

:

Remove



MULTIPLE  
**Bell End, 2", PVC**  
 Item #: 0069188 Cat #: 2PBE UPC: 088700567153

Qty:  
 6

**\$65.10**  
 \$10.85 EA

Company Wide

7.734 Company wide

:

Remove

Subtotal \$121.34

Tax \$10.03

Total \$131.37

## Conduit Parts & Lumber for Side Wall Fix



2 in. x 4 in. x 8 ft. Prime Stud

Model #058449

**\$11.92**  
(\$2.98/item)

Pickup at [N Reno](#)

Delivering to 89502

### Pickup

**Today**  
1,249 in stock  
**FREE**

### Delivery

**Tomorrow**  
1,581 available

- 4 +

[Save for Later](#)

[Save to List](#)

[Remove](#)



**ProWood**

3/4 in. x 4 ft. x 8 ft. CC Pressure-Treated Pine Plywood

Model #231428

**\$46.28**

Pickup at [Reno](#)

Delivering to 89502

### Pickup

**Today**  
40 in stock  
**FREE**

### Delivery

**Tomorrow**  
40 available

- 1 +

[Save for Later](#)

[Save to List](#)

[Remove](#)

Subtotal \$60.18

Tax \$4.97

Total \$65.77

# WHITE CAP®

White Cap, L.P.  
PO Box 4944  
Orlando, FL 32802-4944

**BRANCH ADDRESS**  
445 - WC RENO NV (BRD)  
  
(775) 351-2201  
250 EDISON WAY  
RENO NV 89502  
WASHOE

## INVOICE

INVOICE NUMBER
50024780412
INVOICE DATE
12/07/2023
CUSTOMER PO NUMBER
14256

TO VIEW AND PAY ONLINE GO TO:
<a href="http://whitecap.billtrust.com">http://whitecap.billtrust.com</a>
ENROLLMENT TOKEN:
SRP DQL TQP

SOLD TO: 10000427660

TERRITORY:  
SHIP TO: 10003633625

<b>MAKE CHECKS PAYABLE TO:</b>
White Cap, L.P. P.O. BOX 6040 CYPRESS, CA 90630-0040

TITAN ELECTRICAL CONTRACTING  
5450 MILL STREET #100  
RENO NV 89502

TITAN ELECTRICAL CONTRACTING/YARD  
5450 MILL STREET #100  
RENO NV 89502

ORDER DATE	ORDER NO.	ORDERED BY	ACCOUNT MANAGER	TAKEN BY				
12/07/2023	56611854	JENNY LUMIS	WEIDEMAIER, WAYNE	LINARES, RAYLYNN				
BRANCH	ACCT JOB NO.	TERMS	SHIP VIA / ROUTING	CUSTOMER JOB NO.				
445	10003633625	NET 30 DAYS	0. WILL CALL	TITAN ELECTRICAL				
LINE	PART NUMBER	DESCRIPTION	QTY ORD	UNIT PRICE	QTY BKO	QTY SHP	EXTENDED PRICE	TAX AMT
0	HDRDESC	***** DELIVERY TAG#: 27439776 *****	1	0	0	1	0.00	
1	132CWD300	3" DOBIE WITH WIRE	60	0.83349 EA	0	60	50.01	4.13
2	113TW16DAWG	3.5LB 16.5GA IMPORT TIE WIRE ROUND HOLE SOLD/ROLL	2	4.29 RL	0	2	8.58	0.70
3	208GG310	TIE WIRE TWISTER KRAFT	1	16.89 EA	0	1	16.89	1.40
4	15151650	50LB 16D DUPLEX NAIL SOLD/BOX	1	49.19 BOX	0	1	49.19	4.06
5	137SET3G22N	22 OZ SET-3G WITH NOZZLE AND EXTENSION SIMPSON	10 5	64.89 EA	0	10	648.90	53.63
6	196RG5600WC	5GAL CLEAR BUCKET PRIVATE LABEL	2	7.99 EA	0	2	15.98	1.33
7	196RG5602WCL	RG5600WC BUCKET LID	2	3.79 EA	0	2	7.58	0.63
		<b>\$405.00</b>						

The White Cap Family of Brands includes All-Tex Waterproofing Solutions, Harmac, Kenseal, Marvel Building & Masonry Supply, MASONPRO, Williams Equipment & Supply, Valley Supply Co, and Diamond Tool. Learn more at [About.WhiteCap.com](http://About.WhiteCap.com)

Pay your invoices online by visiting: <https://whitecap.billtrust.com>

Sales Tax Exemption Questions or Certificates: [TaxExemptCredit@whitecap.com](mailto:TaxExemptCredit@whitecap.com)

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Visit <https://www.whitecap.com/terms/terms-conditions-of-sale-terms> to view complete terms and conditions.

RECEIVED BY: ROACH, SHANE

SIGNATURE COPY ON FILE

TOTAL GROSS	797.13
TOTAL TAX	65.88
TOTAL SHIPPING AND HANDLING	0.00
<b>TOTAL INVOICE</b>	<b>863.01</b>



# WHITE CAP®

White Cap, L.P.  
PO Box 4944  
Orlando, FL 32802-4944

**BRANCH ADDRESS**  
445 - WC RENO NV (BRD)  
  
(775) 351-2201  
250 EDISON WAY  
RENO NV 89502  
WASHOE

## INVOICE

INVOICE NUMBER
50024781619
INVOICE DATE
12/07/2023
CUSTOMER PO NUMBER
14259

TO VIEW AND PAY ONLINE GO TO:
<a href="http://whitecap.billtrust.com">http://whitecap.billtrust.com</a>
ENROLLMENT TOKEN:
SRP DQL TQP

SOLD TO: 10000427660

TERRITORY:  
SHIP TO: 10003633625

MAKE CHECKS PAYABLE TO:
White Cap, L.P. P.O. BOX 6040 CYPRESS, CA 90630-0040

TITAN ELECTRICAL CONTRACTING  
5450 MILL STREET #100  
RENO NV 89502

TITAN ELECTRICAL CONTRACTING/YARD  
5450 MILL STREET #100  
RENO NV 89502

ORDER DATE	ORDER NO.	ORDERED BY	ACCOUNT MANAGER	TAKEN BY				
12/07/2023	56619945	RYAN MANHA	WEIDEMAIER, WAYNE	MOJADIDI, WALEED				
BRANCH	ACCT JOB NO.	TERMS	SHIP VIA / ROUTING	CUSTOMER JOB NO.				
445	10003633625	NET 30 DAYS	5. WALK IN	TITAN ELECTRICAL				
LINE	PART NUMBER	DESCRIPTION	QTY ORD	UNIT PRICE	QTY BKO	QTY SHP	EXTENDED PRICE	TAX AMT
0	HDRDESC	***** DELIVERY TAG#: 27443961 , 27444046 *****	1	0	0	1	0.00	
1	535N1155	50LB BAG SUREGRIP HIGH PERFORMANCE GROUT DAYTON	10	41.29 BAG	0	10	412.90	34.12
2	15824011	16"X3/32"X1" IRON WORKER BLADE UNITED ABRASIVES	2	23.99 EA	0	2	47.98	3.97
3	1962540460	10" SHOE HANDLE STEEL WIRE BRUSH 4-S MAGNOLIA BRUSH	2	6.99 EA	0	2	13.98	1.15

The White Cap Family of Brands includes All-Tex Waterproofing Solutions, Harmac, Kenseal, Marvel Building & Masonry Supply, MASONPRO, Williams Equipment & Supply, Valley Supply Co, and Diamond Tool. Learn more at [About.WhiteCap.com](http://About.WhiteCap.com)

Pay your invoices online by visiting: <https://whitecap.billtrust.com>

Sales Tax Exemption Questions or Certificates: [TaxExemptCredit@whitecap.com](mailto:TaxExemptCredit@whitecap.com)

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Visit <https://www.whitecap.com/terms/terms-conditions-of-sale-terms> to view complete terms and conditions.

RECEIVED BY: RYAN MANHA

SIGNATURE COPY ON FILE

TOTAL GROSS	474.86
TOTAL TAX	39.24
TOTAL SHIPPING AND HANDLING	0.00
TOTAL INVOICE	514.10



American Ready-Mix a division of

Pyramid Materials, Inc.  
P.O. Box 11857  
Reno, NV 89510-1857

Seq#: 000008

Titan Electrical Contracting Inc.  
5450 Mill Street, #100  
Reno NV 89502

*Job# 2315*

# INVOICE



Invoice #:	3485305
Date:	12/13/2023
Customer No:	299336

Customer Project Information	
Job Name:	
Job # / PO #:	14292
Sales Order:	5017

Ship To: 4895 Texas Avenue  
at the Reno Stead Airpor

**Contact Information:**  
CUSTOMER SERVICE: (775) 786-4773  
CREDIT DEPARTMENT: (916) 484-3241

Ticket #	Material	Description	Truck #	Standard Units	UM	Secondary Units	UM	Unit Price	Matl Total	Tax Code	Tax	Total	
Ticket Date: 12/13/2023													
Selling Location: 423 Sparks Ready Mix Plant													
11095376	66TNQ4A70	7.00sk .42w/c (35/15) 6%AE WR	529	1.00	CY	0.76	M3	196.00	196.00	NV016	16.20	\$212.20	
11095376	ENVSURCHG	ENVS	529	1.00	EA	0.00		23.00	23.00	NV016	1.90	\$24.90	
11095376	FUEL	FUEL SUR	529	1.00	EA	0.00		30.00	30.00	NV016	2.48	\$32.48	
11095376	HW	HOT WATER	529	1.00	CY	0.76	M3	4.00	4.00	NV016	0.33	\$4.33	
11095376	SMALL	SMALL LOAD	529	1.00	EA	0.00		75.00	75.00	NV016	6.20	\$81.20	
												<b>\$355.11</b>	
<b>Product 66TNQ4A70 Quantity Subtotal:</b>				<b>1.00</b>	<b>CY</b>							<b>\$355.11</b>	
<b>Invoice Quantity Subtotal:</b>									<b>1.00</b>	<b>CY</b>	<b>328.00</b>	<b>27.11</b>	<b>\$355.11</b>

<b>Remit Payment To:</b> c/o Credit Department P.O. Box 740185 Los Angeles, CA 90074-0185	<i>Late charges shall be charged on all past due accounts at the rate of 18% per annum. Buyer agrees to pay seller's reasonable attorney's costs if legal action is commenced to collect amounts not paid when due.</i>	<b>PLEASE PAY THIS AMOUNT DUE</b>
<b>10P - Net 10th Prox (MATL Sales)</b>		<b>\$5.27 Discount Offered if Paid Before Discount Due Date</b>
		<b>Total: \$355.11</b>





# INVOICE

INVOICE NO.	179891
DATE	07/19/2023
PAGE	1

REMIT TO: PO BOX 676242, DALLAS, TX 75267  
 BATTLE MOUNTAIN OFFICE: (775) 635-5188 • FAX: (775) 635-8017  
 RENO OFFICE: (775) 348-1898 • FAX: (775) 348-7920

PLANTS: BATTLE MOUNTAIN (775) 635-5188  
 CARLIN (775) 754-6739  
 RENO-SPARKS (775) 342-6367  
 CARSON CITY (775) 882-9391

S  
O Titan Electric  
L 5450 Mill Street  
D Reno NV 89502

2315  
PROJECT CODE:

T  
O

DELIVERY ADDRESS:  
 RENO STEAD AIRPORT  
 RENO STEAD AIRPORT

THANK YOU FOR BEING A VALUED CUSTOMER

CUSTOMER NO.	CUSTOMER PO	CUSTOMER JOB	ORDER NO.	TERMS
1196	RYAN		68	Net 30

TICKET DATE	TICKET NUMBER	ITEM	DESCRIPTION	QTY	UNIT	PRICE	AMOUNT
07/19/2023	531117	1502DDN20	50-200PSI NDOT EXCAVATABLE SLURRY	10.00	cy	120.00	1,200.00
07/19/2023	531117	215	2 % FUEL SURCHARGE	1.00	cy	24.00	24.00

All past due balances are subject to a 1.5% per month (18% per annum) finance charge. Past due customers shall be responsible for all costs of collection, including attorney's fees.

TOTAL YARDS DELIVERED

10.00

SUBTOTAL	1,224.00
TAX	99.18
AMOUNT DUE	1,323.18

# Taxiway Alpha and Aircraft Apron Reconstruction Project-Phase 4

## Final Adjusted Quantities Grant 49

Item #	Description	Quantity			% Complete	Unit Cost	Actual Price	Cost		
		Unit	Estimated	Actual				Over/Under	\$ Extended (Actual)	\$ Over/Under
<b>Base Bid-Schedule 1 (Grant 49)</b>										
C-105-1	Mobilization (7%)	LS	1.00	1.00	0.00	100.00%	\$ 252,000.00	\$ 252,000.00	\$ -	
P-101-1	Full Depth Pavement Section Removal (Bluminous)	SY	1,350.00	1,425.39	75.39	105.58%	\$ 27.50	\$ 37,125.00	\$ 39,198.23	\$ 2,073.23
P-101-2	Full Depth Pavement Section Removal (Bluminous and Concrete)	SY	6,500.00	6,560.37	60.37	100.93%	\$ 22.50	\$ 146,250.00	\$ 147,608.33	\$ 1,358.33
P-101-3	Partial Depth Milling (2-inch Nominal)	SY	850.00	850.00	0.00	100.00%	\$ 4.20	\$ 3,570.00	\$ 3,570.00	\$ -
P-102-1	Airport Safety and Security	MO	1.00	1.00	0.00	100.00%	\$ 268,694.50	\$ 268,694.50	\$ -	
P-102-2	Temporary Asphalt Pavement (Contingent)	LS	1.00	-	(1.00)	100.00%	\$ 21,000.00	\$ 21,000.00	\$ -	
P-152-1	Disposal of Contaminated Material (Contingent)	CY	50.00	-	(50.00)	0.00%	\$ 237.00	\$ 11,850.00	\$ -	
P-152-2	Remove, Stockpile, and Re-install Existing Asphalt Millings (3 inches Min. Thick)	SY	700.00	700.00	0.00	100.00%	\$ 8.40	\$ 5,880.00	\$ 5,880.00	\$ -
P-152-3	Asphalt Milling Placement (3 inches Thick)	SY	16,150.00	21,143.00	4993.00	130.32%	\$ 4.00	\$ 64,600.00	\$ 84,572.00	\$ 19,972.00
P-156-1	Cement Treated Subgrade (6% Cement, 10 inches Thick) (Contingent)	SY	6,700.00	308.00	(6392.00)	4.60%	\$ 9.10	\$ 60,970.00	\$ 2,802.80	\$ (58,167.20)
P-207-1	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 4% at 10" depth)	SY	36,500.00	36,500.00	0.00	100.00%	\$ 17.00	\$ 620,500.00	\$ 620,500.00	\$ -
P-207-2	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 5% at 5" depth)	SY	5,500.00	5,500.00	0.00	100.00%	\$ 16.00	\$ 88,000.00	\$ 88,000.00	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 inches Thick)	SY	42,000.00	42,000.00	0.00	100.00%	\$ 38.50	\$ 1,617,000.00	\$ 1,617,000.00	\$ -
P-401-2	Hot Mix Asphalt (HMA) Pavement (2 inches Thick)	SY	850.00	850.00	0.00	100.00%	\$ 19.00	\$ 16,150.00	\$ 16,150.00	\$ -
P-620-1	Permanent Reflective Airfield Pavement Markings	SF	450.00	450.00	0.00	100.00%	\$ 5.00	\$ 2,250.00	\$ 2,250.00	\$ -
P-620-2	Permanent Non-Reflective Airfield Pavement Markings	SF	4,200.00	4,200.00	0.00	100.00%	\$ 3.75	\$ 15,750.00	\$ 15,750.00	\$ -
L-100-1	Airfield Electrical Demolition	LS	1.00	1.00	0.00	100.00%	\$ 40,100.00	\$ 40,100.00	\$ -	
L-115-1	Existing Electrical Manhole Adjustment	EA	1.00	1.00	0.00	100.00%	\$ 17,475.00	\$ 17,475.00	\$ -	
<b>Bid Alternate 1 (Grant 49)</b>										
P-101-1	Full Depth Pavement Section Removal (Bluminous)	SY	100.00	100.00	0.00	100.00%	\$ 71.25	\$ 7,125.00	\$ 7,125.00	\$ -
P-101-2	Full Depth Pavement Section Removal (Bluminous and Concrete)	SY	350.00	350.00	0.00	100.00%	\$ 22.50	\$ 7,875.00	\$ 7,875.00	\$ -
P-101-3	Partial Depth Milling (2 inch Nominal)	SY	140.00	140.00	0.00	100.00%	\$ 4.20	\$ 588.00	\$ 588.00	\$ -
P-102-1	Airport Safety and Security	MO	0.25	0.25	0.00	100.00%	\$ 125,000.00	\$ 31,250.00	\$ 31,250.00	\$ (11,850.00)
P-152-1	Disposal of Contaminated Material (Contingent)	CY	50.00	-	(50.00)	0.00%	\$ 237.00	\$ 11,850.00	\$ -	
P-152-3	Asphalt Milling Placement (3 inches Thick)	SY	900.00	900.00	0.00	100.00%	\$ 3.50	\$ 3,150.00	\$ 3,150.00	\$ -
P-207-1	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 4% at 10" depth)	SY	1,700.00	1,700.00	0.00	100.00%	\$ 17.00	\$ 28,900.00	\$ 28,900.00	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 inches Thick)	SY	1,700.00	1,700.00	0.00	100.00%	\$ 38.50	\$ 65,450.00	\$ 65,450.00	\$ -
P-401-2	Hot Mix Asphalt (HMA) Pavement (2 inches Thick)	SY	140.00	140.00	0.00	100.00%	\$ 47.50	\$ 6,650.00	\$ 6,650.00	\$ -
P-620-1	Permanent Reflective Airfield Pavement Markings	SF	150.00	150.00	0.00	100.00%	\$ 5.00	\$ 750.00	\$ 750.00	\$ -
P-620-2	Permanent Non-Reflective Airfield Pavement Markings	SF	200.00	200.00	0.00	100.00%	\$ 3.75	\$ 750.00	\$ 750.00	\$ -
<b>Bid Alternate 2 (Grant 49)</b>										
P-102-1	Airport Safety and Security	MO	0.25	0.25	0.00	100.00%	\$ 100,000.00	\$ 25,000.00	\$ 25,000.00	\$ -
P-152-1	Disposal of Contaminated Material (Contingent)	CY	10.00	-	(10.00)	0.00%	\$ 237.00	\$ 2,370.00	\$ -	
P-207-1	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 4% at 10" depth)	SY	1,400.00	1,400.00	0.00	100.00%	\$ 17.00	\$ 23,800.00	\$ 23,800.00	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 inches Thick)	SY	1,400.00	1,400.00	0.00	100.00%	\$ 38.00	\$ 53,200.00	\$ 53,200.00	\$ -
P-620-1	Permanent Reflective Airfield Pavement Markings	SF	200.00	200.00	0.00	100.00%	\$ 5.00	\$ 1,000.00	\$ 1,000.00	\$ -
P-620-2	Permanent Non-Reflective Airfield Pavement Markings	SF	150.00	150.00	0.00	100.00%	\$ 3.75	\$ 562.50	\$ 562.50	\$ -
<b>Bid Alternate 3 (Grant 49)</b>										
P-101-1	Full Depth Pavement Section Removal (Bluminous)	SY	50.00	50.00	0.00	100.00%	\$ 49.00	\$ 2,450.00	\$ 2,450.00	\$ -
P-102-1	Airport Safety and Security	MO	0.25	0.25	0.00	100.00%	\$ 100,000.00	\$ 25,000.00	\$ 25,000.00	\$ -
P-152-1	Disposal of Contaminated Material (Contingent)	CY	10.00	-	(10.00)	0.00%	\$ 237.00	\$ 2,370.00	\$ -	
P-152-3	Asphalt Milling Placement (3 inches Thick)	SY	100.00	100.00	0.00	100.00%	\$ 3.50	\$ 350.00	\$ 350.00	\$ -
P-207-1	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 4% at 10" depth)	SY	1,550.00	1,550.00	0.00	100.00%	\$ 17.00	\$ 26,850.00	\$ 26,850.00	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 inches Thick)	SY	1,550.00	1,550.00	0.00	100.00%	\$ 39.00	\$ 64,350.00	\$ 64,350.00	\$ -
P-620-2	Permanent Non-Reflective Airfield Pavement Markings	SF	2,000.00	2,000.00	0.00	100.00%	\$ 3.75	\$ 7,500.00	\$ 7,500.00	\$ -
L-125-3	Retroreflective Markers	EA	10.00	10.00	0.00	100.00%	\$ 100.00	\$ 1,000.00	\$ 1,000.00	\$ -



## Taxiway Alpha and Aircraft Apron Reconstruction Project-Phase 4

### Final Adjusted Quantities Grant 49

Item #	Description	Unit	Quantity				Cost			
			Estimated	Actual	Over/Under	% Complete	Unit Cost	Actual Price	\$ Extended (Actual)	\$ Over/Under
<b>Bid Alternate 4 (Grant 49)</b>										
P-101-1	Full Depth Pavement Section Removal (Bituminous)	SY	150.00	150.00	0.00	100.00%	\$ 71.00	\$ 10,650.00	\$ 10,650.00	\$ -
P-101-2	Full Depth Pavement Section Removal (Bituminous and Concrete)	SY	700.00	700.00	0.00	100.00%	\$ 22.25	\$ 15,575.00	\$ 15,575.00	\$ -
P-101-3	Partial Depth Milling (2 Inch Nominal)	SY	140.00	140.00	0.00	100.00%	\$ 3.50	\$ 490.00	\$ 490.00	\$ -
P-102-1	Airport Safety and Security	MO	0.25	0.25	0.00	100.00%	\$ 100,000.00	\$ 25,000.00	\$ 25,000.00	\$ -
P-152-1	Disposal of Contaminated Material (Contingent)	CY	10.00	-	(10.00)	0.00%	\$ 237.00	\$ 2,370.00	\$ -	\$ (2,370.00)
P-152-3	Asphalt Milling Placement (3 Inches Thick)	SY	1,700.00	1,700.00	0.00	100.00%	\$ 3.50	\$ 5,950.00	\$ 5,950.00	\$ -
P-207-1	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 4% at 10" depth)	SY	1,750.00	1,750.00	0.00	100.00%	\$ 17.00	\$ 29,750.00	\$ 29,750.00	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 Inches Thick)	SY	1,750.00	1,750.00	0.00	100.00%	\$ 39.00	\$ 68,250.00	\$ 68,250.00	\$ -
P-401-2	Hot Mix Asphalt (HMA) Pavement (2 Inches Thick)	SY	140.00	140.00	0.00	100.00%	\$ 129.00	\$ 18,060.00	\$ 18,060.00	\$ -
<b>Bid Alternate 5 (Grant 49)</b>										
P-101-1	Full Depth Pavement Section Removal (Bituminous)	SY	80.00	80.00	0.00	100.00%	\$ 71.00	\$ 5,680.00	\$ 5,680.00	\$ -
P-101-2	Full Depth Pavement Section Removal (Bituminous and Concrete)	SY	1,150.00	1,150.00	0.00	100.00%	\$ 22.25	\$ 25,587.50	\$ 25,587.50	\$ -
P-102-1	Airport Safety and Security	MO	0.25	0.25	0.00	100.00%	\$ 100,000.00	\$ 25,000.00	\$ 25,000.00	\$ -
P-152-1	Disposal of Contaminated Material (Contingent)	CY	20.00	-	(20.00)	0.00%	\$ 237.00	\$ 4,740.00	\$ -	\$ (4,740.00)
P-152-3	Asphalt Milling Placement (3 Inches Thick)	SY	2,400.00	2,400.00	0.00	100.00%	\$ 3.25	\$ 7,800.00	\$ 7,800.00	\$ -
P-207-2	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 5% at 5" depth)	SY	1,250.00	1,250.00	0.00	100.00%	\$ 15.75	\$ 19,687.50	\$ 19,687.50	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 Inches Thick)	SY	1,250.00	1,250.00	0.00	100.00%	\$ 38.00	\$ 47,500.00	\$ 47,500.00	\$ -
<b>Bid Alternate 6 (Grant 49)</b>										
L-125-1	New LED Apron Light Retrofit with Remote Driver Cabinet Installed on Existing Pole and Foundation (4 fixtures/pole)	LS	1.00	1.00	0.00	100.00%	\$ 50,100.00	\$ 50,100.00	\$ 50,100.00	\$ -
<b>Bid Alternate 7 (Grant 49)</b>										
L-125-1	New LED Apron Light Retrofit with Remote Driver Cabinet Installed on Existing Pole and Foundation (4 fixtures/pole)	LS	1.00	1.00	0.00	100.00%	\$ 46,360.00	\$ 46,360.00	\$ 46,360.00	\$ -
<b>Bid Alternate 8 (Grant 49)</b>										
L-125-1	New LED Apron Light Retrofit with Remote Driver Cabinet Installed on Existing Pole and Foundation (4 fixtures/pole)	LS	1.00	1.00	0.00	100.00%	\$ 45,500.00	\$ 45,500.00	\$ 45,500.00	\$ -
<b>Bid Alternate 9 (Grant 49)</b>										
L-125-1	New LED Apron Light Retrofit with Remote Driver Cabinet Installed on Existing Pole and Foundation (4 fixtures/pole)	LS	1.00	1.00	0.00	100.00%	\$ 45,500.00	\$ 45,500.00	\$ 45,500.00	\$ -
<b>Bid Alternate 10 (Grant 49)</b>										
L-125-1	New LED Apron Light Retrofit with Remote Driver Cabinet Installed on Existing Pole and Foundation (4 fixtures/pole)	LS	1.00	1.00	0.00	100.00%	\$ 54,980.00	\$ 54,980.00	\$ 54,980.00	\$ -
<b>Original Contract Total (Grant 49)</b>								\$ 4,245,035.00	\$ 4,153,721.35	\$ (91,313.65)
<b>Original Contract Total (Grant 49 and 50)</b>								\$ 4,476,476.00	\$ 4,385,162.35	
<b>Change Order No. 1 (Grant 49)</b>										
P-102-1	Airport Safety and Security	LS	1.00	1.00	0.00	100.00%	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ -
P-152-2	Remove, Stockpile, and Re-Install Existing Asphalt Millings (3 Inches Min. Thick)	SY	166.00	166.00	0.00	100.00%	\$ 8.40	\$ 1,394.40	\$ 1,394.40	\$ -
P-207-1	Full Depth Recycled (FDR) Asphalt Aggregate Base Course (Cement Treat 4% at 10" depth)	SY	4,260.00	4,260.00	0.00	100.00%	\$ 17.00	\$ 72,420.00	\$ 72,420.00	\$ -
P-401-1	Hot Mix Asphalt (HMA) Pavement (4 Inches Thick)	SY	4,260.00	4,260.00	0.00	100.00%	\$ 38.50	\$ 164,010.00	\$ 164,010.00	\$ -
P-401-2	Hot Mix Asphalt (HMA) Pavement (2 Inches Thick)	SY	80.00	80.00	0.00	100.00%	\$ 19.00	\$ 1,520.00	\$ 1,520.00	\$ -
P-620-1	Permanent Reflective Airfield Pavement Markings	SF	340.00	340.00	0.00	100.00%	\$ 5.00	\$ 1,700.00	\$ 1,700.00	\$ -
L-100-1	Airfield Electrical Demolition	LS	1.00	1.00	0.00	100.00%	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -
<b>Change Order No. 1 Total</b>								\$ 306,044.40	\$ 306,044.40	
<b>Change Order No. 2 (Grant 49)</b>										
C0-02	Remove and Replace 2 FT AC East and West of Pads	LS	1.00	1.00	0.00	100.00%	\$ 6,464.12	\$ 6,464.12	\$ 6,464.12	\$ -
C0-02	Revised Electrical Handhole	LS	1	1.00	0.00	100.00%	\$ 5,937.25	\$ 5,937.25	\$ 5,937.25	\$ -
C0-02	Final Adjusted Quantities	LS	1	1.00	0.00	100.00%	\$ (91,313.65)	\$ (91,313.65)	\$ (91,313.65)	\$ -
<b>Change Order No. 2 Total</b>								\$ (78,912.28)	\$ (78,912.28)	\$ -
<b>New Contract Total (Grant 49)</b>								\$ 4,472,167.12	\$ 4,472,167.12	
<b>New Contract Total (Grant 49 and 50)</b>								\$ 4,703,608.12	\$ 4,703,608.12	

**CHANGE ORDER**

**Distribution to:**  
 RTAA PURCHASING   
 PM   
 CM   
 ENGINEER   
 CONTRACTOR   
 FAA

**Reno-Tahoe Airport Authority**  
 Reno-Tahoe International Airport  
 Reno-Stead Airport  
 Box 12490  
 Reno, NV 89510



Project: Ticketing Hall Expansion Project, GMP No. 2

Change Order Number 04

Solicitation #: RFP #21/22-03

Change Order Initiation Date: February 12, 2024

AIP No. N/A

To: McCarthy Building Companies, Inc.  
 2580 St. Rose Pkwy, Ste. 200  
 Henderson, NV 89074

Original Contract Date: September 8, 2022

**You are directed to make the following changes in the Contract:**

**Decrease Schedule of Values Line Item No. 34 - Owners Contingency by \$75,000.00. Funds to be transferred to RTAA soft costs for payment of items outside of the contract.**..... **(\$75,000.00)**

**All other terms, conditions, and requirements not modified herein remain unchanged.**

Not valid until signed by ALL parties. Execution of this Change Order by both Owner and Contractor constitutes a binding agreement and serves as a full accord and satisfaction of any claim, demand, lien, stop notice or further request for compensation, past or present, known or unknown, and/or time extension arising out of or by virtue of the work described above in the Change Order. Contractor's signature indicates agreement herewith, including any adjustments in the Contract Sum or Contract Time.

The Original Contract Sum was.....	\$25,678,143.00
Net Changes by Previously Authorized Change Orders .....	\$203,828.68
Net Changes by Previously Authorized Contingency Change Orders	\$0.00
The Revised Contract Sum Prior to this Change Order was .....	\$25,881,971.68
The Contract Sum will be <b>decreased</b> by this Change Order.	(\$75,000.00)
The new Contract Sum, including this Change Order will be .....	\$25,806,971.68

The Contract Completion date prior to this Change Order is July 3, 2024.  
 The Contract Time will not change due to this change order.

Authorized By:

**Atkins North America**

**RS&H**

**McCarthy Building Companies Inc.**

**Reno-Tahoe Airport Authority**

Owner's Representative  
 10509 Professional Cir. Ste 103  
 Reno, NV 89521

Architect  
 369 Pine Street, Suite 610  
 San Francisco, California 94104

Contractor  
 2580 St. Rose Pkwy, Ste. 200  
 Henderson, NV 89074

Owner  
 P.O. Box 12490  
 Reno, NV 89510

By: Kara Bymers

By: Geoff Chevlin

By: Ross Edwards

By: Jackie Borman

02/12/2024  
 Date

2/12/2024  
 Date

02/12/24  
 Date

February 15, 2024  
 Date

**CHANGE ORDER**

**Distribution to:**  
 RTAA PURCHASING   
 PM   
 CM   
 ENGINEER   
 CONTRACTOR   
 FAA

**Reno-Tahoe Airport Authority**  
 Reno-Tahoe International Airport  
 Reno-Stead Airport  
 Box 12490  
 Reno, NV 89510



Project: Air Cargo Way Reconstruction  
 Solicitation #: ITB# 23/24-07

Change Order Number 01  
 Change Order Initiation Date: February 26, 2024  
 AIP No. N/A  
 PWP No. WA-2023-409  
 Original Contract Date: 9/1/2023

To: Sierra Nevada Construction, Inc.  
 P.O. Box 50760  
 Sparks, NV 89435

**You are directed to make the following changes in the Contract:**

<b>Utility Potholing</b> (See attached letter dated November 2, 2023, for details)	<b>\$7,021.00</b>
<b>Gate Reinstall for Park to Ride Lot</b> (See attached letter dated December 5, 2023, for details)	<b>\$6,927.00</b>
<b>Temporary Fence Park to Ride Lot Elimination</b> (See attached letter dated December 6, 2023, for details)	<b>(\$2,137.75)</b>
<b>Bollards, Boxes, Sidewalk, and Red Curb Install</b> (See attached letter dated December 6, 2023, for details)	<b>\$20,532.00</b>
<b>Additional Survey for Redesign</b> (See attached letter dated December 4, 2023, for details)	<b>\$2,062.00</b>
<b>Backfill Driveway and Regrade at Station 8+20</b> (See attached Time and Material Billing 002 for details)	<b>\$7,150.89</b>
<b>Install Driveway Grindings</b> (See attached Time and Material Billing 006 for details)	<b>\$4,193.45</b>
<b>Asphalt Concrete Patch</b> (See attached letter dated January 3, 2024, for details)	<b>\$1,671.63</b>
<b>Final Adjusted Quantities</b> (See attached spreadsheet for details)	<b><u>(\$54,501.50)</u></b>
<b>Total</b>	<b>(\$7,081.28)</b>

**All other terms, conditions, and requirements not modified herein remain unchanged.**

Not valid until signed by ALL parties. Execution of this Change Order by both Owner and Contractor constitutes a binding agreement and serves as a full accord and satisfaction of any claim, demand, lien, stop notice or further request for compensation, past or present, known or unknown, and/or time extension arising out of or by virtue of the work described above in the Change Order. Contractor's signature indicates agreement herewith, including any adjustments in the Contract Sum or Contract Time.

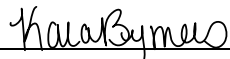
The Original Contract Sum was.....	\$1,356,007.00
Net Changes by Previously Authorized Change Orders .....	\$0.00
Net Changes by Previously Authorized Contingency Change Orders .....	\$0.00
The Revised Contract Sum Prior to this Change Order was .....	\$1,356,007.00
The Contract Sum will be <b>decreased</b> by this Change Order.	(\$7,081.28)
The new Contract Sum, including this Change Order will be .....	<u>\$1,348,925.72</u>

The Contract Completion date prior to this Change Order was December 7, 2023.  
 The Contract Time will be **increased** by six (6) calendar days.

The Contract completion date, as of the date of this Change Order, therefore is December 13, 2023.

Authorized By:

**Atkins North America**  
Construction Manager  
10509 Professional Cir. Ste 103  
Reno, NV 89521



By: Kara Bymers

02/27/2024

Date

**Summit Engineering**  
Engineer/Architect  
5405 Mae Anne Avenue  
Reno, Nevada 89523



By: Nitin Bhakta

2-29-24

Date

**SNC**  
Contractor  
P.O. Box 50760  
Sparks, NV 89435



By: Claire Schreckenberger

2/27/24

Date

**Reno-Tahoe Airport Authority**  
Owner  
P.O. Box 12490  
Reno, NV 89510

By: Jackie Borman

March 1, 2024

Date





November 2, 2023

Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: RTIA Project Preparation  
Utility Potholing**

Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a price to excavate and backfill for utility potholing (6 EA). Locations will need to be marked out in the field. Excavation will be completed with a vacuum trailer. SNC will then backfill test pits with native material, and compact

**Utility Investigative Potholing (6 EA)**

Excavate and Backfill Utility Locates	1 DY	\$ 6,621.00
Mob/Demobilization	1 LS	\$ 400.00
<b>Total</b>		<b>\$ 7,021.00</b>

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**Special Conditions/ Exclusions:**

- Pricing assumes to backfill potholes with native material
- Pricing based on 8 HRS/DY
- Pricing does not include any traffic control
- Landscape replacement/installation is not included
- Pricing excludes any work not outlined in the above proposal

Please call if you have any questions (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.



December 5, 2023  
Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: Air Cargo Way  
Gate Reinstall for Park to Ride Lot**

Bryce:  
Sierra Nevada Construction, Inc. (SNC) is pleased to provide a proposal for the installation of an RTAA gate between the Uber/Lyft Parking Lot and the Park to Ride Lot. This pricing also includes the removal of the old Uber/Lyft Lot gate with the installation of chain link fencing in its place. This pricing is based on plans/mapping provided by Summit Engineering via email on 11/7/23.

Tholl Fence - Installation of RTAA Provided Gate	\$ 6,298.00
SNC Sub Markup (10%)	\$ 629.00
<b>Total</b>	<b>\$ 6,927.00</b>

**Note:** Subcontractor to choose best gate for reinstall out of the provided salvaged gates from RTAA.  
Pricing based on performing scope with original contract work, mobilization not included.  
This proposal requires the addition of 1 working day.

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.

Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393





ESTABLISHED  
1912

NEVADA LICENSE 5493A  
CALIFORNIA LICENSE 199672

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800 Glendale Avenue • P.O. Box 855 • Sparks, Nevada 89432 • Phone 775-358-8680 • Fax 775-358-7197

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Project: **RTAA – Air Cargo Way**

Date: December 5, 2023

We are pleased to quote on subject project as follows,

Install existing 25' double swing gate with (2) 6 5/8" gate posts (new). Install approx. 25' lf of 6' tall chain link fence w/3 strands of barbwire.

**LS \$6,298.00**

Estimate assumes the reuse of existing chain link fabric and posts.

Estimate excludes the following:

- Permit, fees, bonds, etc. if required
- Coring of concrete, if required
- Underground considerations

If you have any questions, don't hesitate to call.

Yours truly,

David McKinley  
Tholl Fence



December 6, 2023  
Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: Air Cargo Way  
Temporary Fence Park to Ride Lot Elimination**

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a credit for the elimination of the temporary fencing (210 LF) along the Park to Ride Lot noted on sheet DM-2. This credit includes the install, rental, and removal of this segment of temporary fence with stands and sand bags.

Temp Fence - 193 LF	(\$9.75/LF)	(\$ 1,881.75)
Temp Gate – 16 LF	(\$16.00/LF)	(\$ 256.00)
<b>Total Credit</b>		<b>(\$ 2,137.75)</b>

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.

Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393



December 6, 2023

Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

VIA EMAIL

**Regarding: Air Cargo Way  
Bollard, Box, Sidewalk, Red Curb Install**

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a proposal for the installation of 2 EA bollards and 10 EA Boxes (2 EA Traffic Rated and 10 EA Non-Traffic Rated). This pricing is based off the updated plan sheet H-1 provided via email on 11/16/23. An additional box was added at Sta 6+60 RT, per Atkins on 11/21/23. The bollards are to be installed adjacent to the fire hydrant within the Fedex Parking Lot. The boxes are to be installed at each sweep location on Air Cargo Way and Bible Way. One box location is located within the existing sidewalk; this will require the sawcut, removal, sweetening of existing aggregate base section, and replacement of a panel(s). This pricing includes remobilization of a concrete crew and cold weather blanketing. A credit has been included for the elimination of the box extension.

<b>Install Bollards (2 EA)</b>	<b>\$ 3,836.00</b>
Labor & Equipment	\$ 1,738.00
Materials	\$ 2,098.00
<b>Install Traffic Rated/Non T.R Boxes (12 EA)</b>	<b>\$ 20,102.00</b>
Labor & Equipment	\$ 8,923.00
Material	\$ 11,179.00
<b>Red Curb (20 LF)</b>	<b>\$ 400.00</b>
<b>Box Extension Elimination Credit</b>	<b>\$ (3,806.00)</b>
<b>Total</b>	<b>\$ 20,532.00</b>

~~Items to be paid through Bid Item  
Sidewalk Replacement (22 SF)~~

~~\$ 1,490.00~~

Notes: Pricing assumes work to be performed simultaneously (1 mobilization included)  
Red Curb Pricing based on current striping schedule (mobilization on 11/22/23)  
Material pricing expires on 12/20/23.  
Boxes to be backfilled with native material. Aggregate material imports not included.  
Sidewalk replacement price based on using existing aggregate base section.  
This proposal requires the addition of 3 working days.

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.



December 4, 2023

Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: Air Cargo Way  
Survey Redesign**

Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide pricing for the additional survey needed for design changes provided on 10/11/23 and 10/13/23. This time was due to the design change being provided after the project had already commenced, and survey had already completed the sections that were changed.

MAPCA Survey	\$ 1,875.00
Subcontract Markup (10%)	\$ 187.00
<b>Total</b>	<b>\$ 2,062.00</b>

Notes: The addition of 2 working days is requested due to production delays caused by the new design and necessary recalculations for survey.

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.



## Survey Services Change Order

Date: 10/11/23

Project Name: Air Cargo Way Recons

Client Subcontract Number: 11617-001

Mapca Job Number: 1673-00

Client: Sierra Nevada Construction

Requested By: SNC

Completion Date Requested: 10/12/23

Description of tasks:

- 1) Revise curb grading in office and field per revisions received on 10/11.

Field: 4.5hrs @ \$280 = \$1,260

Office: 0.5hr @ \$115 = \$57

Total for task 1= **\$1,317**

- 2) Check into "Hubbard" based monuments to check vertical datum differences at request of RTAA per SNC.

Field: 2hrs @ \$280 = \$560

Total for task 2 = **\$560**

Total Change Order Fee: **\$1,875** (rounded)

Signed: \_\_\_\_\_

Name: \_\_\_\_\_

Title: \_\_\_\_\_



002  
BACKFILL DWY & REGRADE STA 8+20

11617  
RTAA - AIR CARGO WAY RECONSTRUCTION  
Date Range: 10/11/2023 to 10/17/2023

Time and Material Billing 800-030

Labor	Description	Class	Reg Hours	Reg Rate	OT Hours	OT Rate	Markup	Total
CERJUA	CERVANTES-CHAVEZ, JUAN, C**	NV-LAB-APP_7	6.00	33.040			15.00	\$ 227.98
COXRIC	COX, RICHARD, A	NV-OE-FOREMA	1.00	74.760			15.00	\$ 85.97
DAYNAT	DAYLO, NATHAN, C**	NV-LAB-APP_7	6.00	41.860			15.00	\$ 288.83
FENBLA	FENNER, BLAINE	NV-OE-10A	4.00	72.880			15.00	\$ 335.25
HARDIL	HARRINGTON, DILLON, R**	NV-OE-APP_65	2.00	52.630			15.00	\$ 121.05
ROMJOS	ROMO M, JOSE G	NV-LAB-PIPEL	4.00	47.230	2.00	64.290	15.00	\$ 365.13
SAUERI	SAUCEDO, ERIC	NV-OE-FOREMA	4.00	74.760	2.00	100.900	15.00	\$ 575.97
SCHLES	SHELLENGER, LESLY	NV-OFFSITE-D	6.50	33.000				\$ 214.50
SIMDEX	SIMS, DEXTER, J	NV-OE-10A	6.00	72.880			15.00	\$ 502.87
								<b>\$ 2,717.54</b>

Equipment	Description	Reg Hours	Reg Rate	2nd Hours	2nd Rate	Markup	Total
8023	23 PETERBILT 567 3 AXLE TRACTOR	6.50	68.890			15.00	\$ 514.95
9978	20 SMITHCO SIDE DUMP	6.50	51.790			15.00	\$ 387.13
9444	2007 WC FOREMAN TRAILER	1.00	2.170			15.00	\$ 2.50
9663	12 DODGE RAM 5500 SLURRY CREW	6.00	26.440			15.00	\$ 182.44
9796	2017 GMC 2500 FLATBED 4X4	5.00	36.290			15.00	\$ 208.67
9840	2018 INTERSTATE FOREMAN TRLR	5.00	2.200			15.00	\$ 12.65
9867	LINKBELT 75X EXCAVATOR	6.00	87.040			15.00	\$ 600.58
R20840	CAT 938 LOADER- COAN	10.00	110.000			15.00	\$ 1,265.00
R30502	WACKER RD12L 36" ROLLER - SUNS	8.00	30.100			15.00	\$ 276.92
							<b>\$ 3,450.83</b>

Trucking	Description	Invoice	Quantity Unit	Unit Price	Markup	Total
Reno Rock	SIDE DUMP	93636	5.5 HR	162.4	10.00	\$ 982.52
						<b>\$ 982.52</b>

Grand Total	Labor	Equipment	Material	Trucking	Supply	Other	Total
	\$ 2,717.54	\$ 3,450.83	\$	982.52			<b>\$ 7,150.89</b>

# Daily Time and Materials (T&M) Report

Date: 10/11/2023

Foreman: SAUCEDO, ERIC (SAUERI)

Sierra Nevada Construction, Inc.

## 11617 (RTAA - AIR CARGO WAY RECONSTRUCTION)

800-030 - BACKFILL DWY & REGRADE STA 8+20

Quantity: 0 LS

### Notes:

Excavation at STA 8+20

Noticed discrepancies in new grade

Waiting for instruction on proceeding

2 Trucks

1 SNC

1 Reno Rock

### Labor

	Hours	Overtime Hours	Total Hours
SAUERI - SAUCEDO, ERIC (NV-OE-FOREMA - OE - FOREMAN)	4	2	6
SIMDEX - SIMS, DEXTER, J (NV-OE-10A - OE - GROUP 10A)	6	0	6
ROMJOS - ROMO M, JOSE G (NV-LAB-PIPEL - LAB - PIPELAYER - GRP 4)	4	2	6
DAYNAT - DAYLO, NATHAN, C** (NV-LAB-APP_7 - LAB - APPRENTICE 70%)	6	0	6
CERJUA - CERVANTES-CHAVEZ, JUAN, C** (NV-LAB-APP_7 - LAB - APPRENTICE 70%)	6	0	6

Total Labor Hours: 30

### Equipment

	Hours
9663 - 12 DODGE RAM 5500 SLURRY CREW	6
9796 - 2017 GMC 2500 FLATBED 4X4	5

9840 - 2018 INTERSTATE FOREMAN TRLR	5
9867 - LINKBELT 75X EXCAVATOR	6
BK119 - 308-80C 30" BUCKET	6
R20840 - CAT 938 LOADER- COAN	6
R30502 - WACKER RD12L 36" ROLLER - SUNS	6

**Total Equipment Hours: 40**



# Daily Time and Materials (T&M) Report

**Date:** 10/11/2023

**Foreman:** SCHELLENGER, LESLY (SCHLES)

Sierra Nevada Construction, Inc.

## 11617 (RTAA - AIR CARGO WAY RECONSTRUCTION)

**800-030 - BACKFILL DWY & REGRADE STA 8+20**

**Quantity: 0 LS**

### Labor

### Hours

SCHLES - SCHELLENGER, LESLY (NV-OFFSITE-D - TRK -  
OFFSITE DUMP TRUCK)

6.5

**Total Labor Hours: 6.5**

### Equipment

### Hours

8023 - 23 PETERBILT 567 3 AXLE TRACTR

6.5

9978 - 20 SMITHCO SIDE DUMP

6.5

**Total Equipment Hours: 13**

# Daily Time and Materials (T&M) Report

Date: 10/17/2023

Foreman: COX, RICHARD, A (COXRIC)

Sierra Nevada Construction, Inc.

## 11617 (RTAA - AIR CARGO WAY RECONSTRUCTION)

800-030 - BACKFILL DWY & REGRADE STA 8+20

Quantity: 0

### Notes:

Backfill driveway cut with native material

### Labor

	Hours
COXRIC - COX, RICHARD, A (NV-OE-FOREMA - OE - FOREMAN)	1
FENBLA - FENNER, BLAINE (NV-OE-10A - OE - GROUP 10A)	4
HARDIL - HARRINGTON, DILLON, R** (NV-OE-APP_65 - OE- APPRENTICE 65%)	2

Total Labor Hours: 7

### Equipment

	Hours
9444 - 2007 WC FOREMAN TRAILER	1
R20840 - CAT 938 LOADER- COAN	4
R30502 - WACKER RD12L 36" ROLLER - SUNS	2

Total Equipment Hours: 7



Please remit to:  
 Reno Rock Transport  
 PO Box 61418 Reno, NV 89506

Received

OCT 16 2023

Sierra Nevada Construction

# Invoice

Date	Invoice #
10/12/2023	93636

Bill To
Sierra Nevada Construction 2055 E. Greg Street Sparks, NV 89431

Ship To
Q&D Mustang

P.O. Number	Terms	Due Date	Picked Up/Ordered By	Job
	Net 30	11/11/2023		11617

Description	Quantity	Price Each	Serviced	Amount
#55 End Dump 7 axle (24.50 tons)	7.75	140.00	10/11/2023	1,085.00
Fuel Surcharge		16.00%	10/11/2023	173.60
<b>Total</b>				<b>\$1,258.60</b>

NOTICE OF RIGHTS TO LIEN PURSUANT TO NRS §108.221 THROUGH §108.367  
 THIS DOCUMENT RESERVES THE STATUTORY RIGHTS OF THE CLAIMANT, RENO ROCK TRANSPORT, TO FILE A MECHANIC'S LIEN,  
 AND THIS IS NOT A REFLECTION ON THE INTEGRITY OF THE CONTRACTOR, SUBCONTRACTOR, OR CUSTOMER NAMED HEREIN.  
 \*\*\*\*Notice to property owners\*\*\*\* This is not a notice that Reno Rock Transport, has not, or does not expect to be paid, but a notice required by law that  
 Reno Rock Transport at a future date, may record a notice of lien as provided by law against the property if Reno Rock Transport is not paid.



006

Install Grindings in the two Uber Lot Driveways that had grade discrepancy between design and existing. Bring to finish grade and then provide slope protection by ramping up to fence grade

11617  
RTAA - AIR CARGO WAY RECONSTRUCTION  
Date Range: 10/30/2023 to 11/06/2023

Time and Material Billing 800-050

Labor	Description	Class	Reg Hours	Reg Rate	OT Hours	OT Rate	Markup	Total
COXRIC	COX, RICHARD, A	NV-OE-FOREMA	5.00	74.760	1.00	100.900	15.00 \$	545.91
DONEVA	DONATE ARIAS, EVARISTO	NV-LAB-GENER	3.00	45.980			15.00 \$	158.63
FENBLA	FENNER, BLAINE	NV-OE-10A	3.00	72.880			15.00 \$	251.44
HARDIL	HARRINGTON, DILLON, R**	NV-OE-APP_65	3.00	52.630			15.00 \$	181.57
HUBZAC	HUBBELL, ZACHARY, W	NV-OE-10A	3.00	72.880			15.00 \$	251.44
MAROSC	MARTINEZ ORELLANA, OSCAR, H	NV-LAB-GENER	3.00	45.980			15.00 \$	158.63
MENLUI	MENDEZ, LUIS, M	NV-LAB-GENER	5.00	45.980			15.00 \$	264.39
PEDPAB	PEDROZA-JUAREZ, PABLO	NV-LAB-GENER	5.00	45.980			15.00 \$	264.39
SIMDEX	SIMS, DEXTER, J	NV-OE-10A	2.00	72.880			15.00 \$	167.62
VALRIC	VALADEZ, RICARDO, R	NV-LAB-GENER	2.00	45.980			15.00 \$	105.75
							<b>\$</b>	<b>2,349.76</b>

Equipment	Description	Reg Hours	Reg Rate	2nd Hours	2nd Rate	Markup	Total
9444	2007 WC FOREMAN TRAILER	5.00	2.170			15.00 \$	12.48
9798	2017 FORD F250 4X4 UTILITY	5.00	38.980			15.00 \$	224.14
9867	LINKBELT 75X EXCAVATOR	3.00	88.060			15.00 \$	303.81
9890	15 BOBCAT S750 LOADER	3.00	96.450			15.00 \$	332.75
9940	18 BOBCAT T450 COMPACT TRACK	3.00	86.160			15.00 \$	297.25
R20840	CAT 938 LOADER- COAN	5.00	98.070			15.00 \$	563.90
R30502	WACKER RD12L 36" ROLLER - SUNS	3.00	31.700			15.00 \$	109.37
						<b>\$</b>	<b>1,843.69</b>

Grand Total	Labor	Equipment	Material	Subcontractor	Supply	Misc	Total
	\$ 2,349.76	\$ 1,843.69				\$	<b>4,193.45</b>

# Daily Time and Materials (T&M) Report

**Date:** 10/30/2023

**Foreman:** COX, RICHARD, A (COXRIC)

Sierra Nevada Construction, Inc.

## 11617 (RTAA - AIR CARGO WAY RECONSTRUCTION)

**800-050 - DWY AB TO FG AND SLOPE PROTECTION**

**Quantity: 750 LS**

**Notes:**

Install AB to FG in driveways with grade problems  
Provide slope protection

Labor	Hours	Overtime Hours	Total Hours
COXRIC - COX, RICHARD, A (NV-OE-FOREMA - OE - FOREMAN)	3	1	4
FENBLA - FENNER, BLAINE (NV-OE-10A - OE - GROUP 10A)	3	0	3
HARDIL - HARRINGTON, DILLON, R** (NV-OE-APP_65 - OE- APPRENTICE 65%)	3	0	3
HUBZAC - HUBBELL, ZACHARY, W (NV-OE-10A - OE - GROUP 10A)	3	0	3
MAROSC - MARTINEZ ORELLANA, OSCAR, H (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	3	0	3
MENLUI - MENDEZ, LUIS, M (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	3	0	3
PEDPAB - PEDROZA-JUAREZ, PABLO (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	3	0	3
DONEVA - DONATE ARIAS, EVARISTO (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	3	0	3

**Total Labor Hours: 25**

**Equipment**

	Hours
9444 - 2007 WC FOREMAN TRAILER	3
9798 - 2017 FORD F250 4X4 UTILITY	3



9867 - LINKBELT 75X EXCAVATOR	3
9890 - 15 BOBCAT S750 LOADER	3
9940 - 18 BOBCAT T450 COMPACT TRACK	3
R20840 - CAT 938 LOADER- COAN	3
R30502 - WACKER RD12L 36" ROLLER - SUNS	3

**Total Equipment Hours: 21**

# Daily Time and Materials (T&M) Report

**Date:** 11/6/2023

**Foreman:** COX, RICHARD, A (COXRIC)

Sierra Nevada Construction, Inc.

## 11617 (RTAA - AIR CARGO WAY RECONSTRUCTION)

**800-050 - DWY AB TO FG AND SLOPE PROTECTION**

**Quantity: 0.5 LS**

### Notes:

Bring driveways to finish grade and install slope protection

Labor	Hours
COXRIC - COX, RICHARD, A (NV-OE-FOREMA - OE - FOREMAN)	2
SIMDEX - SIMS, DEXTER, J (NV-OE-10A - OE - GROUP 10A)	2
MENLUI - MENDEZ, LUIS, M (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	2
PEDPAB - PEDROZA-JUAREZ, PABLO (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	2
VALRIC - VALADEZ, RICARDO, R (NV-LAB-GENER - LAB - GENERAL LABORER - GRP 1)	2

**Total Labor Hours: 10**

Equipment	Hours
9444 - 2007 WC FOREMAN TRAILER	2
9798 - 2017 FORD F250 4X4 UTILITY	2
R20840 - CAT 938 LOADER- COAN	2

**Total Equipment Hours: 6**



Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

January 3, 2024

Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: Air Cargo Way  
Storage Lot – AC Patch**

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a proposal for some extra work to be performed at the Storage Building off Vassar St and Telegraph St. This work consists of asphalt patching multiple locations between the storage lot buildings and the unfinished driveways along Air Cargo Wy, priced per SF. This pricing includes removal of asphalt to existing aggregate base grade, sweetening of the aggregate base section, and installation of asphalt patch (3" thick). For the driveways on Air Cargo Wy, grindings to be removed and added to temporary sloping by fence.

Asphalt Patching \$ 10.75 / SF

Notes: Pricing assumes use of Type 2 PG64-22.

Pricing based on performing scope with grind/cut rebar scope, and chain-link fence installation.

Minimum Asphalt Patching Quantity **1,900 SF**.

Material Pricing expires on 1/31/24.

Pricing based off of a 5-day 8 hour work week.

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.

Final constructed quantity  
= 2,027sf x \$10.75/sf  
= **\$21,790.25 Total**  
  
\$1,671.63 paid under *Change Order 1*  
\$20,118.62 paid under *Contingency Change Order 1*

## Air Cargo Way Final Adjusted Quantities

Item #	Description	Unit	Quantity				Cost			
			Estimated	Actual	Over/Under	% Complete	Unit Cost	Bid Price	\$ Extended (Actual)	\$ Over/Under
<b>Base Bid-Schedule 1</b>										
1	PULVERIZATION 3" AC ON 6" BASE (REMOVE, OFF-HAUL & STOCKPILE)	SF	21,975.00	21645.00	(330.00)	98.50%	\$3.00	\$ 65,925.00	\$ 64,935.00	\$ (990.00)
2	REMOVE & REGRADE SUBGRADE TO PROPER WIDTH & DEPTH, COMPACT TO 95% MDD (TOP 12")	SF	24,860.00	24530.00	(330.00)	98.67%	\$1.00	\$ 24,860.00	\$ 24,530.00	\$ (330.00)
3	REMOVE, DISPOSE EX. CONCRETE SIDEWALK	SF	1,665.00	1665.00	0.00	100.00%	\$1.00	\$ 1,665.00	\$ 1,665.00	\$ -
4	REMOVE, DISPOSE EX. CURB & GUTTER	LF	70.00	70.00	0.00	100.00%	\$10.00	\$ 700.00	\$ 700.00	\$ -
5	INSTALL 2 X 12 REDWOOD HEADER WITH CONCRETE STAKES	LF	620.00	615.00	(5.00)	99.19%	\$16.00	\$ 9,920.00	\$ 9,840.00	\$ (80.00)
6	ADJUST EXISTING UTILITY. LOWER AND RAISE MANHOLES, VALVES, BOXES FOR PULVERIZATION & RAISE TO FINISH GRADE W/ CONCRETE COLLARS	LS	1.00	1.00	0.00	100.00%	\$25,000.00	\$ 25,000.00	\$ 25,000.00	\$ -
7	PLACE PG64-28NV PLANTMIX BITUMINOUS PAVEMENT (5") – 2 LIFTS	SF	24,860.00	24530.00	(330.00)	98.67%	\$6.00	\$ 149,160.00	\$ 147,180.00	\$ (1,980.00)
8	PLACE AND COMPACT PULVERIZED MATERIAL (9")	SF	21,975.00	21645.00	(330.00)	98.50%	\$2.00	\$ 43,950.00	\$ 43,290.00	\$ (660.00)
9	SAW CUTTING	LF	450.00	450.00	0.00	100.00%	\$3.00	\$ 1,350.00	\$ 1,350.00	\$ -
10	CONSTRUCT PCC CURB & GUTTER TYPE 1 ON 6" OF BASE COMPACTED – AIR CARGO WAY	LF	150.00	82.00	(68.00)	54.67%	\$80.00	\$ 12,000.00	\$ 6,560.00	\$ (5,440.00)
11	CONSTRUCT 3' PCC VALLEY GUTTER WITH 6" OF BASE COMPACTED W/ REBAR	SF	90.00	114.00	24.00	126.67%	\$48.00	\$ 4,320.00	\$ 5,472.00	\$ 1,152.00
12	CONSTRUCT PCC POST CURB ON 6" OF BASE COMPACTED	LF	725.00	65.00	(660.00)	8.97%	\$45.00	\$ 32,625.00	\$ 2,925.00	\$ (29,700.00)
13	PCC ADA RAMP 6" THICK ON 6" OF TYPE 2 BASE WITH TRUNCATED DOMES	EA	2.00	2.00	0.00	100.00%	\$4,000.00	\$ 8,000.00	\$ 8,000.00	\$ -
14	PCC CONC. SIDEWALK – 4" THICK ON 4" OF TYPE 2 BASE COMPACTED – AIR CARGO WAY	SF	225.00	212.50	(12.50)	94.44%	\$18.00	\$ 4,050.00	\$ 3,825.00	\$ (225.00)
15	SITE EROSION CONTROL (SILT FENCE, STRAW WADDLES, STREET SWEEPING ETC.)	LS	1.00	1.00	0.00	100.00%	\$15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -
16	CENTERLINE STRIPING ON AIR CARGO WAY (DOUBLE YELLOW)	LF	900.00	210.00	(690.00)	23.33%	\$7.50	\$ 6,750.00	\$ 1,575.00	\$ (5,175.00)
17	REMOVE & RELOCATE EXISTING K-RAILS	LS	1.00	1.00	0.00	100.00%	\$3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -
18	12" THERMOPLASTIC STOP BAR PAVEMENT MARKING	LS	1.00	1.00	0.00	100.00%	\$350.00	\$ 350.00	\$ 350.00	\$ -
19	STOP SIGN	EA	5.00	3.00	(2.00)	60.00%	\$1,150.00	\$ 5,750.00	\$ 3,450.00	\$ (2,300.00)
20	UTILITY CROSSING CONDUITS (3", 4" SCH 40 CONDUITS) W/ PULL STRING, SWEEP & TAPE	LF	120.00	124.00	4.00	103.33%	\$125.00	\$ 15,000.00	\$ 15,500.00	\$ 500.00
21	EXTRA BASE NEEDED FOR STREET WIDENING, 9" COMPACTED	SF	2,900.00	2900.00	0.00	100.00%	\$2.00	\$ 5,800.00	\$ 5,800.00	\$ -
22	MOBILIZATION & DEMOBILIZATION	LS	1.00	1.00	0.00	100.00%	\$45,000.00	\$ 45,000.00	\$ 45,000.00	\$ -
23	TRAFFIC CONTROL/SECURITY	LS	1.00	1.00	0.00	100.00%	\$23,832.00	\$ 23,832.00	\$ 23,832.00	\$ -
24	OVEREXCAVATE UNSUITABLE MATERIAL AND BACKFILL (CONTINGENT ITEM)	CY	100.00	0.00	(100.00)	0.00%	\$150.00	\$ 15,000.00	\$ -	\$ (15,000.00)
<b>Base Bid Schedule 1 Subtotal</b>								<b>\$ 519,007.00</b>	<b>\$ 458,779.00</b>	<b>\$ (60,228.00)</b>
<b>Base Bid-Schedule 2</b>										
1	PULVERIZATION 3" AC ON 6" BASE (REMOVE, OFF-HAUL & STOCKPILE)	SF	11,400.00	12058.00	658.00	105.77%	\$6.00	\$ 68,400.00	\$ 72,348.00	\$ 3,948.00
2	REMOVE & REGRADE SUBGRADE TO PROPER WIDTH & DEPTH, COMPACT TO 95% MDD (TOP 12")	SF	11,400.00	12058.00	658.00	105.77%	\$1.50	\$ 17,100.00	\$ 18,087.00	\$ 987.00
3	ADJUST EXISTING UTILITY. LOWER AND RAISE MANHOLES, VALVES, BOXES FOR PULVERIZATION & RAISE TO FINISH GRADE W/ CONCRETE COLLARS	LS	1.00	1.00	0.00	100.00%	\$100.00	\$ 100.00	\$ 100.00	\$ -
4	PLACE PG64-28NV PLANTMIX BITUMINOUS PAVEMENT (5") – 2 LIFTS	SF	11,400.00	12058.00	658.00	105.77%	\$7.50	\$ 85,500.00	\$ 90,435.00	\$ 4,935.00
5	PLACE AND COMPACT PULVERIZED MATERIAL (9")	SF	11,400.00	12058.00	658.00	105.77%	\$3.00	\$ 34,200.00	\$ 36,174.00	\$ 1,974.00
6	SAW CUTTING	LF	725.00	725.00	0.00	100.00%	\$3.00	\$ 2,175.00	\$ 2,175.00	\$ -
7	CONSTRUCT PCC POST CURB ON 6" OF BASE COMPACTED	LF	50.00	17.00	(33.00)	34.00%	\$70.00	\$ 3,500.00	\$ 1,190.00	\$ (2,310.00)
8	SITE EROSION CONTROL (SILT FENCE, STRAW WADDLES, STREET SWEEPING ETC.)	LS	1.00	1.00	0.00	100.00%	\$4,525.00	\$ 4,525.00	\$ 4,525.00	\$ -
9	SITE STRIPING – RED FIRE LANE STRIPING	LF	500.00	495.00	(5.00)	99.00%	\$5.50	\$ 2,750.00	\$ 2,722.50	\$ (27.50)
10	STOP SIGN, ADA signs, directional sign.	EA	1.00	1.00	0.00	100.00%	\$1,150.00	\$ 1,150.00	\$ 1,150.00	\$ -
11	UTILITY CROSSING CONDUITS (3", 4" SCH 40 CONDUITS) W/ PULL STRING, SWEEP & TAPE	LF	90.00	83.00	(7.00)	92.22%	\$140.00	\$ 12,600.00	\$ 11,620.00	\$ (980.00)
12	TEMPORARY GRADING FOR TRUCK ACCESS TO LOADING & UNLOADING AREA, WITH TYPE 2 BASE RAMP	LS	1.00	1.00	0.00	100.00%	\$10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
13	MOBILIZATION & DEMOBILIZATION	LS	1.00	1.00	0.00	100.00%	\$30,000.00	\$ 30,000.00	\$ 30,000.00	\$ -
14	TRAFFIC CONTROL/SECURITY	LS	1.00	1.00	0.00	100.00%	\$40,000.00	\$ 40,000.00	\$ 40,000.00	\$ -
15	REMOVE, RELOCATE, DISPOSE & REPLACE FENCE AND ACCESS GATES FOR SITE CONSTRUCTION	LS	1.00	1.00	0.00	100.00%	\$50,000.00	\$ 50,000.00	\$ 50,000.00	\$ -
16	GATE ACCESS CONTROL	LS	1.00	1.00	0.00	100.00%	\$15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -
<b>Base Bid Schedule 2 Subtotal</b>								<b>\$ 377,000.00</b>	<b>\$ 385,526.50</b>	<b>\$ 8,526.50</b>
<b>Base Bid-Schedule 3</b>										
1	PLACE PG64-28NV PLANTMIX BITUMINOUS PAVEMENT (5") – 2 LIFTS	SF	1,550.00	420.00	(1130.00)	27.10%	\$10.00	\$ 15,500.00	\$ 4,200.00	\$ (11,300.00)
2	SAW CUTTING	LF	50.00	50.00	0.00	100.00%	\$3.00	\$ 150.00	\$ 150.00	\$ -
3	CONSTRUCT PCC CURB & GUTTER TYPE 1 ON 6" OF BASE COMPACTED – AIR CARGO WAY	LF	230.00	292.00	62.00	126.96%	\$80.00	\$ 18,400.00	\$ 23,360.00	\$ 4,960.00
4	CONSTRUCT 3' PCC VALLEY GUTTER WITH 6" OF BASE COMPACTED W/ REBAR	SF	1,450.00	1495.00	45.00	103.10%	\$45.00	\$ 65,250.00	\$ 67,275.00	\$ 2,025.00
5	PCC ADA RAMP 6" THICK ON 6" OF TYPE 2 BASE WITH TRUNCATED DOMES	EA	8.00	6.00	(2.00)	75.00%	\$3,000.00	\$ 24,000.00	\$ 18,000.00	\$ (6,000.00)
6	PCC CONC. SIDEWALK – 4" THICK ON 4" OF TYPE 2 BASE COMPACTED – AIR CARGO WAY	SF	840.00	1265.00	425.00	150.60%	\$25.00	\$ 21,000.00	\$ 31,625.00	\$ 10,625.00

## Air Cargo Way Final Adjusted Quantities

Item #	Description	Unit	Quantity				Cost			
			Estimated	Actual	Over/Under	% Complete	Unit Cost	Bid Price	\$ Extended (Actual)	\$ Over/Under
7	Type 2 Aggregate Base (9") Compacted - all 4 Driveways	SF	1,550.00	1138.00	(412.00)	73.42%	\$15.00	\$ 23,250.00	\$ 17,070.00	\$ (6,180.00)
8	Remove Existing & Install New Type 4R Cath Basin w/ pipe connections	EA	1.00	1.00	0.00	100.00%	\$9,500.00	\$ 9,500.00	\$ 9,500.00	\$ -
9	Remove, Dispose Ex. Concrete Sidewalk	SF	2,175.00	2275.00	100.00	104.60%	\$1.00	\$ 2,175.00	\$ 2,275.00	\$ 100.00
10	Misc. grading behind back of sidewalk to match new walk elevation	LS	1.00	1.00	0.00	100.00%	\$4,655.00	\$ 4,655.00	\$ 4,655.00	\$ -
11	MOBILIZATION & DEMOBILIZATION	LS	1.00	1.00	0.00	100.00%	\$5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -
12	TRAFFIC CONTROL/SECURITY	LS	1.00	1.00	0.00	100.00%	\$10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -
13	Remove, Dispose Ex. Concrete Driveway	LF	680.00	680.00	0.00	100.00%	\$3.00	\$ 2,040.00	\$ 2,040.00	\$ -
14	Remove, Dispose Ex. Curb & Gutter	LF	480.00	480.00	0.00	100.00%	\$6.00	\$ 2,880.00	\$ 2,880.00	\$ -
15	Remove, Dispose Ex. Asphalt driveway	SF	600.00	600.00	0.00	100.00%	\$2.00	\$ 1,200.00	\$ 1,200.00	\$ -
<b>Base Bid Schedule 3 Subtotal</b>							\$	<b>205,000.00</b>	\$ <b>199,230.00</b>	\$ <b>(5,770.00)</b>
<b>Bid Alternate 1</b>										
1	PULVERIZATION 3" AC ON 6" BASE (REMOVE, OFF-HAUL & STOCKPILE)	SF	5,800.00	5800.00	0.00	100.00%	\$0.85	\$ 4,930.00	\$ 4,930.00	\$ -
2	REMOVE & REGRADE SUBGRADE TO PROPER WIDTH & DEPTH, COMPACT TO 95% MDD (TOP 12")	SF	5,800.00	5800.00	0.00	100.00%	\$0.50	\$ 2,900.00	\$ 2,900.00	\$ -
3	PLACE PG64-28NV PLANTMIX BITUMINOUS PAVEMENT (5") - 2 LIFTS	SF	5,800.00	5800.00	0.00	100.00%	\$4.00	\$ 23,200.00	\$ 23,200.00	\$ -
4	PLACE AND COMPACT PULVERIZED MATERIAL (9")	SF	5,800.00	5800.00	0.00	100.00%	\$0.25	\$ 1,450.00	\$ 1,450.00	\$ -
5	SAW CUTTING	LF	325.00	325.00	0.00	100.00%	\$3.00	\$ 975.00	\$ 975.00	\$ -
6	MOBILIZATION & DEMOBILIZATION	LS	1.00	1.00	0.00	100.00%	\$175.00	\$ 175.00	\$ 175.00	\$ -
7	TRAFFIC CONTROL/SECURITY	LS	1.00	1.00	0.00	100.00%	\$370.00	\$ 370.00	\$ 370.00	\$ -
<b>Bid Alternate 1 Total</b>							\$	<b>34,000.00</b>	\$ <b>34,000.00</b>	\$ -
<b>Bid Alternate 2</b>										
1	PULVERIZATION 3" AC ON 6" BASE (REMOVE, OFF-HAUL & STOCKPILE)	SF	13,650.00	13650.00	0.00	100.00%	\$2.50	\$ 34,125.00	\$ 34,125.00	\$ -
2	REMOVE & REGRADE SUBGRADE TO PROPER WIDTH & DEPTH, COMPACT TO 95% MDD (TOP 12")	SF	13,650.00	13650.00	0.00	100.00%	\$1.00	\$ 13,650.00	\$ 13,650.00	\$ -
3	ADJUST EXISTING UTILITY. LOWER AND RAISE MANHOLES, VALVES, BOXES FOR PULVERIZATION & RAISE TO FINISH GRADE W/ CONCRETE COLLARS	LS	1.00	1.00	0.00	100.00%	\$100.00	\$ 100.00	\$ 100.00	\$ -
4	PLACE PG64-28NV PLANTMIX BITUMINOUS PAVEMENT (5") - 2 LIFTS	SF	16,400.00	16400.00	0.00	100.00%	\$6.00	\$ 98,400.00	\$ 98,400.00	\$ -
5	ADDITIONAL AC PAVEMENT & BASE FOR PARKING STALL ADDITION (5" OF AC ON 9" TYPE 2 BASE COMPACTED)	SF	2,750.00	2750.00	0.00	100.00%	\$5.00	\$ 13,750.00	\$ 13,750.00	\$ -
6	PLACE AND COMPACT PULVERIZED MATERIAL (9")	SF	16,400.00	16400.00	0.00	100.00%	\$1.95	\$ 31,980.00	\$ 31,980.00	\$ -
7	Saw Cutting Ex. Pavement / Concrete	LF	110.00	110.00	0.00	100.00%	\$3.00	\$ 330.00	\$ 330.00	\$ -
8	CONSTRUCT PCC POST CURB ON 6" OF BASE COMPACTED	LF	310.00	364.00	54.00	117.42%	\$55.00	\$ 17,050.00	\$ 20,020.00	\$ 2,970.00
9	SITE EROSION CONTROL (SILT FENCE, STRAW WADDLES, STREET SWEEPING ETC.)	LS	1.00	1.00	0.00	100.00%	\$100.00	\$ 100.00	\$ 100.00	\$ -
10	Site Striping - Parking Stalls	LS	1.00	1.00	0.00	100.00%	\$1,515.00	\$ 1,515.00	\$ 1,515.00	\$ -
11	MOBILIZATION & DEMOBILIZATION	LS	1.00	1.00	0.00	100.00%	\$1,500.00	\$ 1,500.00	\$ 1,500.00	\$ -
12	TRAFFIC CONTROL/SECURITY	LS	1.00	1.00	0.00	100.00%	\$1,000.00	\$ 1,000.00	\$ 1,000.00	\$ -
13	Ex. Post Curb, Landscape Rock Removal, Disposal & Regrade Area.	LS	1.00	1.00	0.00	100.00%	\$7,500.00	\$ 7,500.00	\$ 7,500.00	\$ -
<b>Bid Alternate 2 Total</b>							\$	<b>221,000.00</b>	\$ <b>223,970.00</b>	\$ <b>2,970.00</b>
<b>Original Contract Total</b>							\$	<b>1,356,007.00</b>	\$ <b>1,301,505.50</b>	\$ <b>(54,501.50)</b>
<b>Change Orders</b>										
CO No. 1	Utility Potholing	LS	1	1.00	0.00	100.00%	\$ 7,021.00		\$ 7,021.00	\$ -
CO No. 1	Gate Reinstall for Park to Ride Lot	LS	1	1.00	0.00	100.00%	\$ 6,927.00		\$ 6,927.00	\$ -
CO No. 1	Temporary Fence Park to Ride Lot Elimination	LS	1	1.00	0.00	100.00%	\$ (2,137.75)		\$ (2,137.75)	\$ -
CO No. 1	Bollard, Box, Sidewalk, Red Curb	LS	1	1.00	0.00	100.00%	\$ 20,532.00		\$ 20,532.00	\$ -
CO No. 1	Survey Redesign	LS	1	1.00	0.00	100.00%	\$ 2,062.00		\$ 2,062.00	\$ -
CO No. 1	Grindings	LS	1	1.00	0.00	100.00%	\$ 4,193.45		\$ 4,193.45	\$ -
CO No. 1	Backfill Driveway and Regrade	LS	1	1.00	0.00	100.00%	\$ 7,150.89		\$ 7,150.89	\$ -
CO No. 1	Asphalt Concrete Patch	LS	1	1.00	0.00	100.00%	\$ 1,671.63		\$ 1,671.63	\$ -
<b>Change Orders Total</b>								\$	<b>47,420.22</b>	\$ -
<b>New Contract Total</b>								\$	<b>1,348,925.72</b>	\$ <b>(7,081.28)</b>



**RENO-TAHOE AIRPORT AUTHORITY CONTINGENCY CHANGE ORDER**



CCO No.   
 Contractor:   
 Project:   
 Solicitation Number:

**Summary of Change and List of Attachments:**

Grind/Cut Rebar to Grade (See attached letter dated January 3, 2024, for details).....	\$ 3,348.00
Install Chain Link Fencing (50 LF) (See attached letter dated January 3, 2024, for details).....	\$ 6,775.00
Concrete Ramp Installation (See attached letter dated February 5, 2024 for details).....	\$ 15,742.00
Asphalt Patching (See attached letter dated January 3, 2024, for details).....	\$ 20,118.62

**Contingency Change Order Summary:**

Contract Contingency Total: \$   
 Total Previously Approved: \$   
 Total Change this Authorization: \$  ADD/DEDUCT  
 Remaining Contingency Balance: \$

**Change in Contract Times:**

Original Duration:   
 Previous Authorization:   
 This Authorization:  ADD/DEDUCT  
 Revised Contract Time:

**Contract Summary:**

Original Contract: \$   
 Total Previously Approved CO's \$   
 Total Previously Approved CCO's \$   
 Contract Sum Prior to this CCO \$   
 Total Change this Authorization: \$   
 New Contract Sum: \$

Contractor Signature *Claire Schreckenberger* Date: 2/27/24

Project Mgr Signature *Bryce Juzek* Date: 3/1/2024

**SNC, Claire Schreckenberger**

**RTAA Project Mgr: Bryce Juzek**

Construction Mgr Signature *Kara Bymers* Date: 02/27/2024

Manager Signature Date: March 1, 2024

**Atkins, Construction Manager: Kara Bymers**

**RTAA Mgr Engineering & Construction: Jackie Borman**

Engineer/Architect Signature *Nitin Bhakta* Date: 2-29-24

**Summit Engineering, Nitin Bhakta**



Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

January 3, 2024

Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: Air Cargo Way  
Storage Lot – Rebar Cutting, Step Sawcut, & Chain Link Install**

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a proposal for some extra work to be performed at the Storage Building off Vassar St and Telegraph St. The first item of work is cutting down exposed rebar along the old storage lot pads, priced as a daily shift rate. This pricing includes a small crew using an angle grinder to cut exposed rebar as flush with the grade as possible. The second item of work is eliminating the sharp edge for the concrete steps by saw cutting at a 45° angle. This pricing involves mobilizing a saw cutting sub to cut each step. The third item of work includes labor and equipment to install chain link fence between the existing posts/gates, for a total of 50 LF.

- |  |                         |
|--|-------------------------|
| 1. Grind/Cut Rebar to Grade                  | \$ 3,348.00 / DY        |
| 2. Sawcut Concrete Steps at 45° angle (1 LS) | <del>\$ 12,903.00</del> |
| 3. Install Chain Link Fencing (50 LF)        | \$ 6,775.00             |

Scope of work was removed and replaced with proposal dated 2/5/24 for a final amount of \$15,742.00

Notes: Pricing includes 1 mobilization for item 1, 3, and asphalt patching.

Material Pricing expires on 1/31/24.

Grind/Cut Priced per shift, anticipating 2 DY to complete scope.

Pricing based off of a 5-day 8 hour work week.

For item 2, saw cutter will try their best to create a clean cut, but there is no guarantee that the concrete won't chip/spall due to its age.

Chain Link Material to be provided by RTAA. Pricing is based on the install of standard chain link 6 – 8 ft high (barbed wire not included).

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.



February 5, 2024  
Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

VIA EMAIL

**Regarding: Air Cargo Way  
Storage Lot – Concrete Ramp Installation**

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a proposal for the removal of existing concrete steps and the installation of concrete ramps at 12 EA locations in the Storage (Park to Ride) Lot. Pricing includes saw cutting, removal/off haul, preparation, and installation of concrete.

Remove Concrete Steps and Install Ramps (1 LS)	\$ 14,311.00
Subcontract Markup (10%)	\$ 1,431.00
<b>Total</b>	<b>\$ 15,742.00</b>

Notes: See attached quote for exclusions.

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.



*For all your concrete and demolition needs since 1998*

PO Box 532  
Sparks, NV 89432  
Office: 775-355-0251  
Fax: 775-857-1424

NV License 48012B  
NV License 0090473  
Bid Limit \$5,000,000  
Proposal #4047

**Date of Proposal:** February 1, 2024

**Customer:** Sierra Nevada Construction      **Attn:** Claire Schreckenberger  
**Address:** 2055 E. Greg St      **Email:** [claire@snc.biz](mailto:claire@snc.biz)  
**City/State/Zip:** Sparks, Nv 89431      **Phone:** 775-360-0161

**Project Name / Address:** Concrete Storage Pad's / 2900 Vassar St. Reno, NV

**Scope of Work:** The following is a bid proposal for: **Saw Cut / Remove & Off Haul**

**Price Includes:**

All labor, equipment, and materials for the following items for:

- (12) Concrete steps
- Saw cut 2' wide
- Remove and off haul concrete debris
- Recompact existing subgrade
- Set, place, and finish
- 4000 psi concrete
- Frost protection

**Price Excludes:**

- Concrete scanning
- Damage to hidden / unknown utilities
- Cracking/ heaving/ settling, due to unknown subgrade
- Traffic control
- After hours and/or overtime
- Permits, bonds, inspections, or testing of any kind
- Layout

<b>Proposed Total: \$</b>	<b>14,311.00</b>
---------------------------	------------------

**Clarifications:**

- ~All pricing is based on quantities listed in this proposal. If the actual quantities are different than that listed, pricing is subject to change.
- ~This proposal is based on all work being awarded to MCI. We reserve the right to modify our pricing if "select" items are awarded to MCI.
- ~This proposal is based on the above scope of work being performed in the phasing outlined above. If the project is completed on more than the quoted phasing, an additional \$200.00 per each mobilization will be charged.
- ~This proposal is based on day work, Monday through Friday, 7am to 3:30pm.

**Exclusions: All Work unless specifically listed above!**

- ~Permits/bonds/testing of any kind, and all associated fees.
- ~Engineering, testing, surveying, and as-built drawings.
- ~The proposal excludes all layout, unless otherwise outlined above.

**Note:** Morgan Construction Inc. is not liable for damages, or losses arising out of cutting or damaging of any concealed or unknown site condition, including without limitation, damage to any item encased in concrete or asphalt.

**Note:** Stand by or layout time will be billed out at \$75.00 per hour, per man on site.

**Note: This agreement represents the entire agreement between General Contractor and Subcontractor and supersedes any prior written or oral representations.**

---

Thank you for the opportunity to bid this project. The price listed above is based on the quantities listed in this proposal. We may withdraw this proposal if not accepted within 30 days of date above. Payment is to be net 30 days, with no retention.

**ACCEPTANCE OF PROPOSAL:** The above price, specifications, and conditions are satisfactory and are hereby accepted. You are authorized to perform the work as described herein. Pay will be made as outlined above.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Title: \_\_\_\_\_

Respectfully Submitted,

Jeremy Ellison

Estimator / Project Manager

Cell: 775-771-8872

[Jeremy@morganconstructionnv.com](mailto:Jeremy@morganconstructionnv.com)





Mail PO Box 50760  
Sparks, NV 89435-0760

Yard 2055 East Greg Street  
Sparks, NV 89431

Phone 775.355.0420  
Fax 775.355.0535

NV lic. 25565 CA lic. 593393

January 3, 2024

Attn: Bryce Juzek  
Reno-Tahoe Airport Authority

VIA EMAIL

**Regarding: Air Cargo Way  
Storage Lot – AC Patch**

Bryce:

Sierra Nevada Construction, Inc. (SNC) is pleased to provide a proposal for some extra work to be performed at the Storage Building off Vassar St and Telegraph St. This work consists of asphalt patching multiple locations between the storage lot buildings and the unfinished driveways along Air Cargo Wy, priced per SF. This pricing includes removal of asphalt to existing aggregate base grade, sweetening of the aggregate base section, and installation of asphalt patch (3" thick). For the driveways on Air Cargo Wy, grindings to be removed and added to temporary sloping by fence.

Asphalt Patching \$ 10.75 / SF

Notes: Pricing assumes use of Type 2 PG64-22.

Pricing based on performing scope with grind/cut rebar scope, and chain-link fence installation.

Minimum Asphalt Patching Quantity **1,900 SF**.

Material Pricing expires on 1/31/24.

Pricing based off of a 5-day 8 hour work week.

If you have any questions, please feel free to contact me at (775) 360-0161.

Sincerely,



Claire Schreckenberger  
Project Manager  
Sierra Nevada Construction, Inc.

Final constructed quantity  
= 2,027sf x \$10.75/sf  
= **\$21,790.25 Total**  
  
\$1,671.63 paid under *Change Order 1*  
\$20,118.62 paid under *Contingency Change Order 1*

**CHANGE ORDER**

**Distribution to:**  
 RTAA PURCHASING   
 PM   
 CM   
 ENGINEER   
 CONTRACTOR   
 FAA

**Reno-Tahoe Airport Authority**  
 Reno-Tahoe International Airport  
 Reno-Stead Airport  
 Box 12490  
 Reno, NV 89510



Project: Ticketing Hall Expansion Project, GMP No. 1

Solicitation #: RFP #21/22-03

To: McCarthy Building Companies, Inc.  
 2580 St. Rose Pkwy, Ste. 200  
 Henderson, NV 89074

Change Order Number 01  
 Change Order Initiation Date: March 11, 2024  
 AIP No. N/A  
 Original Contract Date: July 14, 2022

**You are directed to make the following changes in the Contract:**

**This no cost change order is to revise the original contract duration of Three Hundred Eight-Two (382) calendar days, as stated in section 1.4 of the Contract, to Seven Hundred sixteen (716) calendar days.**

**All other terms, conditions, and requirements not modified herein remain unchanged.**

Not valid until signed by ALL parties. Execution of this Change Order by both Owner and Contractor constitutes a binding agreement and serves as a full accord and satisfaction of any claim, demand, lien, stop notice or further request for compensation, past or present, known or unknown, and/or time extension arising out of or by virtue of the work described above in the Change Order. Contractor's signature indicates agreement herewith, including any adjustments in the Contract Sum or Contract Time.

The Original Contract Sum was.....	\$1,466,549.00
Net Changes by Previously Authorized Change Orders .....	\$0.00
Net Changes by Previously Authorized Contingency Change Orders	\$0.00
The Revised Contract Sum Prior to this Change Order was .....	\$1,466,549.00
The Contract Sum will be increased/decreased by this Change Order	\$0.00
The new Contract Sum, including this Change Order will be .....	\$1,466,549.00

The Contract Completion date prior to this Change Order is July 31, 2023.  
 The Contract Time will be increased by Three Hundred and thirty-four (334) calendar days.  
 The Contract Completion date, as of the date of this Change Order, therefore is June 28, 2024.

**Authorized By:**

**Atkins North America**

Owner's Representative  
 10509 Professional Cir. Ste 103  
 Reno, NV 89521

By: Kara Byrnes

03/11/2024  
 Date

**RS&H**

Architect  
 369 Pine Street, Suite 610  
 San Francisco, California 94104

By: Geoff Chevlin

3/12/2024  
 Date

**McCarthy Building Companies Inc.**

Contractor  
 2580 St. Rose Pkwy, Ste. 200  
 Henderson, NV 89074

By: Ross Edwards

3/12/24  
 Date

**Reno-Tahoe Airport Authority**

Owner  
 P.O. Box 12490  
 Reno, NV 89510

By: Jackie Borman

Date

Digitally signed by Jackie Borman  
 DN: cn=US, email=jborman@renoairport.com,  
 o=Manager of Engineering &  
 Construction, ou=Reno-Tahoe Airport  
 Authority, cn=Jackie Borman  
 Date: 2024.03.12 14:07:12 -0700

**CHANGE  
ORDER**

**Distribution to:**  
 RTAA PURCHASING   
 PM/CM   
 ENGINEER   
 CONTRACTOR   
 FAA

**Reno-Tahoe Airport Authority**  
 Reno-Tahoe International Airport  
 Reno-Stead Airport  
 Box 12490  
 Reno, NV 89510



Project:	Ticketing Hall Expansion – GMP#1 Roof and Enabling Projects	Change Order Number #1
To:	McCarthy Building Companies, Inc. 12851 Manchester Road St. Louis, MO 63131	Change Order Initiation Date: August 25, 2022 AIP No. N/A Contract Date: July 14, 2022

**You are directed to make the following changes in the Contract:**

This \$0 change order is to revise the Contractor's name as noted in the contract dated July 14, 2022 and signed by both parties.

Original contract indicated Construction Manager at Risk as Genuine McCarthy Enterprises, Inc., DBA McCarthy Building Companies, Inc.

CO#1 hereby changes the Construction Manager at Risk to be McCarthy Building Companies, Inc.

**All other terms, conditions, and requirements not modified herein remain unchanged.**

Not valid until signed by ALL parties. Execution of this Change Order by both Owner and Contractor constitutes a binding agreement and serves as a full accord and satisfaction of any claim, demand, lien, stop notice or further request for compensation, past or present, known or unknown, and/or time extension arising out of or by virtue of the work described above in the Change Order. Contractor's signature indicates agreement herewith, including any adjustments in the Contract Sum or Contract Time.

The Original Contract Sum was.....	\$1,466,549.00
Net Changes by Previously Authorized Change Orders .....	\$0.00
Net Changes by Previously Authorized Contingency Change Orders .....	\$0.00
The Revised Contract Sum Prior to this Change Order was.....	\$1,466,549.00
The Contract Sum will be <b>remain unchanged</b> by this Change Order.	\$1,466,549.00
The new Contract Sum, including this Change Order will be .....	\$1,466,549.00
The Contract Time will remain unchanged.	
The Contract completion date, as of the date of this Change Order, therefore also remains unchanged.	

Authorized

<u>Atkins North America</u>	<u>Engineer/Architect</u>	<u>McCarthy Building Companies, Inc. Reno-Tahoe Airport Authority</u>
Construction Manager	Engineer/Architect	Contractor
10509 Professional Cir. Ste 102		12851 Manchester Road
Reno, NV 89521		St. Louis, MO 63131
<u>N/A</u>	<u>N/A</u>	<u>Owner</u>
By:	By:	By: Christopher S Cobb
		08/31/2022
Date	Date	Date

**CHANGE ORDER**

**Distribution to:**  
RTAA PURCHASING   
PM/CM   
ENGINEER   
CONTRACTOR   
FAA

**Reno-Tahoe Airport Authority**  
Reno-Tahoe International Airport  
Reno-Stead Airport  
Box 12490  
Reno, NV 89510



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Project: Automated Exit Lanes  
To: Q&D Construction, LLC  
1050 S 21<sup>st</sup> Street  
Sparks, NV 89431

Change Order Number 01  
Change Order Initiation Date: March 11, 2024  
AIP No. NA  
Contract Date: October 13, 2023

**You are directed to make the following changes in the Contract:**

This Change Order is issued to modify the end date of the contract in RTAA’s accounting system from January 7, 2024 to July 31, 2024 due to the mutually agreed upon delayed start for construction.

**All other terms, conditions, and requirements of the contract not modified herein remain unchanged.**

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Not valid until signed by ALL parties. Execution of this Change Order by both Owner and Contractor constitutes a binding agreement and serves as a full accord and satisfaction of any claim, demand, lien, stop notice or further request for compensation, past or present, known or unknown, and/or time extension arising out of or by virtue of the work described above in the Change Order. Contractor’s signature indicates agreement herewith, including any adjustments in the Contract Sum or Contract Time.

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The Original Contract Sum was.....	<u>\$366,432.00</u>
Net Changes by Previously Authorized Change Orders .....	<u>\$0.00</u>
Net Changes by Previously Authorized Contingency Change Orders.....	<u>\$11,679.11</u>
The Revised Contract Sum Prior to this Change Order was .....	<u>\$378,111.11</u>
The Contract Sum will not be changed by this Change Order REV.....	<u>\$0.00</u>
The new Contract Sum, including this Change Order will be.....	<u>\$378,111.11</u>
The Contract Time will not be changed as part of this Change Order, however the new contract completion date will be July 31, 2024.	

Authorized

Construction Materials Engineers  
Construction Manager  
300 Sierra Manor Dr, Ste 1  
Reno, NV 89511

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By: Joe Mamola  
3/11/24  
Date

Paul Cavin Architect, LLC  
Engineer/Architect  
1575 Delucchi Lane, Suite 120  
Reno, NV 89502

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By: Paul Cavin  
3/12/2024  
Date

Q&D Construction, LLC.  
Contractor  
1050 S 21st Street  
Sparks, NV 89431

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By: Sharon Groux  
3/12/2024  
Date

Reno-Tahoe Airport Authority  
Owner  
P.O. Box 12490  
Reno, NV 89510

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By: Jackie Borman  
March 18, 2024  
Date

# Administrative Report

**Date:** April 9, 2024

**Subject:** Financial Reporting Package – February 2024

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## EXECUTIVE SUMMARY

Attached is the Financial Reporting Package covering the eight months concluding on February 29, 2024, of fiscal year (FY) 2023-24. The package includes a high-level summary of total revenue and expenses and a more detailed discussion of key metrics.

In February, the U.S. equity markets continued their robust performance, with major indices reaching unprecedented levels. The Nasdaq Composite, Nasdaq 100, S&P 500, and Dow Jones Industrial Average all achieved new all-time highs, alongside the Russell 2000 reaching a fresh 52-week high. Across all sectors, there was upward momentum, notably led by Consumer Discretionary stocks, which saw an impressive gain of 8.7%, followed closely by Industrials (7.2%), Basic Materials (6.5%), and Tech (6.3%).

During February, the Consumer Price Index for All Urban Consumers rose by 0.4% when adjusted for seasonal variations, and 3.2% over the preceding 12 months without seasonal adjustments. The index for all items excluding food and energy rose by 0.4% in February (seasonally adjusted) and 3.8% increase over prior year (not seasonally adjusted).<sup>1</sup>

The February 2024 unemployment rate increased by 0.2% points to reach 3.9%, with the number of unemployed individuals surging by 334,000 to 6.5 million. These figures represent an increase from the same period the previous year when the unemployment rate stood at 3.6% and the number of unemployed persons was 6.0 million.<sup>2</sup>

Passenger traffic at RNO was forecasted to continue its upward trend in FY 2023-24, expected to reach 2.497 million enplaned passengers. This represents a 12% increase from the prior fiscal year and marks the highest passenger forecast since FY 2006-07. While demand for travel in the Reno-Tahoe region remains strong, passenger airlines are adapting their schedules to align with pilot and aircraft availability, leading to a reduction in flight frequency in favor of larger aircraft and a potential for high load factors. The updated enplaned passenger traffic forecast for FY 2023-24 is 2.420 million.

In February 2024, RNO was served by 11 passenger airlines offering non-stop scheduled service to 20 destinations. Enplanements were 177,670, a decrease of 5.1% compared to the budget forecast and an increase of 9.0% from February 2023. Total enplanements for the eight months ending February 29, 2024, reached 1.546 million, a decrease of 5.5% compared to the budget forecast and a 5.1% increase year-over-year. Total landed weight was 7.4% lower than the budget forecast for both passenger and cargo airlines.

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<sup>1</sup> [what is the cpi for month of Feb - Search \(bing.com\)](#)

<sup>2</sup> [what is the cpi for month of Feb - Search \(bing.com\)](#)



To enhance tracking of actual results as compared to the budget, adjustments for seasonal variations of revenues, expenses, and airline activity are incorporated into the budget. Revenues are adjusted to reflect changes in airline activity during peak months, resulting in some higher airline revenues, public parking, and concession revenues. Other seasonal adjustments account for specific utility costs and special events. The balance of budgeted operating expenses assumes a uniform distribution, with one-twelfth of the operating expense budget allocated to each month.

	YEAR TO DATE February 29, 2024						
	Actual Results				66.7% Of Fiscal Year		
	CURRENT YEAR	PRIOR YEAR	VARIANCE		Y-T-D BUDGET	VARIANCE	
			\$	%		\$	%
<b>Operating Revenue</b>							
Airline	\$ 17,039	\$ 13,008	\$ 4,031	31.0%	\$ 17,361	\$ (322)	-1.9%
Non-Airline	33,825	30,545	3,280	10.7%	33,738	87	0.3%
<b>Total Operating Revenue</b>	<b>50,864</b>	<b>43,553</b>	<b>7,311</b>	<b>16.8%</b>	<b>51,099</b>	<b>(235)</b>	<b>-0.5%</b>
<b>Operating Expenses</b>	(40,723)	(35,928)	(4,796)	13.3%	(43,781)	3,058	-7.0%
<b>Net Operating Income</b>	10,141	7,625	2,516	33.0%	7,317	2,823	38.6%
<b>Non-Operating Income (Expense)*</b>	21,810	15,880	5,930	37.3%	13,444	8,366	62.2%
<b>Net Income Before Depreciation</b>	<b>31,951</b>	<b>23,505</b>	<b>8,446</b>	<b>35.9%</b>	<b>20,761</b>	<b>11,189</b>	<b>53.9%</b>

\* Includes Federal Stimulus funds

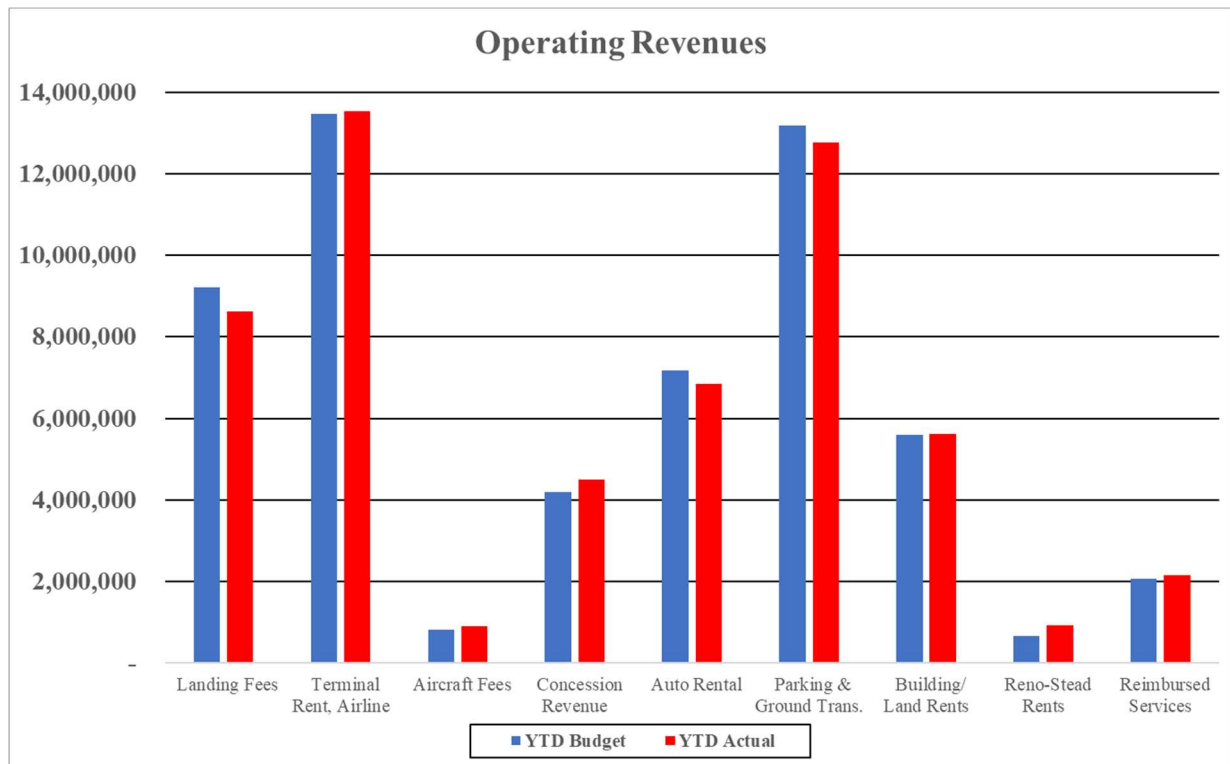
Based on actual results through February 29, 2024, net income before depreciation was approximately \$31.951 million, reflecting a substantial increase of \$11.189 million or 53.9% from the budget forecast. This noteworthy surge is primarily attributed to operating expenses being \$3.058 million or 7.0% below budget, coupled with non-operating income surpassing expectations by \$8.366 million or 62.2% above budget. The non-operating increase includes federal stimulus funds (CARES, ARPA) in the current fiscal year for projects budgeted and started in the prior year.

## OPERATING REVENUES

RTAA's operating revenues for FY 2024 through February 29, 2024, totaled \$50.864 million, approximately \$234,800 or 0.5% below the budget due to lower-than-anticipated airline traffic and softer-than-expected public parking and auto rental activity. Revenues exceeded the prior fiscal year's actual results by \$7.311 million or 16.8%. This upturn can be attributed to higher terminal rents, landing fees, concession revenues, aircraft fees, parking and ground transportation fees, and other rents.

///

The chart below reflects actual operating revenues for the fiscal year as compared to the budget amount.



## AIRLINE REVENUES

Airline revenues are collected in accordance with prescribed rates and charges as specified by formulas in RTAA's new Airline-Airport Use and Lease Agreement (AAULA) with the signatory airlines, effective from July 1, 2023, to June 30, 2033. The new AAULA maintains a hybrid structure, with a complete recoupment of net Airfield cost center operating, maintenance, debt service, amortization, and capital improvement costs through landing fees from the airlines, and the airlines only pay for the space they use in the terminal building.

The AAULA includes a revenue-sharing methodology for the distribution of available net revenues to signatory passenger airlines on a per-enplaned passenger basis. This aims to create an incentive for air service by tying an allocated amount of available net revenues to the number of enplaned passengers of each signatory airline. Signatory airlines have the flexibility to use the revenue share credit to cover monthly rates and charges. The total revenue share credit of \$5.111 million (\$3.70 per enplaned passenger), was \$213,700 or 4.0% below the FY 2023-24 budget. This was attributable to the lower enplaned passenger traffic reported by signatory airlines.

### Landing Fees

The formula for calculating landing fees consists of 100% cost recovery of Airfield-related operating costs, capital improvement costs, debt service, amortization, and other charges. These costs are mitigated by Airfield-derived revenues and non-signatory landing fees. Landing fees were budgeted and collected at \$3.99 per 1,000 lbs. of landed weight for signatory airlines and \$4.59 for non-signatory airlines. Non-

signatory airlines pay 15% above the budgeted signatory airline rate. Based on actual results for the eighth-month period ending February 29, 2024, the calculated signatory landing fee per 1,000 lbs. was \$4.13. The slight increase in signatory landing fees is due to the lower-than-expected landed weight reported by most airlines in the first eight months of the fiscal year. Lower landed weight was reported by Alaska, Delta, Southwest, FedEx, UPS, Allegiant, JetBlue, and Spirit partially offset by higher landed weight reported by American, United, Volaris, and Sun Country. While below budget, the landed weight reported through February 29, 2024, was 2.8% above the same period in FY 2022-23. Total landing fee revenues were \$8.614 million, approximately \$594,600 or 6.5% below the adopted budget.

### Airline Terminal Rents

Airline terminal rents are determined by the recovery of all Terminal costs, including operating and maintenance, capital improvement, debt service, and amortization. This cost is divided by the square footage of the airline rentable space in the terminal building. The Terminal requirement is partially offset by in-terminal concession revenues, a 50% share of gaming revenues, and reimbursed services. The budgeted average rental rate is \$142.44 per square foot per annum (PSFPA). Based on the actual results for the eight months ending February 29, 2024, the calculated average terminal rental rate was \$128.34, a decrease of 9.9% compared to the budget. The decrease is primarily due to the lower operating costs of the Terminal cost center in the first eight months of the year. Actual airline terminal rental revenues were \$13.537 million through February 2024, surpassing the budget by approximately \$59,300 or 0.4%.

## **NON-AIRLINE REVENUES**

Non-airline operating revenues play a crucial role in supporting RTAA's operating costs outside of airline-affiliated operations. While airline revenues are calculated and collected as cost recovery for airline-related operations, non-airline operating revenues are essential to fund internal operations, equipment acquisitions, and capital improvement projects that are not directly associated with airline operations. Non-airline operating revenues are primarily comprised of terminal and rental car concession revenues, public parking, building/land rents, and reimbursement of RTAA-provided services. Based on actual results for the eight-month period ending February 29, 2024, non-airline operating revenues, adjusted by the ARPA allocation of approximately \$85,400 totaled \$33.825 million, \$86,800 or 0.3% over the budget forecast.

Concession revenues outperformed the budget by \$301,000 or 7.2% primarily due to higher-than-anticipated business activity by ground handlers operating at RNO. In addition, gaming, retail, and advertising concessions also reported positive results in the first eight months of the year. Auto rental concession revenues were \$228,800 or 3.2% below budget. Parking revenues fell short of the budget forecast by \$443,200, a decrease of 3.5%, and exceeded the same period in the previous fiscal year by \$567,700 or 4.9%. The underperformance in parking revenues is directly related to increased activity reported by the transportation network companies (TNCs) as more passengers use the transportation services provided by TNCs. As a result, ground transportation revenues outperformed the budget by \$27,500 or 4.3%. Parking revenue per enplaned passenger decreased by 0.3% from \$7.65 to \$7.63 when compared to the same period in the prior fiscal year.

Reno-Tahoe Land Rental revenues are \$219,700 below budget through February 2024 due to the delayed commencement of rent for the Toles commercial development. Reno-Stead Airport (RTS) rents outperformed the budget by \$276,600 due to the option payments received from Dermody Properties.

## NON-OPERATING REVENUES

Non-operating revenues reached \$21.810 million, exceeding the budget by approximately \$8.366 million or 62.2% based on actual results for the eight-month period ending February 29, 2024. This revenue category is primarily comprised of Customer Facility Charges (CFCs) associated with the rental car activity, Passenger Facility Charges (PFCs), federal stimulus funds (CARES, ARPA), interest income, and aviation fuel tax. Federal stimulus funds are recorded as non-operating revenues when funds are received from the FAA. The single largest increase in this category was \$6.0 million of CARES, ARPA federal stimulus funds received to reimburse RTAA for prior period disbursements. These prior period reimbursements were not factored into the FY 2023-24 budget forecast.

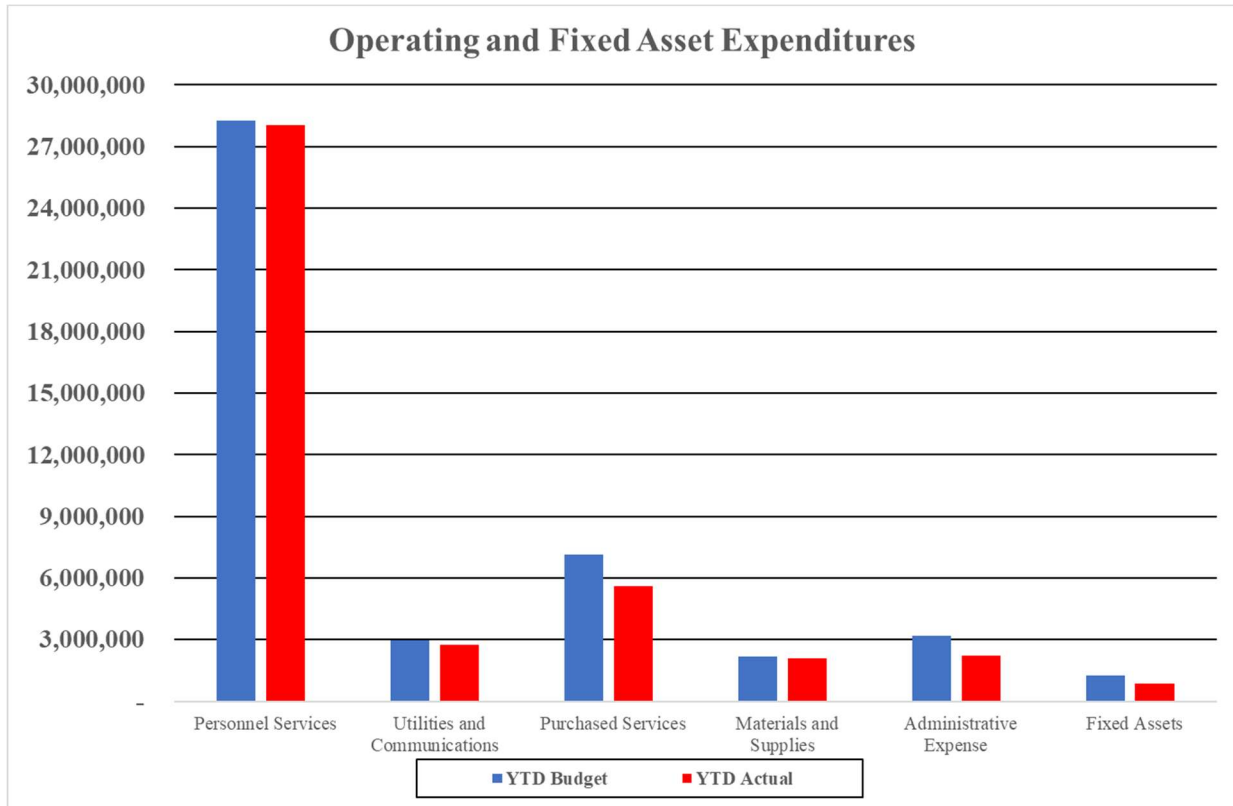
CFC collections, interest income, and fuel tax revenues collectively surpassed the budget forecast by approximately \$2.018 million. CFCs were increased from \$6.50 to \$9.00 per transaction day effective September 1, 2023. The rate increase was not factored into the adopted budget forecast. FY 2023-24 CFC revenues through February 29, 2024, were \$6.977 million, \$702,300 or 11.2% above budget primarily due to the rate increase in September 2023.

PFC revenues are collected by airlines from ticket sales at \$4.50 per enplaned passenger, with RTAA receiving a net of \$4.39 after a \$0.11 administration fee. PFC collections are reflected as revenue when the cash is received, resulting in some months appearing to be over-collected and others under-collected due to timing. In the first eight months of the year, PFC revenues were \$6.162 million, exceeding the same period in the prior year by \$830,300 or 15.6%, and \$101,400 or 1.6% below budget. This difference is primarily attributed to the timing of cash received. PFCs are collected by airlines at the time of ticket sales, resulting in revenues not precisely aligning with actual passenger traffic in any period.

## OPERATING EXPENSES

Based on actual results for the eight-month period ending February 29, 2024, operating expenses of \$40.723 million, were \$3.058 million or 7.0% below budget, and \$4.796 million or 13.3% above the same period in the prior fiscal year. Operating expenses are grouped into five categories: Personnel Services, Utilities and Communications, Purchased Services, Materials and Supplies, and Administrative expenses. All five categories were below budget.

The chart below reflects actual operating expenses for the fiscal year as compared to the budget amount.



## DEBT SERVICE

On July 14, 2022, the Board approved a \$50 million non-revolving credit agreement with Wells Fargo Bank to provide short-term financing for RTAA's capital program. The funds may be drawn in any amount not to exceed \$50 million. As of February 2024, a total of \$35.272 million has been drawn, leaving a balance of \$14.728 million available for future RTAA capital financing needs. Repayment of a portion of the drawn funds, along with interest and fees, is from federal stimulus funds. \$15.987 million was the outstanding debt balance as of February 2024 and is associated with the Ticketing Hall Expansion project.

## KEY BENCHMARKS

The following are key benchmarks and ratios used to measure financial activities and monitor the financial health and condition of RTAA:

Key Statistics / Benchmarks	YEAR TO DATE February 29, 2024						
	CURRENT YEAR	PRIOR YEAR	VARIANCE	%	66.7% Of Fiscal Year		
					Y-T-D BUDGET	VARIANCE	%
Enplaned Passengers	1,546,292	1,471,277	75,015	5.1%	1,636,582	(90,290)	-5.5%
Airline Cost Per Enplaned Passenger	\$ 10.23	\$ 7.03	\$ 3.20	45.5%	\$ 9.80	0.43	4.3%
Non-Airline Revenues per EPAX (a)	\$ 20.48	\$ 19.08	\$ 1.40	7.4%	\$ 19.35	1.14	5.9%
Operating Ratio	80.1%	82.5%	-2.4%	-2.9%	85.7%	(0.06)	-6.6%
Days Cash On Hand	454	469	(15)	-3.1%	483	(28)	-5.9%
Federal Stimulus	\$ 6,739,382	\$ 4,510,917	\$ 2,228,465	49.4%	\$ 773,396	5,965,986	771.4%

(a) Excludes cost reimbursement for the Baggage Handling System (BHS) paid by the airlines.

### Enplaned Passengers

Enplaned passengers for the first eight months of FY2023-24 were 1,546,292, a 5.1% increase compared to the corresponding period in the prior fiscal year and 5.5% less than the budget forecast. February passenger traffic is the highest reported since 2008. Enplaned passengers are critical to non-airline revenues, such as public parking, rental car concessions, food and beverage concessions, gaming, etc.

### Airline Cost per Enplaned Passenger (CPE)

This ratio represents airline payments for use of airport facilities including landing fees, terminal rents, and baggage handling systems, in accordance with the adopted rates and charges methodology as outlined in the new airline lease agreement. RTAA targets to maintain a reasonable cost structure for airlines operating at RNO to attract and maintain air service to our community. With operating expenses running 7.0% below budget, lower passenger traffic, and the \$3.70 revenue share credit per enplaned passenger, the signatory airline CPE is estimated to be \$10.23 as compared to the FY 2023-24 budget of \$9.80.

### Non-Airline Revenue per Enplaned Passenger

This ratio represents operating revenues derived from sources other than the airlines, divided by enplaned passengers for the fiscal year. It measures operating revenue capacity from various sources including terminal rents, rental car concession fees, public parking, and land and building rents from non-airline facilities at both airports. Based on actual results for the first eight months of FY 2023-24, the non-airline revenue per enplaned passenger was \$20.48, 5.9% higher than the budgeted amount of \$19.35. This increase is primarily due to higher revenues from concessions, building and land rents, and aircraft fees.

### Operating Ratio

The Operating Ratio is calculated by dividing operating and maintenance expenses by total operating revenues. This ratio indicates whether the level of operating expenses as a proportion of operating revenues are consistent and tracking with the approved expenditures and revenues adopted in the budget. Generally, a lower ratio of expenses to revenues is positive since it reflects an improvement in the net operating revenues available to pay debt service and generate additional cash flow. Based on the first eight months of FY 2023-24, the operating ratio was 80.1% as compared to the higher ratio in the prior year of 82.5%, and the adopted budget of 85.7%. These results compared to the budget reflect the lower operating expenses through February 2024.

### Days Cash on Hand (DCOH)

DCOH is an important measure of liquidity. It is calculated by dividing unrestricted cash and investments by the daily operating and maintenance expenditure budget (annual operating and maintenance budget divided by 365 days). As of February 29, 2024, RTAA's DCOH was 454 days, approximately 28 days lower than the FY 2023-24 budget forecast. RTAA's policy is a desired target of 365 days. The 2021 median average, as compiled by Moody's Investor Services, is 794 for medium hub airports.



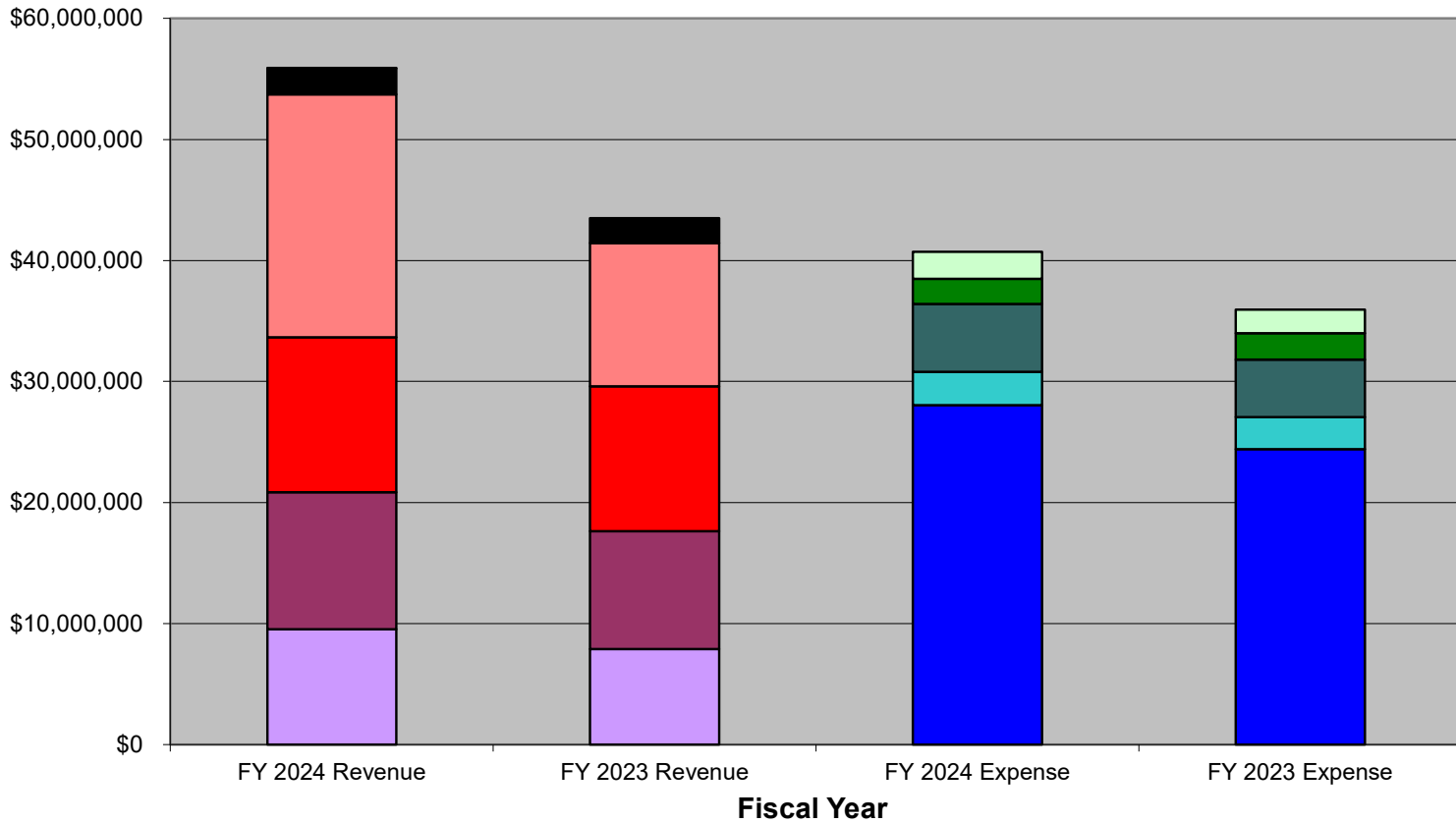
**OPERATING STATEMENT**  
**RENO-TAHOE AIRPORT AUTHORITY**  
For the Eight Months Ending February 29, 2024

	<i>CURRENT MONTH</i>				<i>For the Eight Months Ending February 29, 2024</i>						
	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>VARIANCE</b>	<b>%</b>	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>	<b>VARIANCE</b>	<b>%</b>	<b>66.67%</b>	<b>OF FISCAL YEAR</b>	
									<b>Y-T-D BUDGET</b>	<b>VARIANCE</b>	<b>%</b>
<b>REVENUES</b>											
Landing Fees	\$ 996,683	\$ 823,650	\$ 173,033	21.0%	\$ 8,613,879	\$ 7,115,914	\$ 1,497,966	21.1%	\$ 9,208,520	\$ (594,640)	-6.5%
Terminal Rent, Airline	1,704,917	710,847	994,070	139.8%	13,536,541	5,892,106	7,644,434	129.7%	13,477,200	59,341	0.4%
Airline Revenue Sharing	(591,415)	0	(591,415)	n.a.	(5,111,239)	0	(5,111,239)	n.a.	(5,324,941)	213,702	-4.0%
Aircraft Fees	113,477	92,482	20,994	22.7%	903,099	761,412	141,688	18.6%	806,884	96,215	11.9%
Concession Revenue	528,102	453,236	74,866	16.5%	4,498,999	2,667,561	1,831,438	68.7%	4,198,009	300,991	7.2%
Auto Rental	843,450	1,077,422	(233,971)	-21.7%	6,852,465	7,082,368	(229,904)	-3.2%	7,168,229	(315,764)	-4.4%
Parking & Ground Transportation	1,479,645	1,310,416	169,229	12.9%	12,771,784	11,982,144	789,640	6.6%	13,187,483	(415,699)	-3.2%
Reno-Tahoe Building/ Land Rents	748,615	671,877	76,738	11.4%	5,617,659	5,148,853	468,806	9.1%	5,584,772	32,887	0.6%
Reno-Stead Rents	111,339	69,586	41,753	60.0%	931,503	789,464	142,038	18.0%	654,933	276,569	42.2%
Reimbursed Services	317,792	279,032	38,760	13.9%	2,149,470	2,074,435	75,035	3.6%	2,071,827	77,643	3.7%
Miscellaneous	3,693	3,098	595	19%	99,828	38,270	61,558	160.8%	65,867	33,961	51.6%
<b>OPERATING REVENUE</b>	<b>\$ 6,256,297</b>	<b>\$ 5,491,645</b>	<b>\$ 764,652</b>	<b>13.9%</b>	<b>\$ 50,863,987</b>	<b>\$ 43,552,527</b>	<b>\$ 7,311,460</b>	<b>16.8%</b>	<b>\$ 51,098,781</b>	<b>\$ (234,795)</b>	<b>-0.5%</b>
<b>EXPENSES</b>											
Personnel Services	\$ 3,337,762	\$ 2,932,702	\$ 405,061	13.8%	\$ 28,045,707	\$ 24,408,056	\$ 3,637,651	14.9%	\$ 28,283,599	\$ (237,892)	-0.8%
Utilities and Communications	356,557	380,449	(23,892)	-6.3%	2,755,936	2,657,832	98,103	3.7%	2,990,782	(234,846)	-7.9%
Purchased Services	819,613	609,051	210,562	34.6%	5,592,231	4,752,176	840,056	17.7%	7,136,162	(1,543,931)	-21.6%
Materials and Supplies	387,074	277,694	109,380	39.4%	2,085,930	2,148,089	(62,159)	-2.9%	2,186,333	(100,403)	-4.6%
Administrative Expense	249,887	239,106	10,782	4.5%	2,243,656	1,961,804	281,852	14.4%	3,184,413	(940,757)	-29.5%
<b>OPERATING EXPENSES</b>	<b>\$ 5,150,894</b>	<b>\$ 4,439,002</b>	<b>\$ 711,892</b>	<b>16.0%</b>	<b>\$ 40,723,461</b>	<b>\$ 35,927,957</b>	<b>\$ 4,795,503</b>	<b>13.3%</b>	<b>\$ 43,781,289</b>	<b>\$ (3,057,829)</b>	<b>-7.0%</b>
<b>NET OPERATING INC. BEFORE DEPR.</b>	<b>\$ 1,105,403</b>	<b>\$ 1,052,644</b>	<b>\$ 52,760</b>	<b>5.0%</b>	<b>\$ 10,140,526</b>	<b>\$ 7,624,569</b>	<b>\$ 2,515,957</b>	<b>33.0%</b>	<b>\$ 7,317,492</b>	<b>\$ 2,823,034</b>	<b>38.6%</b>
Depreciation and Amortization	1,974,020	2,000,694	(26,674)	-1.3%	15,824,195	16,403,149	(578,954)	-3.5%	18,665,920	(2,841,725)	-15.2%
<b>OPERATING INCOME</b>	<b>\$ (868,617)</b>	<b>\$ (948,051)</b>	<b>\$ 79,434</b>	<b>8.4%</b>	<b>\$ (5,683,669)</b>	<b>\$ (8,778,579)</b>	<b>\$ 3,094,911</b>	<b>35.3%</b>	<b>\$ (11,348,428)</b>	<b>\$ 5,664,759</b>	<b>49.9%</b>
<b>NON-OPERATING INCOME (EXPENSE)</b>											
Interest Income	\$ 278,161	\$ 155,060	\$ 123,101	79.4%	\$ 2,100,538	\$ 1,011,682	\$ 1,088,856	107.6%	\$ 807,400	1,293,138	160.2%
Passenger Facility Charge	756,787	398,037	358,750	90.1%	6,161,712	5,331,439	830,273	15.6%	6,263,067	(101,355)	-1.6%
Customer Facility Charge	824,459	600,941	223,517	37.2%	6,976,989	5,025,153	1,951,836	38.8%	6,274,676	702,313	11.2%
Jet Fuel Tax Revenue	23,039	22,188	851	3.8%	221,950	208,265	13,685	6.6%	198,933	23,016	11.6%
Federal Grant Revenue	1,245	36,752	(35,508)	n.a.	6,739,382	4,510,917	2,228,465	49.4%	773,396	5,965,986	771.4%
G/L on Sale of Capital Assets	0	0	0	n.a.	836	2,157	(1,321)	-61.2%	0	836	n.a.
Other Non-Operating Revenue (Expense)	0	0	0	n.a.	16,598	(135,000)	151,598	-112.3%	(133,328)	149,926	-112.4%
Interest Expense	(64,710)	(21,543)	(43,168)	200.4%	(407,759)	(74,423)	(333,336)	447.9%	(740,316)	332,557	-44.9%
<b>Total</b>	<b>\$ 1,818,980</b>	<b>\$ 1,191,436</b>	<b>\$ 627,544</b>	<b>52.7%</b>	<b>\$ 21,810,245</b>	<b>\$ 15,880,190</b>	<b>\$ 5,930,055</b>	<b>37.3%</b>	<b>\$ 13,443,827</b>	<b>\$ 8,366,418</b>	<b>62.2%</b>
<b>Net Income Before Capital Contributions</b>	<b>\$ 950,363</b>	<b>\$ 243,385</b>	<b>\$ 706,978</b>	<b>290.5%</b>	<b>\$ 16,126,576</b>	<b>\$ 7,101,610</b>	<b>\$ 9,024,966</b>	<b>127.1%</b>	<b>\$ 2,095,400</b>	<b>\$ 14,031,177</b>	<b>669.6%</b>

**OPERATING STATEMENT**  
**RENO-TAHOE AIRPORT AUTHORITY**  
For the Eight Months Ending February 29, 2024

	CURRENT MONTH				YEAR TO DATE				ANNUAL BUDGET	
	ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE		TOTAL	ANNUAL BUDGET % TO DATE
			\$	%			\$	%		
<b>REVENUES</b>										
Landing Fees	\$ 996,683	\$ 1,051,138	\$ (54,455)	-5.2%	\$ 8,613,879	\$ 9,208,520	\$ (594,640)	-6.5%	\$ 14,007,453	61%
Terminal Rent, Airline	1,704,917	1,684,650	20,267	1.2%	\$ 13,536,541	13,477,200	59,341	0.4%	20,215,800	67%
Airline Revenue Sharing	(591,415)	(610,709)	19,294	-3.2%	\$ (5,111,239)	(5,324,941)	213,702	-4.0%	(8,180,400)	62%
Aircraft Fees	113,477	100,861	12,616	12.5%	\$ 903,099	806,884	96,215	11.9%	1,210,326	75%
Concession Revenue	528,102	490,929	37,174	7.6%	\$ 4,498,999	4,198,009	300,991	7.2%	6,378,460	71%
Auto Rental	843,450	819,656	23,795	2.9%	\$ 6,852,465	7,168,229	(315,764)	-4.4%	10,936,255	63%
Parking & Ground Transportation	1,479,645	1,513,262	(33,617)	-2.2%	\$ 12,771,784	13,187,483	(415,699)	-3.2%	20,106,733	64%
Reno-Tahoe Building/ Land Rents	748,615	698,097	50,519	7.2%	\$ 5,617,659	5,584,772	32,887	0.6%	8,377,158	67%
Reno-Stead Rents	111,339	81,867	29,472	36.0%	\$ 931,503	654,933	276,569	42.2%	982,400	95%
Reimbursed Services	317,792	244,404	73,388	30.0%	\$ 2,149,470	2,071,827	77,643	3.7%	3,142,836	68%
Miscellaneous	3,693	8,233	(4,541)	-55.2%	\$ 99,828	65,867	33,961	51.6%	98,800	101%
<b>OPERATING REVENUE</b>	<b>\$ 6,256,297</b>	<b>\$ 6,082,385</b>	<b>\$ 173,912</b>	<b>2.9%</b>	<b>\$ 50,863,987</b>	<b>\$ 51,098,781</b>	<b>\$ (234,795)</b>	<b>-0.5%</b>	<b>\$ 77,275,821</b>	<b>66%</b>
<b>EXPENSES</b>										
Personnel Services	\$ 3,337,762	\$ 3,515,369	\$ (177,606)	-5.1%	\$ 28,045,707	\$ 28,283,599	\$ (237,892)	-0.8%	\$ 42,186,759	66%
Utilities and Communications	356,557	405,705	(49,149)	-12.1%	\$ 2,755,936	2,990,782	(234,846)	-7.9%	4,543,050	61%
Purchased Services	819,613	785,253	34,360	4.4%	\$ 5,592,231	7,136,162	(1,543,931)	-21.6%	9,917,771	56%
Materials and Supplies	387,074	263,597	123,477	46.8%	\$ 2,085,930	2,186,333	(100,403)	-4.6%	3,220,834	65%
Administrative Expense	249,887	394,733	(144,845)	-36.7%	\$ 2,243,656	3,184,413	(940,757)	-29.5%	4,716,531	48%
<b>OPERATING EXPENSES</b>	<b>\$ 5,150,894</b>	<b>\$ 5,364,657</b>	<b>\$ (213,763)</b>	<b>-4.0%</b>	<b>\$ 40,723,461</b>	<b>\$ 43,781,289</b>	<b>\$ (3,057,829)</b>	<b>-7.0%</b>	<b>\$ 64,584,945</b>	<b>63%</b>
<b>NET OPERATING INC. BEFORE DEPR.</b>	<b>\$ 1,105,403</b>	<b>\$ 717,728</b>	<b>\$ 387,675</b>	<b>54.0%</b>	<b>\$ 10,140,526</b>	<b>\$ 7,317,492</b>	<b>\$ 2,823,034</b>	<b>38.6%</b>	<b>\$ 12,690,876</b>	<b>80%</b>
Depreciation and Amortization	1,974,020	2,333,333	(359,313)	-15.4%	15,824,195	18,665,920	(2,841,725)	-15.2%	28,000,000	57%
<b>OPERATING INCOME</b>	<b>\$ (868,617)</b>	<b>\$ (1,615,605)</b>	<b>\$ 746,988</b>	<b>46.2%</b>	<b>\$ (5,683,669)</b>	<b>\$ (11,348,428)</b>	<b>\$ 5,664,759</b>	<b>49.9%</b>	<b>\$ (15,309,124)</b>	<b>37%</b>
<b>NON-OPERATING INCOME (EXPENSE)</b>										
Interest Income	\$ 278,161	\$ 100,925	\$ 177,236	175.6%	\$ 2,100,538	\$ 807,400	\$ 1,293,138	160.2%	1,211,100	173%
Passenger Facility Charge	756,787	782,883	(26,097)	-3.3%	\$ 6,161,712	6,263,067	(101,355)	-1.6%	9,394,600	66%
Customer Facility Charge	824,459	717,482	106,977	14.9%	\$ 6,976,989	6,274,676	702,313	11.2%	9,573,000	73%
Jet Fuel Tax Revenue	23,039	24,867	(1,828)	-7.4%	\$ 221,950	198,933	23,016	11.6%	298,400	74%
Federal Stimulus	1,245	96,675	(95,430)	-98.7%	\$ 6,739,382	773,396	5,965,986	771.4%	1,160,094	581%
G/L on Sale of Capital Assets	0	0	0	n.a.	\$ 836.00	0	836	n.a.	0	n.a.
Other Non-Operating Revenue (Expense)	0	(16,667)	16,667	-100.0%	16,598	(133,328)	149,926	-112.4%	(200,000)	-8%
Interest Expense	(64,710)	(92,543)	27,833	-30.1%	\$ (407,759)	(740,316)	332,557	-44.9%	(1,110,519)	37%
<b>Total</b>	<b>\$ 1,818,980</b>	<b>\$ 1,613,621</b>	<b>\$ 205,358</b>	<b>12.7%</b>	<b>\$ 21,810,245</b>	<b>\$ 13,443,827</b>	<b>\$ 8,366,418</b>	<b>62.2%</b>	<b>\$ 20,326,675</b>	<b>107%</b>
<b>Net Income Before Capital Contributions</b>	<b>\$ 950,363</b>	<b>\$ (1,984)</b>	<b>\$ 952,347</b>	<b>48003.4%</b>	<b>\$ 16,126,576</b>	<b>\$ 2,095,400</b>	<b>\$ 14,031,177</b>	<b>669.6%</b>	<b>\$ 5,017,551</b>	<b>321%</b>

## Operating Revenue and Expense YTD through February 29, 2024



- Landing fees revenue
- Parking and ground transportation revenue
- Reimbursements for services revenue
- Employee wages and benefits expense
- Purchase of services expense
- Administrative expenses
- Concession revenue
- Rentals revenue
- Other revenue
- Utilities and communications expense
- Materials and supplies expense

# SUMMARY OF NON-AIRLINE REVENUES

Reno-Tahoe Airport Authority

	2/29/2024	2/28/2023	Over	%	2/29/2024	Over	%	2023-24	% of
	YTD Actual	YTD Actual	(Under) Prior Year	Variance	Year to Date Budget	(Under) Budget	Variance	Annual Budget	Annual Budget
Aircraft Fees - Reno	\$ 890,326	\$ 747,968	\$ 142,358	19.0%	767,751	\$ 122,576	16.0%	1,151,625	77.3%
Aircraft Fees - Stead	12,773	13,444	(670)	-5.0%	39,133	(26,360)	-67.4%	58,700	21.8%
Gaming Concession	931,839	541,296	390,543	0.72149516	916,486	15,353	1.7%	1,398,243	66.6%
Food & Beverage	1,351,786	716,461	635,326	88.7%	1,456,087	(104,300)	-7.2%	2,221,488	60.9%
Retail/Merchandise	839,159	305,564	533,596	174.6%	801,950	37,210	4.6%	1,223,500	68.6%
Advertising	572,895	529,728	43,166	8.1%	554,643	18,252	3.3%	831,964	68.9%
Other Concessions	112,747	61,772	50,975	82.5%	96,377	16,370	17.0%	144,565	78.0%
FBO and Ground Handlers	572,573	482,067	90,506	18.8%	349,333	223,240	63.9%	524,000	109.3%
Stead Concessions	31,049	30,673	376	1.2%	23,133	7,916	34.2%	34,700	89.5%
Auto Rental	6,939,416	7,082,368	(142,952)	-2.0%	7,168,229	(228,813)	-3.2%	10,936,255	63.5%
Ground Transportation	672,203	450,310	221,893	49.3%	644,739	27,464	4.3%	977,700	68.8%
Auto Parking	12,099,581	11,531,834	567,747	4.9%	12,542,744	(443,163)	-3.5%	19,129,032	63.3%
Other Terminal Rents	734,163	566,033	168,129	29.7%	699,267	34,896	5.0%	1,048,900	70.0%
Reno-Tahoe Building Rents	2,303,821	2,219,288	84,533	3.8%	2,086,114	217,707	10.4%	3,129,171	73.6%
Reno-Tahoe Land Rents	2,579,675	2,363,532	216,144	9.1%	2,799,391	(219,716)	-7.8%	4,199,087	61.4%
Reno-Stead Rents	931,503	789,464	142,038	18.0%	654,933	276,569	42.2%	982,400	94.8%
Reimbursed Services	2,149,470	2,074,435	75,035	3.6%	2,071,827	77,643	3.7%	3,142,836	68.4%
Miscellaneous	99,828	38,270	61,558	160.8%	65,867	33,961	51.6%	98,800	101.0%
Total Non-Airline Operating Revenue	33,824,806	30,544,507	3,280,300	10.7%	33,738,003	86,803	0.3%	51,232,966	66.0%
Non Operating Revenue (a)	2,339,922	1,222,104	1,117,818	91.5%	839,067	1,500,855	178.9%	1,258,600	185.9%
<b>TOTAL NON-AIRLINE REVENUE</b>	<b>\$ 36,164,728</b>	<b>\$ 31,766,610</b>	<b>\$ 4,398,118</b>	<b>13.8%</b>	<b>\$ 34,577,070</b>	<b>\$ 1,587,658</b>	<b>4.6%</b>	<b>\$ 52,491,566</b>	<b>68.9%</b>
Year to Date Enplaned Passengers	<b>1,546,292</b>	<b>1,471,277</b>			<b>1,636,582</b>			2,496,862	
Non-Airline Revenue Per EPAX (b)	<b>\$ 20.48</b>	<b>\$ 19.35</b>			<b>\$ 19.35</b>			<b>\$ 19.26</b>	
Non-Airline Revenue Per EPAX (c)	<b>\$ 11.58</b>	<b>\$ 10.66</b>			<b>\$ 10.76</b>			<b>\$ 10.68</b>	

(a) Excludes PFC and CFC revenues

(b) Total Non-Airline Revenue less Reimbursed Services divided by enplaned passengers

(c) Non-Airline Revenue (Concessions, Rental Car, Other Rents) Per Enplaned Passenger (Strategic Plan Measure)