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***** CANCELLATION NOTICE *****

Planning & Construction Committee

The Reno-Tahoe Airport Authority Planning & Construction Committee Meeting scheduled for Tuesday, August 11, 2026, at 9:00 a.m. is canceled.

For informational purposes, the following documents are attached:

1. Administrative Award of Contracts – Expenditures
2. Capital Improvement Program Summary
3. MoreRNO Executive Summary

Administrative Report

Date: August 11, 2026

Subject: Administrative Award of Contracts – Expenditures

BACKGROUND

At the July 14, 2022, Board of Trustees' Meeting of the Reno-Tahoe Airport Authority, the Board approved Resolution No. 557 authorizing the President/CEO to administratively award contracts for:

- budgeted professional services when the scope of work is \$200,000 or less, and to approve amendments where the sum of the total net of amendments per agreement does not to exceed \$50,000; and
- budgeted goods, materials, supplies, equipment, technical services, and maintenance contracts when the estimated amount to perform the contract, including all change orders, is \$250,000 or less; and
- budgeted construction contracts when the estimated amount to perform the work is \$500,000 or less, and approve change orders to construction contracts where the sum of the total net of change orders per contract does not exceed \$250,000; and
- budgeted Construction Management and Administration professional service agreements and amendments ("Work Order") where a single Work Order does not exceed \$250,000.

All construction contracts exceeding \$500,000 must be approved by the Board of Trustees, along with a request to establish an Owner's Contingency. Additionally, if the Board of Trustees originally approved the construction contract, any construction change order exceeding the sum of the total of the contract and Owner's Contingency must also be approved by the Board.

DISCUSSION

Resolution No. 557 requires that the President/CEO provide the Board of Trustees with a monthly administrative report listing of all agreements and purchase orders more than \$25,000 and approved administratively as a result of this Resolution. Further, all change orders and amendments approved administratively as a result of this Resolution shall also be included in this administrative report regardless of value.

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Agreements and POs in Excess of \$25,000

Key to abbreviations:

AIP = Airport Improvement Project
CIP = Capital Improvement Program
CFC = Customer Facility Charge

CO = Change Order
NTE = Not to Exceed
PFC = Passenger Facility Charge

PO = Purchase Order
PSA = Professional Service Agreement

Date	Name of Company	Dollar Amount	Description	Funding Source	Department / Division
07/01/26	Mead & Hunt	\$189,820.00	FY27 Air Service Consulting Services	FY27 O&M	Air Service Development
07/01/26	Critical Infrastructure Group	\$72,007.25	Vertiv 40kVA 208V UPS	FY27 CIP	Baggage Handling System
07/01/26	Waste Mgmt.	\$52,000.00	FY27 Periodic Pick-Ups for Regulated Garbage	FY27 O&M	Building Maintenance
07/01/26	Airlines Reporting Corporation	\$36,000.00	ARC Data Platform for Air Service Data & Trends	FY27 O&M	Air Service Development
07/01/26	Technet UC, LLC	\$83,457.00	FY27 RoadMap Services Initiatives	FY27 O&M	Technology & Info Sys.
07/01/26	Gatekeeper Systems, Inc.	\$197,301.00	FY27-29 Technical Services Agreement	FY27-29 O&M	Landside
07/01/26	Granite Construction	\$40,000.00	FY27 Asphalt for AC Patches	FY27 CIP	Engineering & Construction
07/02/26	Epoke	\$89,055.00	Igloo Truck Mounted Spreader	FY27 CIP	Airfield Maintenance
07/02/26	CDW	\$42031.80	Annual renewal of software for VEEAM	FY27 O&M	Technology & Info Sys.
07/02/26	Tahoe Supply	\$94,000.00	FY27 Janitorial Supplies- Sourcewell contract	FY27 O&M	Warehouse Inventory
07/02/26	Brady Industries	\$138,000.00	FY27 Paper & Soap Products	FY27 O&M	Warehouse Inventory
07/02/26	Regional Air Service	\$50,000.00	Annual Membership Fee	FY27 O&M	Air Service Development
07/06/26	Wood Rodgers	\$35,000.00	RNO ALP- as needed support services	FY27 O&M	Planning & Environmental
07/06/25	Vertiv Corporation	\$41,945.95	Annual UPS Service	FY27 O&M	Technology & Info Sys.

Date	Name of Company	Dollar Amount	Description	Funding Source	Department / Division
07/06/26	Parson Behle & Latimer	\$200,000.00	External Legals Services	FY27 O&M	General Counsel
07/06/26	Kaplan Kirsch	\$35,000.00	External Legals Services	FY27 O&M	General Counsel
07/06/26	Kone	\$50,000.00	FY27 Emergency Escalator/Elevator Maintenance	FY27 O&M	Building Maintenance
07/06/26	Daifuku	\$70,000.00	FY27 Annual Inventory Parts & Repairs	FY27 O&M	Baggage Handling System
07/07/26	Les Schwab	\$30,000.00	FY27 Vehicle Maintenance (Tires)	FY27 O&M	Airfield Maintenance
07/07/26	Manpower	\$96,000.00	FY27 Seasonal Landscaping Maintenance Temp Workers	FY27 O&M	Airfield Maintenance
07/08/26	KPS 3	\$39,200.00	FY27-FY28 Web Services and Maintenance	FY27/28 O&M	Marketing
07/09/26	Yardi	\$25,500.00	ACH Charges for Properties & Crew Lot	FY27 O&M	Outside Properties
07/09/26	Trane U.S. Inc.	\$67,373.00	FY27 Chillers HVAC Plant Maint. /Repairs (Yr 3)	FY27 O&M	Bldg. Maintenance
07/09/26	Tyler Tech	\$44,635.00	Annual CAD/RMS Standard Maintenance for AirComm & Police	FY27 O&M	Airport Police
07/10/26	Michael Baker International	\$50,000.00	Annual GIS On-call Maintenance	FY27 O&M	Planning & Environmental
07/10/26	Valcom SLC	\$249,732.00	An annual renewal of software (for security purposes, details not provided).	FY27 O&M	Technology & Info Sys.
07/15/26	My Ride to Work	\$62,500.00	FY27 Shuttle Services for Overflow Parking	FY27 O&M	Landside
07/15/26	Aero Specialties	\$39,321.72	Water Carts 3 each for walk-out gates	FY27 CIP	MoreRNO
07/15/26	United Rentals	\$25,000.00	FY27 Restroom & Sink Rentals	FY27 O&M	Landside
07/16/26	Carahsoft Technology	\$133,727.39	Procore-Project Mgmt. Prof & Annual Construction	FY27 O&M	MoreRNO
07/16/26	Madison AI	\$30,000.00	Annual renewal LLM Modules	FY27 O&M	Technology & Info Sys.
07/17/26	LCPtracker, Inc.	\$72,900.00	Bulk package for multiple projects	FY27 O&M	MoreRNO
07/20/26	Corwin Ford	\$69,178.25	27 Ford F-250 4x4 Vehicle Replacement (1 st of 2)	FY27 CIP	Airfield Maintenance

Date	Name of Company	Dollar Amount	Description	Funding Source	Department / Division
07/20/26	Corwin Ford	\$69,178.25	27 Ford F-250 4x4 Vehicle Replacement (2 nd of 2)	FY27 CIP	Airfield Maintenance
07/20/26	Corwin Ford	\$84,675.25	27 Ford F-550 XL Reg Cab Dump Body	FY27 CIP	Airfield Maintenance
07/22/26	Pape Machinery Exchange	\$28,440.00	Purchase of HD19.5 Sectional Snowplow	FY27 CIP	Airfield Maintenance
07/28/26	Incline Technology Consulting	\$66,325.58	Annual renewal of software for Genetec Advt Lic/Maintenance	FY27 O&M	Technology & Info Sys.

Change Orders and Amendments

Date	Name of Company	Dollar Amount	Description	Funding Source	Department / Division
06/22/26	ADK	\$44,574.00	CO #1 services for recruitment of Chief Operations & Public Safety Officer	FY26/FY27 O&M	People Ops
06/24/26	Kone	\$25,687.46	CO #1 added 3 months to multi year contract while RFP is out, total contract \$395,379.65.	FY27 O&M	Bldg. Maintenance
07/01/26	Awardco	\$50,000.00	Adding year #2 cost to contract. Total contract is \$71,860.00	FY27 O&M	People Ops
07/06/26	Waste Mgmt.	\$5,000.00	CO #1 added dollars for FY26 Garbage pickup total \$55,000.00	FY26 O&M	Bldg. Maintenance
07/07/26	Ron Turley Associates	\$14,000.00	FY26-27 Fleet Management Software (7/1/25-6/30/27), adding final year to contract total \$39,489.66.	FY26 O&M	Airfield Maintenance
07/16/26	Vital Records	\$1,459.94	CO to increase contract total to pay monthly record storage fees, total of contract \$34,409.94	FY26 O&M	Multiple

Planning and Construction Committee Capital Improvement Program Report August 2026

Current Capital Improvement Program Projects:

Engineering & Construction Projects

Reno-Stead Airport (RTS):

RTS Pavement Maintenance 2026

O-Block Utility Extension

Hangar 5 and 6 Fire Line Extension

RTS Site Readiness Study

TWY A & Aircraft Apron Reconstruction – Phase 5

RTS Tower Roof Replacement

RTS Airfield Electrical Vault Roof Replacement

Reno-Tahoe International Airport (RNO):

Blue Lot Extension Design and Construction

Airfield Signage and Renaming Project

Airside Pavement Maintenance Project 2026

RNO Backflow Prevention Installation Project

RNO Electrical Substation 3, 4, 5, & 6 Design

RNO Airfield Maintenance Yard Pavement Reconstruction – Phase 2

RNO Runway 17L & Taxiway Charlie Saw & Seal Project

RNO Taxiway Alpha & Bravo Infield Slurry Project

North Apron Deicing Tank

RNO Airfield Maintenance Storage Roof Replacement

RNO Mini Warehouse Storage Unit Demolition

Planning & Environmental Projects

Reno-Stead Airport (RTS):

RTS Master Plan and Airport Layout Plan Update

Reno-Tahoe International Airport (RNO):

RTAA Geographic Information System (GIS) Master Plan, Phases 1-5

RNO Stormwater / Drainage Investigation

*(Items in **bold** are changes or additions from the previous report)*

ENGINEERING & CONSTRUCTION PROJECTS

RENO-STEAD AIRPORT (RTS) PROJECTS

RTS Pavement Maintenance 2026

Project Description: This annual FY26 pavement maintenance project evaluates the condition of selected existing pavement areas, completes the necessary design work, and identifies appropriate rehabilitation or preventive maintenance strategies. The project will address pavement deficiencies and extend the service life of existing pavement infrastructure.

A/E Design Firm: J-U-B Engineers, Inc. – Civil Design

Contractor: Not selected.

Current Status: Staff finalized the 2026 Pavement Maintenance Project and divided the work into four separate projects:

- Project 1A: Mt. Vida Street, Mt. Vimbo Street, and a section of Alpha Avenue
- Project 1B: Maintenance Yard and pavement between the apron and the north face of the terminal building and Aviation Classics
- Project 2: Hangar Access Road
- Project 3: Preliminary design of pavement south of the apron from the Air Traffic Control Tower to the grandstands

The final geotechnical report has been completed, and J-U-B ENGINEERS is currently completing the civil design. The 90% design drawings for Project 1A have been submitted to the RTAA Engineering Department for review.

Budget:

- | | |
|-----------------------|-----------------|
| • Proposed Budget | \$250,000 |
| • Current Expenditure | \$60,650 |

Schedule:

- | | |
|-------------------------|---------------------|
| • Civil Design Drawings | October 2026 |
| • Utility Evaluation | October 2026 |

RTS O-Block Utility Extension

Project Description: This project will design and construct electrical and natural gas infrastructure for the O-block apron at RTS. Extending the utilities is the first step in future development of more hangars at the site.

Design Status: NV Energy has completed the design of the gas and electrical extensions.

Contractor: Titan Electrical Contracting, Inc.

Current Status: Construction is substantially complete. **The project is awaiting NV Energy to complete the permanent power connection, which is currently on NV Energy's work schedule. Final project closeout will occur following completion of the permanent power installation and resolution of any remaining punch list items.**

Budget:

- | | |
|-----------------------|------------------|
| • Proposed Budget | \$1,000,000 |
| • Current Expenditure | \$912,354 |

Schedule:

- | | |
|--------------------------------|--------------|
| • Construction Start | October 2025 |
| • Final Walk Thru and Closeout | May 2026 |

Hangars 5 and 6 Fire Line Extension

Project Description: This project will design and construct an extension of the existing water main and fire lines to provide a connection to the public water system for Hangars 5 and 6 at Reno-Stead Airport. Currently, both hangars are supplied with fire suppression water from an on-site above-ground welded steel storage tank and fire pump house. The existing system is beyond its useful life and requires significant investment to maintain. Connecting to the public water system will provide a more reliable long-term fire suppression system.

A/E Design Firm: Ainsworth Associates Mechanical Engineers.

Contractor: Q&D Construction

Current Status: **Design has been completed, and one bid was received. RTAA revised the project scope to remove the Hangar 6 fire suppression system upgrade while retaining the fire main extension for a future connection. The project is being rebid to reflect the revised scope and maintain compliance with Nevada public bidding requirements.**

Budget:

- | | |
|-----------------------|-------------|
| • Proposed Budget | \$2,550,653 |
| • Current Expenditure | \$63,700 |

Schedule:

- | | |
|---------------------|-----------------------|
| • Notice to Proceed | September 2026 |
|---------------------|-----------------------|

RTS Taxiway Alpha & Aircraft Apron Reconstruction Project – Phase 5

Project Description: **This project is Phase 5 of the RTS Taxiway Alpha and Aircraft Apron Reconstruction Program and includes reconstruction of the aircraft apron on the far west end of the apron area. This phase also includes storm drain improvements and associated airfield infrastructure upgrades. The project has been phased to align with FAA funding allocations and annual construction funding availability.**

A/E Design Firm: Kimley-Horn

Contractor: Q&D Construction

Current Status: The project was approved by the Board in May 2026, **and FAA grant funding has been received for the project. A preconstruction meeting has been completed, and construction is scheduled to begin on August 3, 2026.**

Budget:

- | | |
|-----------------------|-------------|
| • Proposed Budget | \$5,956,079 |
| • Current Expenditure | \$0 |

Schedule:

- | | |
|----------------------|--------------------|
| • Construction Start | August 2026 |
|----------------------|--------------------|

RTS Site Readiness Study

Project Description: With the revision of the Dermody Master Development Agreement, the RTAA has control of approximately 2,200 acres of land on the east side of the airport. In addition to this land, there is additional land along the southern boundary near the Terminal Building and other small parcels. The study is to define the lands into which areas are easily developed (Tier 1), and lands which will take additional time and construction of offsite improvements (Tier 2) to turn the land into a Tier 1 parcel. The consultant will develop a report with a matrix showing constraints including but not limited to terrain, floodplains, improvements required (roads, sewer, storm drain, electrical, gas, etc.), FAA and Agency requirements, and rough order of magnitude costs. The purpose is to provide a report to the Commercial Business department to market the property with an understanding of the requirements to develop the land

A/E Design Firm: Wood Rodgers, Inc.

Current Status: Wood Rodgers and RTAA continue to have reoccurring meetings on a 2 to 3 week interval. It is estimated that a final report will be prepared in late August 2026.

Budget:

- | | |
|-----------------------|-----------|
| • Proposed Budget | \$125,000 |
| • Current Expenditure | \$0 |

Schedule:

- | | |
|--------------------------------|-----------------------|
| • Feasibility Study Completion | September 2026 |
|--------------------------------|-----------------------|

RTS Tower Roof Replacement

Project Description: This project will replace the existing roof system on the Reno-Stead Airport control tower. The project is intended to address the condition of the existing roof and provide a new roofing system to extend the service life of the facility.

A/E Design Firm: Paul Cavin Architect LLC

Contractor: TBD

Current Status: Design is underway, with the engineer developing project drawings, bid documents, and is anticipated to be out to bid by the end of June.

Budget:

- | | |
|-------------------------------|-----------------|
| • Proposed Budget | \$65,000 |
| • Current Expenditures | \$0 |

Schedule:

- | | |
|------------------------------|-----------------------|
| • Invitation to Bid released | August 2026 |
| • Construction Start | September 2026 |

RTS Runway Electrical Vault Roof Replacement

Project Description: This project will replace the existing roof system on the airfield electrical vault at Reno-Stead Airport. The project will address the condition of the existing roof system and provide a new roofing system to protect critical airfield electrical equipment and extend the service life of the facility.

A/E Design Firm: Paul Cavin Architect LLC

Contractor: TBD

Current Status: Design is underway, and the project is anticipated to be advertised for bid by the end of the month.

Budget:

- | | |
|------------------------|-----------------|
| • Proposed Budget | \$28,000 |
| • Current Expenditures | \$0 |

Schedule:

- | | |
|------------------------------|-----------------------|
| • Invitation to Bid released | August 2026 |
| • Construction Start | September 2026 |

RENO-TAHOE INTERNATIONAL AIRPORT (RNO) PROJECTS

Blue Lot Extension Construction (High Roller Lot)

Project Description: The project is to construct a new parking lot for the joint use of RTAA employees and the Air National Guard Base (ANG). The site is located on the northwest portion of the ANG base. The lot will add approximately 192 spaces for employee parking and requires the relocation of the ANG's existing munition storage units to another location within the ANG Base.

A/E Design Firm: Wood Rodgers.

Contractor: A&K Earthmovers.

Current Status: The project is substantially complete **and is in closeout**. Staff continue to coordinate closely with ANG, and agreements between the RTAA and ANG remain under development and review.

Budget:

- | | |
|-----------------------|--------------------|
| • Proposed Budget | \$2,272,440 |
| • Current Expenditure | \$1,680,593 |

Schedule:

- Construction Completion
- **Closeout**

July 2026

August 2026

Airfield Signage and Renaming Project

Project Description: This project consists of updating the airport's taxiway naming conventions by updating taxiway signage and markings to reflect the current Airport Layout Plan (ALP). RNO's taxiways naming convention is non-compliant and needs to be renamed using the standard naming convention. New signs and pavement markings will be installed with this project.

A/E Design Firm: Wood Rodgers.

Contractor: Royal Electric.

Current Status: Construction is completed 24 days ahead of schedule. **The signage switch over was completed on the night of July 8, 2026, to align with the FAA publication date of July 9, 2026, for the updated aeronautical charts for RNO. The project is now in closeout.**

Budget:

- Proposed Budget \$4,564,800
- Current Expenditure **\$3,669,479**

Schedule:

- Completion Date July 9, 2026

RNO Airside Pavement Maintenance Project - 2026

Project Description: This is an annual preventative maintenance program for FY26 for the RTAA's airside pavements at RNO. The design firm and contractor vary with the selected project. The project is selected through internal meetings with the Airfield Maintenance team, Engineering and the recommendations provided by RTAA's pavement management consultant, RDM International.

For 2026, The Airfield Maintenance Yard Pavement Reconstruction – Phase 2 project has been selected. Description of the project is below.

Airfield Maintenance Yard Pavement Reconstruction – Phase 2

Project Description: This project is part of the RTAA's annual preventative maintenance program for FY26 and Phase 2 will reconstruct the pavement areas west of the maintenance building within the Airfield Maintenance. Phase 2 will address the next set of prioritized pavement sections identified through RTAA's pavement evaluations, improving long-term durability, drainage performance, and operational safety within the maintenance yard while maintaining continuity with the broader airside pavement maintenance strategy.

A/E Design Firm: AtkinsRéalis

Contractor: Spanish Springs Construction (SSC)

Current Status: Construction is substantially complete and paved out. Remaining work includes punch list completion, final documentation, and contract closeout.

Budget:

- | | |
|------------------------|--------------------|
| • Proposed Budget | \$1,606,980 |
| • Current Expenditures | \$1,343,072 |

Schedule:

- | | |
|-------------------------|--------------------|
| • Construction Closeout | August 2026 |
|-------------------------|--------------------|

RNO Runway 17L & Taxiway Charlie Saw & Seal Project

Project Description: This project is part of the RTAA's annual preventative maintenance program for FY26 and FY27. The project includes saw cutting, cleaning, and resealing pavement joints and cracks on designated runway and taxiway surfaces to prevent water intrusion and extend pavement life. Work also includes spall repairs, removal and replacement of failed sealant, potential panel replacements, and implementation of temporary airfield safety measures during construction.

A/E Design Firm: AtkinsRéalis

Contractor: TBD

Current Status: **Design has been completed, and the project was publicly bid. The project received one bid that came in over budget and the RTAA is unable to proceed with the current project scope. The RTAA is going to revise the scope and put it back out to bid.**

Budget:

- | | |
|------------------------|--------------------|
| • Proposed Budget | \$1,284,000 |
| • Current Expenditures | \$0 |

Schedule:

- | | |
|------------------------------|-----------------------|
| • Invitation to Bid released | August 2026 |
| • Construction Start | September 2026 |

RNO Taxiway Alpha & Bravo Infield Slurry Project

Project Description: This project is part of RTAA's annual FY27 airside preventative maintenance program and includes slurry sealing of the shoulders and infield areas adjacent to Taxiways Alpha and Bravo. The project will extend the service life of existing pavement surfaces and maintain airfield infrastructure.

A/E Design Firm: Reno Tahoe Airport Authority

Contractor: Sierra Nevada Construction

Current Status: **Design has been completed, and the project was publicly bid. The project received four bids, with Sierra Nevada Construction identified as the low responsive bidder. The project is scheduled to proceed in September 2026.**

Budget:

- **Proposed Budget** **\$300,000**
- **Current Expenditures** **\$0**

Schedule:

- **Invitation to Bid released** **July 2026**
- **Construction Start** **September 2026**

RNO Backflow Prevention Installation Project

Project Description: This project will install backflow prevention devices on existing domestic water laterals and fire suppression systems that are currently unprotected. The project is required by the Truckee Meadows Water Authority after an audit of the airport's water service connections. Backflow prevention devices protect the public water system by not allowing harmful waterborne bacteria or other contaminants to flow back into the public water system.

A/E Design Firm: Shaw Engineering.

Contractor: Resource Development Company, LLC

Current Status: The project is completed and in the closeout process.

Budget:

- **Proposed Budget** **\$491,500**
- **Current Expenditure** **\$34,851**

Schedule:

- **Construction Start** **May 18, 2026**
- **Construction Closeout** **July 2026**

RNO Electrical Substation 3, 4, 5, & 6 Design

Project Description: This multi-year project will replace and modernize the electrical substations serving the RNO terminal building, all of which were installed more than 40 years ago and are now beyond their useful life, less efficient than modern equipment, and present safety concerns. The effort will begin with a feasibility study to evaluate system needs and determine the optimal long-term configuration. With the MoreRNO program delivering a new 25 kV feed to the terminal, the team will assess modernization options for Substations 3, 4, 5, and 6 including the potential for strategic consolidation where feasible.

A/E Design Firm: PK Electrical.

Contractor: Not selected.

Current Status: PK Electrical has started work on the feasibility study. **Electrical meters were installed on the substations at the end of July to monitor power usage and collect data to evaluate existing electrical demand and system requirements.**

Budget:

- **Proposed Budget** **\$131,600**
- **Current Expenditure** **\$2,550**

Schedule:

- Feasibility Study Completion

July 2027

North Apron Deicing Tank

Project Description: The existing apron on the north side of Concourse C consists of a series of storm drain inlets with the option of two outlets. One outlet extends to the North Truckee Drain and the second outlet ends near the FedEx Cargo building. The second outlet was designed to have a tank to collect glycol that is sprayed on the aircraft during the colder months. The project was never completed, waiting to see the potential impact of New Ben B and if a glycol recovery system would be installed. This project consists of the design of the tank, bidding and construction. The intent is to have the tank operational prior to the start of deicing season (October/November) of 2026.

A/E Design Firm: Wood Rodgers, Inc.

Contractor: TBD

Current Status: **Wood Rodgers has completed the design documents, and the project is currently out to bid. RTAA has pre-purchased the glycol collection tank from Jensen Precast for the project to meet the construction timeline. Construction is anticipated to begin following bid award, with the goal of having the tank operational prior to the 2026 deicing season.**

Budget:

- Proposed Budget \$565,000
- Current Expenditure \$0

Schedule:

- Plans completed June 2026
- Bidding July 2026
- Construction August-October 2026

RNO Airfield Maintenance Storage Roof Replacement

Project Description: This project will replace the existing roof system on the airfield maintenance storage roof replacement at RNO. The project will address the condition of the existing roof system and provide a new roofing system to protect critical airfield maintenance storage roof replacement and extend the service life of the facility.

A/E Design Firm: Paul Cavin Architect LLC

Contractor: TBD

Current Status: Design is underway, and the project is anticipated to be advertised for bid by the end of the month.

Budget:

- **Proposed Budget \$620,930**

- Current Expenditure \$0

Schedule:

- Invitation to Bid August 2026
- Construction September 2026

RNO Mini Warehouse Storage Unit Demolition

Project Description: This project will demolish two existing mini warehouse storage buildings, including required hazardous materials abatement, and install new Air Operations Area (AOA) security fencing. The project will create additional airside storage space for ground service equipment (GSE) and other airport tenants to store ground support equipment.

A/E Design Firm: Kimley-Horn

Contractor: Not selected.

Current Status: Kimley-Horn has completed the design documents, and the project is currently out to bid.

Budget:

- Proposed Budget \$141,801
- Current Expenditure \$0

Schedule:

- Bidding July 2027
- Demolition September 2027

PLANNING & ENVIRONMENTAL PROJECTS

RENO-STEAD AIRPORT (RTS) PROJECTS

RTS Master Plan and Airport Layout Plan Update

Project Description: This 24-month project includes creating a new RTS Master Plan, updating the Airport Layout Plan, and collecting and submitting AGIS aeronautical survey data. Ardurra Inc. is the prime consultant leading this effort. Ardurra is supported by twelve (12) sub-consultants, including five (5) Nevada-based firms. The project schedule runs from September 2025 to September 2027.

Current Status (Outreach): The RTS Master Plan project team commenced regular onsite office hours on Wednesday, November 19, 2025. Each Wednesday, with the exception of specific holiday weeks, a project team member is available in the Stead Terminal Building to talk to airport users, tenants, and community members in-person from 9:00 AM – 4:00 PM. Additionally, the project team is available for community informational presentations by request. The current outreach calendar is detailed below. Through **July 31, 2026**, there have been **60** scheduled engagement opportunities for stakeholders, tenants, and/or the general public. **Three (3) working documents (Inventory / Existing Conditions, Forecasts, and Environmental Overview) are posted online for public review and feedback.**

Current Status (Master Plan): Three (3) major elements have been completed in draft format **and are posted online for public review and feedback:** the Inventory / Existing Conditions, the Forecast, and the Environmental Overview. **The next major master plan component is the Facilities Requirement section. The draft section was received by staff at the end of July and is currently under internal review.**

Current Status (FAA Approvals): On March 17, 2026, the RTAA was notified by the FAA that RTS has been accepted into the federal contract tower program. **On July 9, 2026, the RTAA was notified by the FAA that the 10-year aviation forecasts and existing & future critical aircraft have been approved.**

Budget:

- | | |
|-----------------------|------------------|
| • Proposed Budget | \$1,926,752 |
| • Current Expenditure | \$978,323 |

Outreach Schedule:

- | | |
|-----------------------------|--------------------|
| • RTAA P&C Committee Update | September 8, 2026 |
| • RTAA ASAC Meeting | September 17, 2026 |
| • RTAA P&C Committee Update | December 8, 2026 |
| • RTAA ASAC Meeting | December 17, 2026 |

Project Schedule:

- | | |
|---|-------------------------------|
| • Inventory / Existing Conditions Draft | March 10, 2026 (posted) |
| • RTS Acceptance into FAA FCT Program | March 17, 2026 |
| • Environmental Overview Draft | May 8, 2026 (posted) |
| • FAA Approval of Forecast & Design Aircraft | July 9, 2026 |
| • Forecast Draft | July 13, 2026 (posted) |

RENO-TAHOE INTERNATIONAL AIRPORT (RNO) PROJECTS

RTAA Geographic Information System (GIS) Master Plan, Phases 1-5

Project Description: The RTAA GIS Master Plan is a multi-year effort to identify the best path forward for GIS within the organization, supported by extensive internal stakeholder coordination, and then to implement the recommendations which are aimed at improved system and data maintenance and modernization. Consultant services for the GIS Master Plan are provided by Michael Baker International (MBI). Phase 1 included a GIS Inventory Report, a System Architecture Diagram, and an ArcGIS Enterprise Implementation Plan. Phases 2 & 3 included migration of the RTAA GIS platform to an enterprise system (ArcGIS Enterprise) and acquisition of necessary ESRI ArcGIS licensing and maintenance contracts to support the migration. Phase 4 includes migration of the most critical datasets. Phase 5, if needed, includes migration of remaining datasets.

Phase 1 Status: Complete in November 2024 (Budget \$64,600).

Phase 2 Status: Complete. (Budget \$32,000).

Phase 3 Status: System migration complete in December 2025. Data migration (targeted for Phase 4) has been initiated using Phase 3 budget savings. (Budget \$57,000).

Phase 4 Status: Expedited to FY25-26 based on an accelerated enterprise implementation schedule and budget savings. (Budget \$40,000).

Phase 5 Status: If needed, scheduled for FY26-27 (Estimated Budget \$40,000).

Current Status: Data migration, originally scheduled for FY26-27, has been **completed** using Phase 3 budget savings. **The final deliverable, workflow and data management documentation, is complete. The planning effort is complete, and the project is in close-out.**

Budget:

- | | |
|--------------------------------|-----------|
| • Proposed Budget (Phases 1-4) | \$193,600 |
| • Current Expenditure | \$149,242 |

Schedule:

- | | |
|--------------------------------------|--------------------|
| • Phase 4 (Data Migration) Initiated | December 2025 |
| • Cut-Over Date | April 2026 |
| • Phase 4 Completion | June 2026 |
| • Phase 5 Initiation (if needed) | No longer needed. |
| • Project Close Out | August 2026 |

RNO Stormwater / Drainage Investigation

Project Description: During winter, aircraft at RNO are deiced by the airlines using chemical agents, typically glycol-based fluids, to ensure safe flight operations. Airline deicing activities occur in designated areas of the terminal ramp (passenger airlines) and the north ramp (cargo airlines), and RTAA Airfield Maintenance staff use glycol recovery vehicles (GRVs) to collect slush, water, and snow contaminated with glycol from those areas. Uncollected glycol can infiltrate the RNO storm drains, travel through the RNO storm drain system, and cause water quality degradation off-airport. DOWL was selected to investigate potential stormwater

contamination issues and evaluate possible mitigation measures such as stormwater diversion or increased stormwater recapture.

Current Status: **The final deliverable for this project has been received. The planning effort is complete, and the project is in close-out.**

Budget:

- | | |
|-----------------------|------------------|
| • Proposed Budget | \$194,000 |
| • Current Expenditure | \$177,169 |

Schedule:

- | | |
|----------------------------|------------------|
| • Project Close Out | July 2026 |
|----------------------------|------------------|

CIP Project Schedule																				
ID	Task Name	RNO/RTS	PM	Start	Finish	Qtr 3, 2026				Qtr 4, 2026			Qtr 1, 2027			Qtr 2, 2027			Qtr 3, 2027	
						Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	
1	PROJECT NAME	RNO RTS	PM																	
2	Federal Funded (AIP, BIL, PFC, AIG, etc.)																			
3																				
4	Airfield Signage & Taxiway Renaming	RNO	CC																	
5	Construction			4/6/2026	7/9/2026															
6	Closeout			7/10/2026	10/1/2026															
7																				
8	RTS TWY A & Aircraft Apron Reconstruction - Ph 5	RTS	BJ																	
9	Design			12/15/2025	3/27/2026															
10	Bidding			3/30/2026	5/8/2026															
11	Construction			8/3/2026	11/18/2026															
12	Closeout			11/19/2026	2/1/2027															
13																				
14	CIP (O&M)																			
15																				
16	RTS Pavement Maintenance 2026	RTS	BJ	1/1/2025	1/1/2025															
17	Design			12/15/2025	10/26/2026															
18																				
19	RTS O-Block Utilities	RTS	BJ/CC																	
20	Design			12/2/2024	6/27/2025															
21	Bidding			6/30/2025	8/11/2025															
22	Construction			10/1/2025	6/30/2026															
23	Closeout			7/1/2026	9/22/2026															
24																				
25	RTS Hangars 5 and 6 Fire Line Extension	RTS	DL	1/1/2025	1/1/2025															
26	Design			4/1/2025	4/10/2026															
27	Bidding			4/13/2026	5/6/2026															
28	Bidding			8/10/2026	8/24/2026															
29	Construction			8/25/2026	11/24/2026															
30	Closeout			11/25/2026	1/22/2027															
31																				
32	RTS Site Readiness Study	RTS	GP	1/1/2025	1/1/2025															
33	Design			10/16/2025	9/30/2026															
34																				
35	RTS Tower Roof Replacement	RNO	DL	1/1/2025	1/1/2025															
36	Design			8/3/2026	8/10/2026															
37	Bidding			8/13/2026	8/30/2026															
38	Construction			9/1/2026	9/28/2026															
39	Closeout			9/29/2026	12/21/2026															
40																				

CIP Project Schedule																					
ID	Task Name	RNO/RTS	PM	Start	Finish	Jul	Qtr 3, 2026		Sep	Oct	Qtr 4, 2026		Jan	Qtr 1, 2027		Mar	Qtr 2, 2027		Jun	Qtr 3, 2027	
							Aug				Nov	Dec		Feb	May		Jul	Aug			
41	RTS Runway Electrical Vault Roof Replacement	RNO	DL	1/1/2025	1/1/2025																
42	Design			8/3/2026	8/10/2026		Design														
43	Bidding			8/13/2026	8/30/2026			Bidding													
44	Construction			9/1/2026	9/28/2026				Construction												
45	Closeout			9/29/2026	12/21/2026					Closeout											
46																					
47	Blue Lot Extension Construction (High Roller Lot)	RNO	BJ/CC	1/1/2025	1/1/2025																
48	Design			6/23/2025	8/15/2025																
49	Bidding			8/18/2025	9/12/2025																
50	Construction			9/15/2025	7/6/2026	Construction															
51	Closeout			7/7/2026	9/28/2026					Closeout											
52																					
53	Airfield Maintenance Yard Pavement Reconstruction	RNO	DL																		
54	Design			12/15/2024	2/27/2025																
55	Bidding			1/5/2026	2/6/2026																
56	Construction			4/6/2026	6/12/2026	Construction															
57	Closeout			6/15/2026	9/4/2026					Closeout											
58																					
59	RNO Runway 17L & Taxiway Charlie Saw & Seal	RNO	BJ/CC																		
60	Design			5/25/2026	6/30/2026		Design														
61	Bidding			7/1/2026	8/22/2026			Bidding													
62	Construction			9/15/2026	10/30/2026				Construction												
63	Closeout			11/2/2026	1/22/2027						Closeout										
64																					
65	RNO Taxiway Alpha & Bravo Infield Slurry Project	RNO	BJ																		
66	Design			5/15/2026	6/25/2026		Design														
67	Bidding			6/26/2026	7/17/2026			Bidding													
68	Construction			9/7/2026	9/18/2026				Construction												
69	Closeout			9/21/2026	12/11/2026						Closeout										
70																					
71	RNO Backflow Prevention Installation Project	RNO	CC	1/1/2025	1/1/2025																
72	Design			9/1/2025	3/6/2026																
73	Bidding			3/9/2026	4/17/2026																
74	Construction			5/18/2026	6/30/2026				Construction												
75	Closeout			7/1/2026	8/14/2026					Closeout											
76																					
77	RNO Electrical Substation 3, 4, 5, & 6 Design	RNO	DL																		
78	Design			5/15/2026	12/30/2026																
79																					
Page 2																					
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CIP Project Schedule									
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Reno-Tahoe Airport Authority Executive Summary



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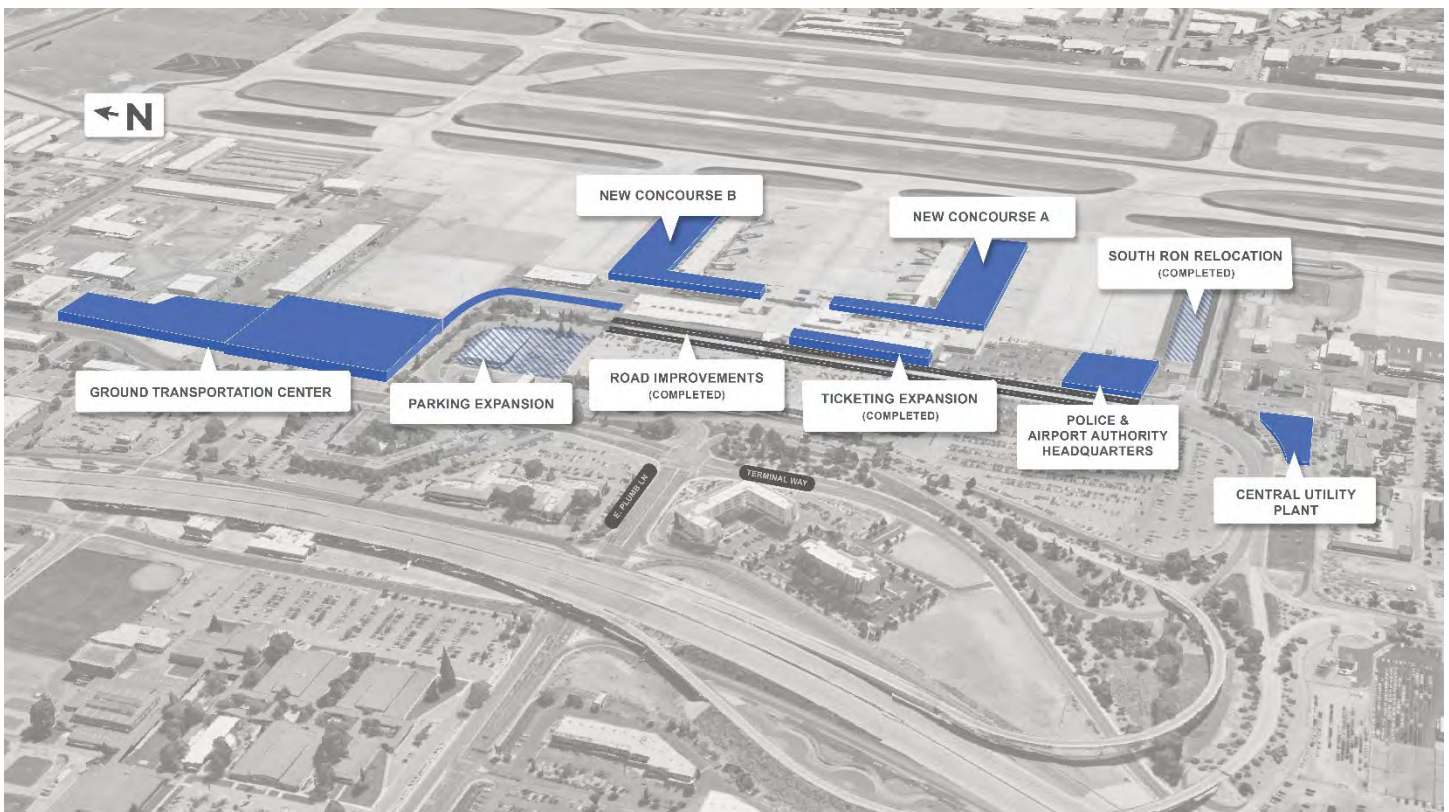
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MORERNO PROGRAM OVERVIEW

The Reno-Tahoe Airport Authority (RTAA) is transforming Reno-Tahoe International Airport (RNO) with a multi-year infrastructure program, MoreRNO, that will bring more space, local restaurants and shops, travel technology, and regionally inspired architecture. Construction of the Ticketing Hall, the Loop Road, and enabling projects for both the New Gen A&B and the new consolidated rental car facility have been completed. Long-lead equipment is still being received for New Gen A&B, but on schedule. Construction is underway on Concourse A, the CUP, the HQ, and the Consolidated Rental Car Facility.

Naming Convention of the MoreRNO projects:

- o “Ticketing Hall” (Ticketing Hall Expansion) refers to the renovation and expansion of the airline check-in and ticketing area, and connection to the main entry of the terminal building.
- o “The Loop” (Loop Road) refers to the Loop Road rehabilitation, adjacent facility safety improvements, and canopy structures.
- o “GTC” (Ground Transportation Center) refers to the new ground transportation center, including a consolidated rental car facility.
- o “The HQ” (Police & Airport Authority Headquarters) refers to the new police and airport authority administrative offices building.
- o “New Gen A&B” (New Generation Concourses A and B) refers to the replacement of the two existing concourses. New Gen A replaces the existing B Concourse, and New Gen B replaces the existing C Concourse. This project also includes the South Remain Overnight pad expansion (S. RON) and the new Central Utility Plant (CUP) that will serve both concourses and the HQ.



August Overview

The MoreRNO Program continues to reshape Reno-Tahoe International Airport (RTIA) through a strategically coordinated series of multi-year capital projects designed to increase capacity, upgrade safety and operating systems, and elevate the overall passenger experience. As of August 2026, several major components are already complete, including the Ticketing Hall, Loop Road, S. RON, and the enabling work for the GTC and New Gen A&B.

Progress remains strong across the MoreRNO program. Construction is well underway on the CUP, HQ and GTC. In parallel, New Gen A&B construction is currently focused on foundational, structural work and underground utility installation supporting the future Concourse A.

This month's summary highlights key milestones achieved, important decisions requiring attention, and emerging risks. Overall, the program continues to move forward with significant coordination, maintaining momentum toward a more modern, reliable, and passenger-focused Reno-Tahoe International Airport.

Key Achievements

- **Completed Projects:** The Ticketing Hall, Loop Road improvements, and enabling projects for the Ground Transportation Center (GTC) and New Gen A&B are now fully complete and operational. Long-lead equipment is still being received for New Gen A&B, but on schedule. Collectively, these upgrades deliver a brighter, more accessible, and safer experience for travelers and staff. The Ticketing Hall offers expanded space, upgraded technology, and the airport's first major public art installation, while the Loop Road enhancements improve safety and ADA accessibility. The GTC and New Gen enabling work establishes the critical groundwork needed to support the future facilities and their integration into the airport campus.
- **GTC Progress:** Construction is underway on the new GTC, a \$299 million public-private partnership (P3) that will consolidate rental car, rideshare, taxi, and shuttle operations into a single, efficient facility. Once complete, the GTC will reclaim approximately 700 parking spaces and significantly improve traffic flow and landside efficiency throughout RTIA.
- **The HQ:** The Construction Manager at Risk (CMAR) has completed utility subsurface work, concrete masonry unit (CMU) installation, structural steel erection, and concrete deck placement. Building exterior and interior construction activities are underway. The project remains on schedule and within budget.
- **New Gen A&B Development:** Construction of the common-use gate modifications, and enabling work, and S. RON apron expansion are complete and closed out. Long-lead equipment is still being received for New Gen A&B, but on schedule. Construction on the CUP is progressing smoothly, with the slab foundation, steel erection, and interior wall work completed, and the exterior envelope systems completing this month. Construction on New Gen A&B began on February 17th and is currently focusing on foundations and underground utilities for concourse A. The installation of relocated gate B9 was completed on May 27th and minor Phase 0 work continues. Phase 2 began on July 29th, which took down C10 and C12 gates in preparation for Phase 3 work.

Major Updates

- **Funding:** The first bond issuance was completed September 4, 2024 and a second round of bonding efforts are underway with a target completion of September 2026. Several Federal Aviation Administration (FAA) grants have been approved, including multiple Airport Terminal Program (ATP) Grants (a \$20M ATP Grant awarded last month)

and one Airport Infrastructure Grant (AIG). Multiple Passenger Facility Charge (PFC) applications that support the Program have also been approved.

- **Schedule:** Baseline schedules have been established for all active projects within the program. Overall, the program remains on track, with the CUP project trending toward earlier completion. Continued coordination across concurrent efforts—particularly the HQ, CUP—remains critical to support the timely delivery of New Gen A&B.
- **Enabling Projects:** Essential enabling packages supporting New Gen A&B, including long-lead electrical equipment procurement, and Phase 0 tasks—are nearly complete.

Critical Decisions

- **Upcoming Board Actions:** At the October board meeting, the MoreRNO program will be requesting a change order for program support services from Jacobs. At the November Board meeting, the New Gen A&B project will request Board authorization to execute a furniture procurement package for the concourses.

Urgent Issues & Risks

- **Schedule Fluidity:** All project schedules have been baselined and approved. While these schedules established the overall program plan, procurement, and coordination activities will continue to be monitored as potential influences on coordinated timelines.
- **Operational Coordination:** Maintaining alignment across the HQ, CUP, and New Gen A&B enabling projects is essential to minimize operational disruptions. Consequent IT infrastructure and TSA relocation activities are incorporated into these critical paths. Logistics and management of long-lead procurement activities are actively ongoing.
- **Budget Vigilance:** Value engineering continues to yield significant savings; continued monitoring remains necessary to manage costs and respond to unforeseen changes.
- **Federal Funding Status:** Under current funding levels, the AIP program remains fully funded; however, the team will continue to monitor potential funding challenges as future federal funding cycles proceed.

Summary

The MoreRNO Program continues to deliver on its commitment to modernizing the Reno-Tahoe International Airport, with major projects advancing on schedule and within budget. In the coming months, the focus will be on maintaining alignment across the program and organization, managing construction, proactively addressing risks, and emphasizing the passenger experience to ensure substantial progress and operational excellence.

Funding Sources

The RTAA is pursuing all potential funding sources, including federal, state, bonds and airport funds, to support the \$1 billion+ in MoreRNO infrastructure investments. All federal grants are expected to be distributed and managed by the Federal Aviation Administration (FAA).

- GTC is a Public-Private-Partnership (P3) and is therefore privately funded and supported by an RTAA investment contribution. This contribution is funded by the dedicated customer facility charges (CFCs) which are levied on customers of rental car companies.
- The HQ will utilize a single source of funding through Non-Alternative Minimum Tax (Non-AMT) bond issuances.
- New Gen A&B has a myriad of funding sources as identified below.
 - Airport Improvement Program (AIP) grants (both entitlements and discretionary) will be utilized for improvements related to enhancing airport safety, capacity, security, and environmental concerns.
 - Passenger Facility Charge (PFC) funds will be used on a pay-as-you-go basis for FAA-approved projects that improve safety, security, capacity, and air carrier competition.
 - The Bipartisan Infrastructure Law (BIL) will provide multiple funding sources –
 - Airport Infrastructure Grants (AIG) are entitlement funds. AIG funds are annual allocations based on federal fiscal year (FFY) from FFY22 – FFY26, for eligible airports based on factors like enplanements and cargo volume.
 - Airport Terminal Program (ATP) is a discretionary grant program that will be utilized for the New Gen A&B terminal development. ATP funds are only available for awards between FFY22-FFY26.
 - Multiple Alternative Minimum Tax (AMT) bond issuances will be utilized for the remaining needs.
 - Entitlement grants generally follow these guidelines:
 - Based on passenger volume, cargo service, and state apportionments.
 - Used to fund airport construction projects, capital planning, and more.
 - FAA carries over any remaining entitlement funds to the next fiscal year, for a limited number of years. AIP entitlements can be rolled over for 2 years but must be used in the third year or lost.
 - Can typically be used to reimburse completed eligible work.
 - Discretionary grants generally follow these guidelines:
 - Supplemental funds that the FAA can distribute based on national priorities through a competitive nationwide process.
 - Used to fund airport construction projects, capital planning, noise planning, and more.
 - FAA can use discretionary funds to supplement entitlement funds if an airport's capital project needs exceed its entitlements.
 - Cannot be used to reimburse completed work.

Critical Decisions’ Schedule

The graphic shown below provides high-level insight regarding key decisions and milestones for the HQ and New Gen A&B projects. The legend describes whether the item is informational only or requires action, and whether the requested action is required by an Oversight Committee (OSC), Executive Steering Committee (ESC), or RTAA Board of Trustees. The OSC / ESC requirements are limited to the New Gen A&B project only and are required project governance per the current Airline-Airport Use and Lease Agreement (AULA) with signatory airlines. New items will be bold and highlighted in green, and any changes from the prior month’s Executive Summary will be bold and highlighted in yellow.



Schedule Planning

Construction start and completion milestone dates are derived from approved contractor baseline construction schedules that have been coordinated program-wide through a critical path methodology. These milestone dates reflect the current program sequencing and coordination assumptions and are intended to support integrated planning and operational alignment. They do not necessarily represent contractual completion requirements, and, in some cases, the contractual completion dates may extend beyond the milestones shown. All dates remain subject to refinement and revision as construction activities progress and additional coordination occurs.

In complex, multi-phase construction programs, schedule shifts are common due to evolving design details, permitting timelines, procurement strategy, coordination with parallel projects, and market conditions. As such, each project's schedule remains fluid until a contract with a General Contractor or Construction Manager at Risk (CMAR) is formally awarded and approved – at which point the schedule becomes fixed and enforceable.

MoreNO Program KPIs

The Key Performance Indicators (KPIs) table shown below reflects both The HQ and the New Gen A&B projects. GTC's KPIs are shown separately in the GTC Project Section. KPIs are reflected as a typical traffic signal to quickly convey the status of performance relative to targets or goals concerning budget and schedule. KPIs will also be reflected on each Project's Status update.

KPIs Legend			
GREEN	This indicates that the KPI is performing well and is on track or exceeding the desired target. It's a positive result, meaning everything is going smoothly.		
YELLOW	This signals that the KPI is slightly off target or is approaching a critical threshold. It represents a warning or caution, suggesting that attention may be needed soon to prevent further decline or to get back on track.		
RED	This indicates that the KPI is significantly off track, underperforming, or has failed to meet the target. It is a red flag, signaling that corrective actions are urgently needed to improve performance.		
Key Performance Indicators			
Project Name	Budget	Schedule	Remarks
HQ Design			Substantially complete.
HQ Construction			Installation of Structural Steel underway.
New Gen Design			See comments below for each sub-project.
New Gen Construction			Overall New Gen A&B on schedule with multiple enabling subprojects underway or completed and construction on Concourse A underway.
S. RON Design			100% complete. Closeout.
S. RON Construction			100% complete. Closeout.
CUP Design			100% complete.
CUP Construction			Concourse utility corridor is complete and building construction continues to progress with metal wall panels, site work, and MEP rough-in.
Concourse A&B Design			100% complete.
Concourse A&B Construction			Construction is progressing from early civil work into structural and mechanical work, with fabrication and procurement continuing for future phases. Despite steel delays, the team has maintained critical milestone dates.

GTC

The new GTC at RNO is set to revolutionize ground transportation services. Spanning four floors and covering approximately 440,220 square feet, this state-of-the-art, four-story innovative facility will offer a seamless experience for passengers by housing all rental car, taxi, and ground transportation operations, including shuttles and Transportation Network Companies (TNC) like Uber and Lyft. With nearly three times more space than the current rental car facilities, the GTC is designed to grow alongside the airport, ensuring convenience and efficiency. This project will also enhance public safety by reducing traffic along the Loop Road in front of the terminal and will allow the airport to reclaim over 600 public parking spaces near the terminal.

As part of a \$299 million public-private partnership (P3) with Conrac Solutions, the project is designed to streamline operations and improve safety and convenience for millions of travelers. A lease agreement between Conrac Solutions and the RTAA was signed April 9, 2024. Conrac Solutions has a joint venture (JV) with their construction team, Q&D and Webcor (QDW or Q&D Webcor). A groundbreaking ceremony for the GTC project was held on October 22, 2025, marking the official start of construction.

The updates to the GTC project summary are provided by Conrac Solutions. The most recent update was provided on July 21, 2026.

Project Details

Agreement	P3 - Conrac Solutions	
Delivery Method	Design Build	
Design Team	PGAL	
Contractor	Join Venture - Q&D and Webcor Construction	
Funding Source(s)	CFCs	
Projected Completion Date	Oct-28	

KPIs

		KEY PERFORMANCE INDICATORS			Data Date: 7/15/26
PROJECT NAME	STAGE	BUDGET	SCHEDULE	SAFETY	REMARKS
Terminal Way Utility Work	Construction	●	●	●	
ConRAC Site Work	Construction	●	●	●	
Garage / CSB Foundations	Construction	●	●	●	
Fuel Station	Construction	●	●	●	

Project Status

PROJECT STATUS								
- B13 and Taxi Lot Final Completion achieved 6/16/26 - Conrac site work continues: - CSB slab on grade placed, Garage slab on grades preparations continue - CSB / Garage foundation excavations and concrete placements continue - CSB / Garage vertical columns and sheer wall placements continue - Fuel Station foundations placed - Fuel system installation continues								
SCHEDULE	START	FINISH	DURATION (CDs)	2024	2025	2026	2027	2028
Project Summary	4/9/24	10/31/28	1,666					
Taxi Lot (SC)	9/13/24	4/15/25	214					
Building 12 (FC)	7/2/24	6/13/25	346					
Building 13 (SC)	8/5/24	7/24/25	353					
GTC Open	7/24/25	6/21/27	697					
ConRAC Open (RAC TIs)	7/24/25	6/15/28	1,057					
Existing QTA Demo	6/15/28	10/31/28	138					
3-MONTH LOOK AHEAD				DATE	JUL	AUG	SEP	
Garage Slab on Grade Pours Start				7/20/26	●			
AMB Foundations Start				7/21/26	●			
Garage Slab on Deck Pours Start				8/11/26		●		
Car Wash Foundations Start				9/8/26			●	
AOA Pavement Resurfacing Start				9/21/26			●	
SAFETY – 30 DAYS PRIOR (7/1/26 data date)				MAN HOURS	REPORTABLE	LOST TIME		
Prior Month				15,625	0	0		
This Month				13,207	1	0		
Cumulative				229,770	3	1		

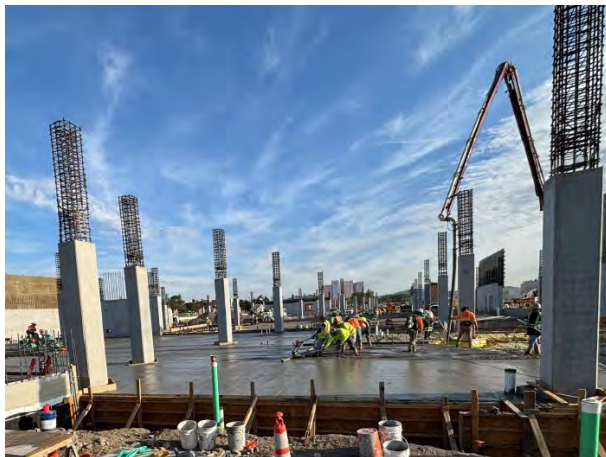
Financial Summary

PROJECT BUDGET	INITIAL BUDGET	APPROVED CHANGES	CURRENT BUDGET	COMPLETED TO DATE	WORK REMAINING
Construction Costs	\$280,546,180	\$741,562	\$281,268,689	\$141,946,571	\$139,322,118
Project Soft Costs	\$18,332,500	\$(741,562)	\$17,609,991	\$3,810,678	\$13,799,313
Total Project Costs	\$298,878,680	-	\$298,878,680	\$137,918,666	\$153,121,431

Construction Progress Pictures



Site Camera Looking NE



CSB Slab on Grade



Garage MDF and Electrical Room Utilities



Fuel Station Foundations



Fuel Tank Installation

THE HQ

The HQ will be RTAA's new administrative facility and will combine police and administrative offices. The new state-of-the-art police operations space will be equipped with cutting-edge technology and systems, will occupy the entire first floor of the building, centralizing all airport police operations. The second floor will serve as the hub for board and public meetings, with the remaining third and fourth floors housing essential management and administrative operations. The 62,000-square-foot facility will also free up valuable space in the terminal building where the current administrative offices exist – potentially opening opportunities for new restaurants, shops, and tenant operations, generating additional revenues in the form of leases. The project will include demolition of existing infrastructure and pavements, utility connections, realignment and installation of airport security gates and fencing, new landscaping, parking, and associated pedestrian amenities.

Project Details

Project No.	R23008B	
Delivery Method	CMAR	
Design Team	RS&H	
CMAR	Clark & Sullivan Constructors, Inc.	
Funding Source(s)	Non-AMT Bonds	
Estimated Completion Date	Jul-27	

Project Status

The project secured permit approval from the City of Reno in late October 2025 following the Board's approval of Guaranteed Maximum Price (GMP) Proposal #3 in September 2025. The approved scope includes construction of the four-story headquarters building, police parking canopy, second-floor terrace and canopy, trough sinks, window shades, and terrazzo flooring in the lobby. The terrazzo flooring will be funded through the Art Fund and will feature commissioned artwork.

Construction continues to progress on schedule and within budget. Structural steel erection is substantially complete, and the project has achieved the topping-out milestone. Concrete floor decks and stair pours have been completed, and all structural welding is complete. Work is transitioning to building enclosure, exterior wall systems, and interior build-out activities.

The exterior mockup is substantially complete, with only a single item under review pending final approval.

Tie-ins to the Central Utility Plant (CUP) hot and cold water distribution network have been completed. Coordination with the CUP project remains a key focus to ensure schedule alignment and avoid operational conflicts. The Headquarters project team also continues to coordinate closely with the New Gen AB Concourse program to ensure the Main Telecommunications Room (MTR) scope is ready to support existing concourse operations during construction of the new Concourse A.

At its July 2026 meeting, the RTAA Board of Trustees approved a furniture contract with PeopleSpace and Haworth to provide furnishings for the new headquarters building. The design team continues to work with stakeholders on final furniture selections. RTAA also received the audiovisual (AV) design package from CCS Presentation Systems, following Board approval in March 2026, and coordination is underway to implement the AV systems. The Public Art team has selected the wall base artists and issued Requests for Qualifications (RFQs) for the conference table artwork.

PROJECT STATUS

Design

- 30% Schematic Design delivered 04/29/24
- 60% Design Development delivered 01/21/25
- Issued for Bid Documents delivered 06/27/25

Construction

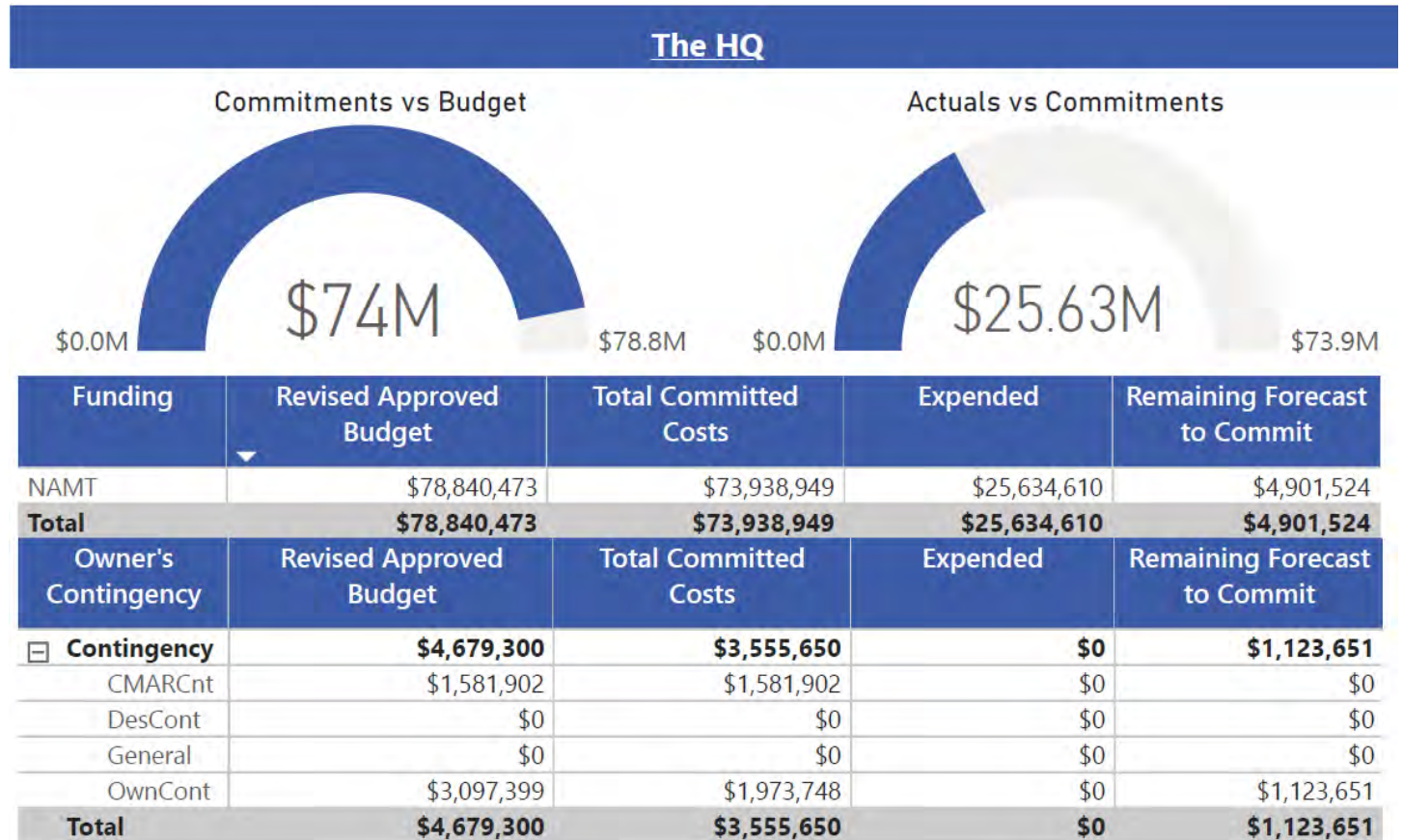
- GMP #1, Early Procurement Package for Long Lead Electrical (LLE)
 - Board Approval of GMP #1 – 01/09/25
 - Executed Contract – 01/15/25
 - Issue NTP for Procurement – 01/15/25
- GMP #3, Construction Package
 - Board Approval of GMP #3 – 09/11/25
 - Executed Contract – 09/16/25
 - Issue NTP – 09/22/25

SCHEDULE	Start	Finish	Duration (Days)	2024	2025	2026	2027
Design	11/21/23	08/22/25	641				
GMP #1 LLE	01/17/25	11/13/26	666				
GMP #3 Construction	09/16/25	07/07/27	660				

3-MONTH LOOK AHEAD	Date	Aug	Sep	Oct
Structure				
Rough-ins				
MTR & TR Buildouts				
Interior Finishes				
CUP Utility Tie-Ins				
Exterior Wall Finishes				
Glazing				

Financial Summary

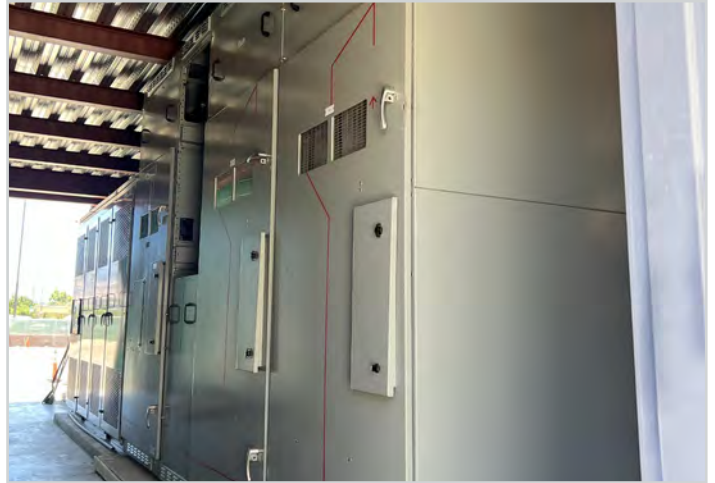
The following summary reflects Construction, Construction Administration, Construction Management and Owner's Contingency only. As a reminder, this data will be updated to reflect significant changes or approvals in the month following the approval.



Construction Performance Summary



Foundation Drain Installation



Electrical Gear



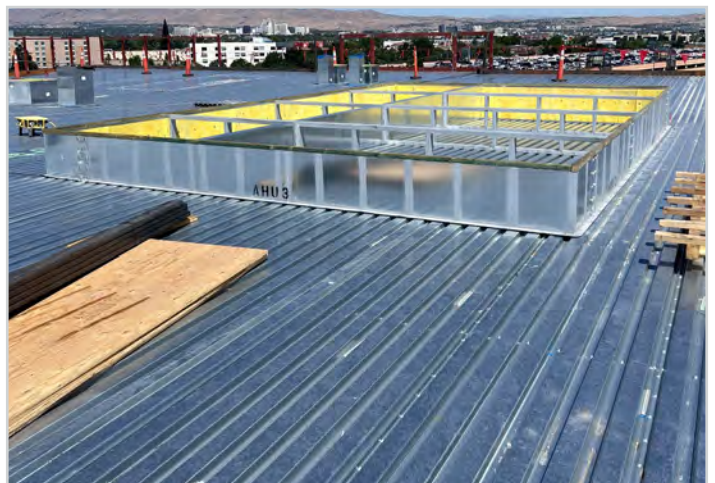
HVAC Ceiling Hangars



Finishing Concrete on 3rd Floor



Finishing Concrete on 4th Floor



Roof Decking

NEW GEN A&B

The New Gen A&B Project will be phased over four years, and incorporates multiple subprojects, including the Central Utility Plant (CUP) and the completed South Remain Overnight Apron Expansion (S.RON). New Gen A replaces the existing B concourse, and New Gen B replaces the existing C concourse. Each new concourse will be 570 feet long and approximately 130,000 square feet. The design provides for larger holdrooms, more concessions space, increased natural light and views, and an overall improved passenger experience.

CUP Description & Details

The Central Utility Plant (CUP) project is part of New Gen A&B. The project is a new, approximately 11,500 square foot, central utility plant that will serve the new concourses and the HQ. The project includes a new mechanical system to deliver chilled water and hot water as well as new electrical service to condition and power both the new concourses and the HQ. Additionally, even though the CUP will be servicing larger spaces, it will do so with greater efficiency due to modern equipment with improved (reduced) water consumption.

Project No.	R23007B	
Delivery Method	CMAR	
Design Team	Gensler Architecture Design & Planning, P.C.	
General Contractor	Clark & Sullivan Constructors, Inc.	
Funding Source(s)	ATP, PFC, AMT Bonds	
Estimated Completion Date	Jul-27	

Project Status

Construction Manager at Risk (CMAR) mobilization began on August 4, 2025. Recently completed construction activities include interior MEP rough-in, interior framing, interior drywall, interior insulation, interior tape/texture, interior painting, and overhead doors. Major activities underway include construction of exterior metal panels, glazing, overhead MEP conduit and piping, housekeeping pads, and acoustical ceilings. The utility trench work in Area 1 & 2, located adjacent to the CUP site; Area 6C, adjacent to Gate B2; Area 3, that extends from just south of Gate B1 to the Gate 170 ambulance road; Area 7D, located east of the headhouse; and Area 6B, south of Matrix 3 is complete. The construction of Area 7E, located adjacent to Gate C1, began on February 13th. Due to pipe failure in Area 7E, that also damaged pipe previously installed in Area 7D, work was paused while a repair plan was developed and until Gate B9 was activated, due to minimum gate requirements. The repair work began on May 28th and was completed in late July. Construction of the NV Energy trench began in March. The pathway is complete and ready for NV Energy to pull wire, which is scheduled to occur in mid-August. Delivery of CUP Long Lead Equipment (CUP LLE) components began in April 2025. All pieces of equipment have been delivered, including medium voltage switchgear, transformer, scroll chillers, cooling towers, centrifugal chillers, a substation, and a switchboard.

PROJECT STATUS

Design

30% Schematic Design delivered 05/22/24

60% Design Development delivered 08/02/24

Issued for Bid Documents delivered 11/07/24

Repackaged Bid Documents - Re-Issued for Bid Documents delivered 03/26/25

Construction

Assignment - Early Procurement Package for CUP Long Lead Equipment

CUP Construction -

GMP #2 board approval 06/26/25

Executed Contract: 07/11/25

Issued NTP: 07/16/25

SCHEDULE

	Start	Finish	Duration (Days)	2023	2024	2025	2026	2027
Design	06/20/23	11/07/24	507					
Re-Design / RePackaged	02/25/25	03/26/25	30					
RTAA assumes LLE POs	03/27/25	01/08/27	653					
Construction	08/04/25	07/02/27	698					

3-MONTH LOOK AHEAD

Date	Aug	Sep	Oct
Site Work	●	●	●
Interior Buildout	●	●	
Metal Wall Panels	●		
Equipment Install & Start-up	●	●	●
Power & Hot/Cold Water Available for HQ			●

Financial Summary

The following summary reflects the CUP and CUP LLE's Construction, Construction Administration, Construction Management and Owner's Contingency only.

CUP & CUP LLE

Commitments vs Budget



Actuals vs Commitments



Funding	Revised Approved Budget	Total Committed Costs	Expended	Remaining Forecast to Commit
AMT	\$46,697,790	\$46,197,790	\$21,705,189	\$500,000
ATP	\$13,000,000	\$13,000,000	\$10,655,528	\$0
NAMT	\$5,287,794	\$5,287,794	\$2,152,744	\$0
PFC	\$2,345,616	\$2,345,616	\$2,205,130	\$0
Total	\$67,331,200	\$66,831,200	\$36,718,590	\$500,000
Owner's Contingency	Revised Approved Budget	Total Committed Costs	Expended	Remaining Forecast to Commit
☒ Contingency	\$3,208,355	\$2,708,355	\$0	\$500,000
CMARCnt	\$1,051,907	\$1,051,907	\$0	\$0
OwnCont	\$2,156,449	\$1,656,449	\$0	\$500,000
Total	\$3,208,355	\$2,708,355	\$0	\$500,000

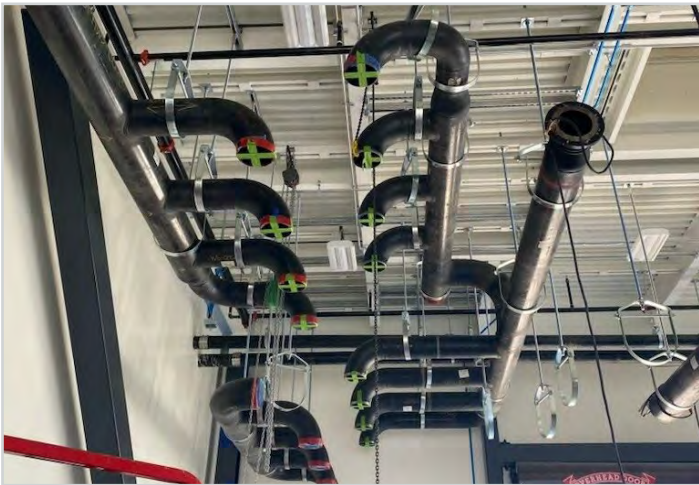
Construction Performance Summary



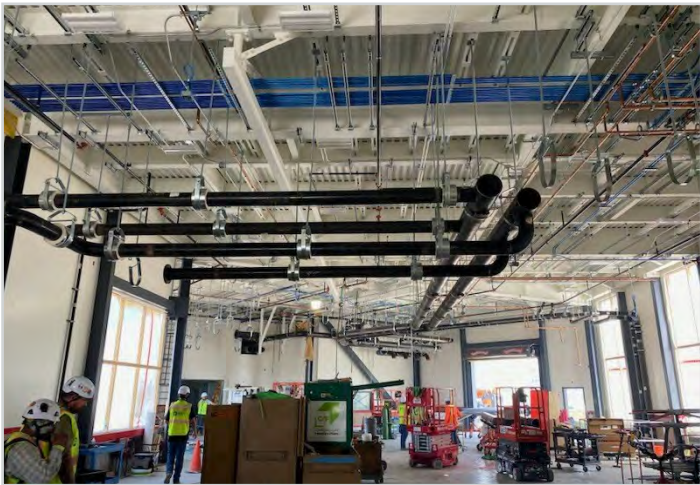
Exterior Metal Panel



Equipment Pad



Interior Piping



Interior Piping



Trench Area 7E - ATPB



Trench Area 7E - Paving

New Gen A&B Description & Details

This project consists of the replacement of RNO's two existing concourses with two new concourses. Each concourse will be 570 ft long and approximately 130,000 sq ft. The project will provide larger holdrooms, more concessions space, increased natural light and views, and an overall improved passenger experience.

Project No.	R23007B
Delivery Method	CMAR
Design Team	Gensler Architecture Design & Planning, P.C.
CMAR	McCarthy Building Companies
Funding Source(s)	AIP, PFC, ATP, AIG, AMT Bonds
Estimated Completion Date	Jul-29



Project Status

Phase 0 Guaranteed Maximum Price (GMP) #1 was approved by the Board in November 2025. Procurement of equipment and construction is complete. GMP #2 for the construction of the concourses, New Gen A&B, was approved by the Board in January 2026. The construction began on February 17, 2026. Completed activities include installation of construction zone fence, removal of passenger boarding bridges at B1, B3, B5, B7, and B9, demolition of the existing apron concrete, and the installation of the relocated B9 boarding bridge, which was delivered approximately two months early. Current activities include underground utility work and foundation work. Phase 2 began on July 29th and will remove existing Gates C10 and C12 from service to make preparations for walkout gates in Phase 3.

PROJECT STATUS

Design

30% Schematic Design delivered 06/27/24
 60% Design Development delivered 12/19/24
 75% Design Development delivery 06/12/25
 Issued for Permit Documents 08/28/25
 Issued for Bid Documents 09/25/25
 Issued for Construction Documents 12/19/25

Construction

CMAR selection completed; board approval 06/12/25
 Phase 0 (GMP #1) - board approval 11/13/25
 New Gen A&B (GMP #2) & CA/CM Services - Board approval 01/08/25

SCHEDULE	Start	Finish	Duration (Days)	2023	2024	2025	2026	2027	2028	2029
Design	06/20/23	12/30/25	925							
Phase 0 Construction (estimated)	11/17/25	07/21/26	247							
Concourse A Construction (estimated)	02/17/26	02/26/28	740							
Concourse B Construction (estimated)	01/11/27	07/25/29	927							

3-MONTH LOOK AHEAD

Date	Aug	Sep	Oct
New Gen A: Civil/Utilities	●	●	
New Gen A: Foundations	●	●	●
New Gen A: Mockup	●	●	
Phase 2 Construction	●	●	●
Existing Gates C10 & C12 taken out of service	●		
New Gen A: Steel Erection		●	●
Phase 3 Construction			●

Financial Summary

New Gen CONA & CONB

Commitments vs Budget



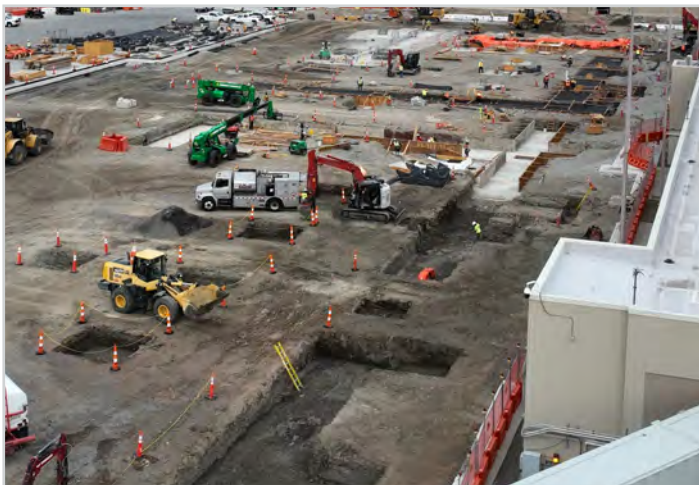
Actuals vs Commitments



Funding	Revised Approved Budget	Total Committed Costs	Expended	Remaining Forecast to Commit
AIP	\$20,000,000	\$20,000,000	\$0	\$0
ATP	\$26,367,384	\$26,367,384	\$0	\$0
AIG	\$27,491,102	\$27,491,102	\$587,908	\$0
AIPE	\$30,638,154	\$30,638,154	\$2,260,675	\$0
PFC	\$46,502,150	\$46,502,150	\$23,083,688	\$0
AMT	\$370,417,858	\$370,417,858	\$43,824,699	\$0
Total	\$521,416,647	\$521,416,647	\$69,756,970	\$0

Owner's Contingency	Revised Approved Budget	Total Committed Costs	Expended	Remaining Forecast to Commit
☒ Contingency	\$29,343,669	\$29,343,669	\$0	\$0
CMARCnt	\$16,504,944	\$16,504,944	\$0	\$0
OwnCont	\$12,838,724	\$12,838,724	\$0	\$0
Total	\$29,343,669	\$29,343,669	\$0	\$0

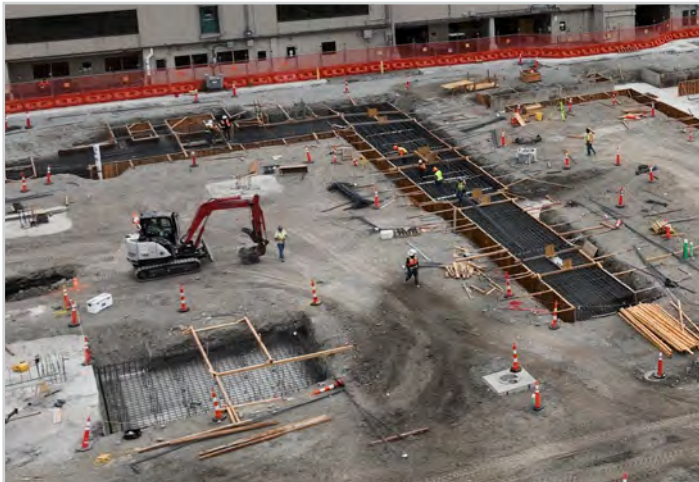
Construction Performance Summary



Concourse A - Footing Prep



Concourse A - Footing Prep



Concourse A - Footing Rebar



Concourse A - Footing Rebar



Concourse A - Footing Prep



Concourse A - Footing Prep

COMPLETED PROJECTS

The RTAA team has made substantial progress since the MoreRNO program began. Several projects are now complete and are already enjoyed by the traveling public.

Ticketing Hall

The newly remodeled Ticketing Hall is open and is welcoming passengers with a brighter, more spacious, and inviting experience. From curb to check-in, every upgrade was designed with passenger convenience in mind, making the journey into the terminal smoother with new signage and enhanced infrastructure. The expanded hall provides significantly more room for airline operations and checking bags, incorporating upgraded travel technology to meet the needs of modern travelers. Passengers can now enjoy additional amenities, including new restrooms, and better wheelchair access.

Additionally, RTAA's first-ever Public Art Installation, by artist Dixie Friend Gay, was commissioned for the newly re-designed Ticketing Hall. "Repeated Refrains" intricately weaves elements inspired by northern Nevada's diverse environment; from forested mountains to vegetation-covered hillsides and dry desert valleys. The wall is divided into four sections, each dedicated to a different season, portraying the rich colors and diverse ecosystems found within a 100-mile radius of Reno. The artist collaborated with plant specialists, regional experts and local landscape artists to identify native flora and fauna. Geological maps form the underlying elements, providing a visual journey through the region's natural beauty.

Project Details

Project was funded in part by the RTAA's Capital Improvement Program (CIP) as well as through federal relief funding, the Coronavirus Aid, Relief, and Economic Security (CARES) Act.

Project No.	R21002B	
Delivery Method	CMAR	
Design Team	RS&H	
CMAR	Genuine McCarthy Enterprises Inc.	
Funding Source(s)	CIP, CARES	
Completion Date	Apr-24	

Project Stats

Ticketing Hall Project Stats				
	Start Date	Finish Date	Status	Remarks
Schedule	10/3/2022	4/2/2024		Punchlist completed end of December
	Budget	Expended	Status	Remarks
Budget	\$32.9M	\$31.8M		First project of the MoreRNO Program completed on time and under budget. A portion of the project paid by the CARES Act.

Project Pictures



The Loop Road

"The Loop" (Loop Road) nomenclature refers to the Loop Road rehabilitation. RNO made significant improvements associated with safety on the airport Loop Road. New bollards along the curb create protective barriers from vehicles, while elevated and more visible walking paths ensure a safer experience for all. This project also meets ADA compliance standards making the transition from car to gate more accessible. In addition to reconstructing six well-traveled lanes to preserve critical infrastructure, new shade canopies have been added offering passengers a more comfortable experience during drop-off and pick-up.

Project Details

Project was funded in part by a federal earmark, Community Project Funding (CPF) administered under AIP through the FAA, as well as through Passenger Facility Charges (PFC).

Project No.	R20008B	
Delivery Method	Design / Bid / Build	
Design Team	Kimley-Horn and Associates, Inc.	
Contractor	Q&D Construction	
Funding Source(s)	CPF, PFCs	
Completion Date	Sep-24	

Stats

Loop Road Project Stats				
	Start Date	Finish Date	Status	Remarks
Schedule	7/19/2023	9/25/2024		Punchlist completed end of December
	Budget	Expended	Status	Remarks
Budget	\$14.5M	\$13.2M		Completely paid for by PFCs and AIP grant funds

Project Pictures



S. RON

Project Details

The South Remain Overnight (S. RON) Apron Expansion project was part of New Gen A&B. The project expanded the S. RON Apron south by ninety feet to provide pavement that supports future phases of construction for the New Gen A&B project, and to maintain existing RON capacity during and post concourse construction. Construction of the S. RON Expansion and striping of gates B10, B8, B6, & B4 was substantially completed in November 2025 with final closeout in April 2026.

Project No.	R23007B	
Delivery Method	Design / Bid / Build	
Design Team	Gensler Architecture Design & Planning, P.C.	
General Contractor	Q&D Construction LLC	
Funding Source(s)	PFC, AIG	
Completion Date	Nov-25	

Stats

S. RON Project Stats				
	Start Date	Finish Date	Status	Remarks
Schedule	6/20/23	11/7/25	●	Enabling project for the New Gen A&B project. Completed on schedule.
	Budget	Expended	Status	Remarks
Budget	\$10.4M	\$9.4M	●	Completed under budget. Paid for by AIG Grant.

Project Pictures



Enabling Projects' Descriptions & Details

To maintain project momentum during the Construction Manager at Risk (CMAR) selection and onboarding process, the Project Team advanced three critical enabling projects from the original New Gen A&B scope. These early work packages were designed to facilitate a seamless transition into full construction and were essential for maintaining alignment with the overall project schedule.

Project Details

Concourse Enabling

The Board approved this GMP (Phase 0) in May and awarded Q&D Construction LLC. This package supported construction of New Gen A by providing required alternate emergency egress due to temporary closure of several existing egress doors. Procurement and delivery of egress stairs and bollards is complete. RTAA issued the Notice to Proceed for Construction on October 6, 2025. Construction is complete for all scopes, including the new matrix 3 overhead door, the new Daifuku tenant access door, the new egress stairs, and demolition of the existing concourse B southern egress stairs. The project is closed out.

Concourse Long Lead Equipment (LLE)

Also approved in May of 2026, and awarded to Nelson Electric, this procurement package secures critical electrical equipment required for the new concourses. Procurement activities are in progress. The CMAR for New Gen A&B will coordinate receipt and installation in alignment with overall concourse construction timelines. All equipment has been received except for the Pad Mounted Medium Voltage Transformers and miscellaneous small components.

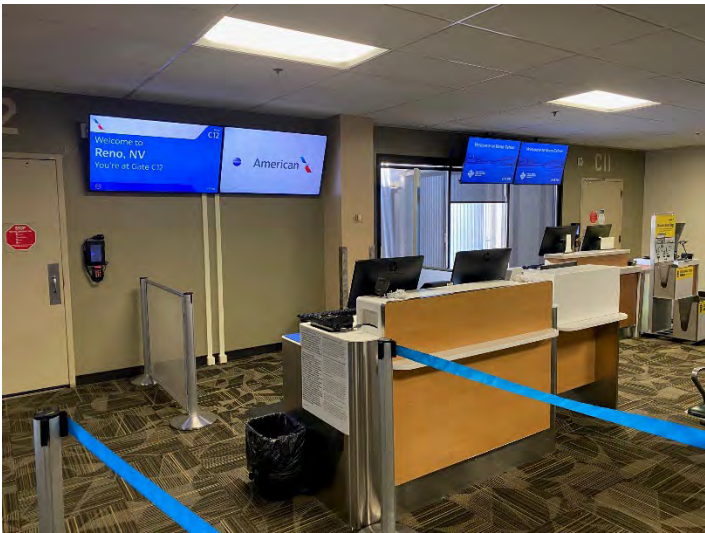
Common Use Enabling

Approved in June 2026, and awarded to Q&D Construction LLC, this enabling work addresses gate constraints during New Gen A&B construction. With a current inventory of 23 gates and an anticipated reduction of up to 25% during peak construction, transitioning to Common Use operations ensures maximum gate flexibility. Gate modifications have been coordinated closely with impacted airlines to maintain operational continuity. Gate B10 was converted to common use on September 29, 2026. The conversion of the remaining seven gates was completed between November 3, 2026 and November 21, 2026. The project is closed out.

Stats

New Gen Concourse Enabling Work Stats				
	Start Date	Finish Date	Status	Remarks
Enabling Schedule	7/8/25	1/13/26	●	Enabling project for the New Gen A&B project. Completed on schedule.
Common Use Schedule	7/11/25	11/21/25	●	All gates converted by November 21, 2025. Completed on schedule.
	Budget	Expended	Status	Remarks
Enabling Budget	\$691,218	\$666,844	●	Completed under budget. Approx. \$62,000 remaining in Contingency.
Common Use Budget	\$828,056	\$828,040	●	Completed under budget. Approx. \$30,000 remaining in Contingency.

Project Pictures



APPENDICES

MoreRNO Program Schedule	Pages 30-47
MoreRNO Dashboard Financials	Pages 48-50
MoreRNO Cashflow Projections	Pages 51-54
MoreRNO Contingency Drawdown	Pages 55-56

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 Actual Work
 Remaining Level of Effort
 Actual Level of Effort
 Remaining Work
 Critical Remaining Work
 Milestone



#	Activity ID	Activity Name	Start	Finish	2026												2027												2028												2029												2030												2031																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
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This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.

Reno Tahoe Airport Integrated Schedule
As of June 1, 2026
CTC, HQ, CUP NewGEN A&B & TSA

- Actual Work
- Remaining Level of Effort
- Actual Level of Effort
- Remaining Work
- Critical Remaining Work
- Milestone

 Actual Work
 Remaining Level of Effort
 Actual Level of Effort
 Remaining Work
 Critical Remaining Work
 Milestone



Print Date 29-Jul-26
Data Date 01-Jul-26

#	Activity ID	Activity Name	Start	Finish																																																				
					2026					2027					2028					2029					2030					2031																										
112	A1350	Wave 3-90% CD's Issued	25-Sep-24 A	26-Sep-24 A																																																				
113	Wave 1 - Early Enabling Packages		16-Jan-24 A	12-Jul-24 A																																																				
114	Abatement		16-Jan-24 A	07-Jun-24 A																																																				
115	Site Utilities		16-Jan-24 A	12-Jul-24 A																																																				
116	Demolition		16-Jan-24 A	05-Jun-24 A																																																				
117	Earthwork		16-Jan-24 A	12-Jul-24 A																																																				
118	Electrical		16-Jan-24 A	11-Apr-24 A																																																				
119	Building 12 & 13 PEMB Structure		16-Jan-24 A	13-Jun-24 A																																																				
120	Wave 1.1 - Post-Financial Close		16-Jan-24 A	09-Sep-26																																																				
121	Fuel System Removal		16-Jan-24 A	11-Sep-24 A																																																				
122	Fencing & Gates		16-Jan-24 A	08-Jul-24 A																																																				
123	Mechanical		16-Jan-24 A	07-Jun-24 A																																																				
124	Plumbing		16-Jan-24 A	07-Jun-24 A																																																				
125	Soil Improvement		09-Jan-26 A	17-Mar-26 A																																																				
126	Dewatering		16-Jan-24 A	19-Jul-24 A																																																				
127	Fire Protection		16-Jan-24 A	15-Jul-24 A																																																				
128	Structural Reinforcement/ Concrete		16-Jan-24 A	14-Nov-24 A																																																				
129	Formwork		16-Jan-24 A	16-Aug-24 A																																																				
130	Waterproofing		16-Jan-24 A	17-Mar-25 A																																																				
131	Roofing		16-Jan-24 A	11-Feb-25 A																																																				
132	Precast		16-Jan-24 A	10-Jan-25 A																																																				
133	Framing & Drywall		16-Jan-24 A	14-Nov-24 A																																																				
134	Doors, Frames & Hardware		16-Jan-24 A	26-Feb-25 A																																																				
135	Prime & Paint		16-Jan-24 A	06-Dec-24 A																																																				
136	Acoustical Ceilings		16-Jan-24 A	25-Jul-24 A																																																				
137	Flooring		16-Jan-24 A	06-Dec-24 A																																																				
138	Specialties		16-Jan-24 A	05-Feb-25 A																																																				
139	Signage		16-Jan-24 A	09-Sep-26																																																				
140	Gate 155 Pre-Engineered Building		16-Jan-24 A	29-Dec-25 A																																																				
141	Taxi Lot - Prefabricated Canopy		16-Jan-24 A	25-Jul-24 A																																																				
142	Wave 2 - Cost Reconciliation & ConRAC Trades		01-Apr-24 A	11-Aug-26																																																				
143	Misc Metals		15-Jul-24 A	13-Nov-24 A																																																				
144	CMU		08-Apr-24 A	10-Jul-24 A																																																				
145	Structure Steel & Stairs		13-May24 A	13-Nov-24 A																																																				
146	Roof Structure		17-Jun-24 A	13-Nov-24 A																																																				
147	Expansion Joints		26-Jul-24 A	06-Mar-25 A																																																				
148	Rough Carpentry		26-Jul-24 A	27-Feb-25 A																																																				

 Actual Work
 Remaining Level of Effort
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 Milestone

-  Actual Work
-  Remaining Level of Effort
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-  Critical Remaining Work
-  Milestone

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This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.

Reno Tahoe Airport Integrated Schedule
As of June 1, 2026
CTC, HQ, CUP NewGEN A&B & TSA

-  Actual Work
 Remaining Level of Effort
 Actual Level of Effort
 Remaining Work
 Critical Remaining Work
 Milestone

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<i>This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.</i> MoreRNO Executive Summary August 2026	Reno Tahoe Airport Integrated Schedule As of June 1, 2026 CTC, HQ, CUP NewGEN A&B & TSA 9 of 18	Actual Work Remaining Level of Effort Actual Level of Effort Remaining Work Critical Remaining Work ◆ ◆ Milestone Page 38 of 56
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<i>This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.</i> MoreRNO Executive Summary August 2026	Reno Tahoe Airport Integrated Schedule As of June 1, 2026 CTC, HQ, CUP NewGEN A&B & TSA 10 of 18	 Actual Work  Remaining Level of Effort  Actual Level of Effort  Remaining Work  Critical Remaining Work   Milestone Page 39 of 56
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<i>This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.</i> MoreRNO Executive Summary August 2026	Reno Tahoe Airport Integrated Schedule As of June 1, 2026 CTC, HQ, CUP NewGEN A&B & TSA 11 of 18	 Actual Work  Remaining Level of Effort  Actual Level of Effort  Remaining Work  Critical Remaining Work   Milestone Page 40 of 56
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#	Activity ID	Activity Name	Start	Finish		2026	2027	2028	2029	2030	2031
						M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J A S O N D	J F M A M J J
381		AREA 3	29-Sep-25 A	27-Feb-26 A							
382		AREA 6B	06-Jan-26 A	10-Mar-26 A							
383		AREA 1	26-Mar-26 A	27-May-26 A							
384		NV ENERGY DUCT BANKS	05-Feb-26 A	01-Jun-26 A							
385		BUILDING CONSTRUCTION	04-Aug-25 A	06-May-27							
386		BUILDING ENVELOPE (4X to 10X)	04-Aug-25 A	26-Aug-26							
387		SITE WORK	12-Jan-26 A	05-Oct-26							
388		INTERIOR BUILDOUT	02-Feb-26 A	06-May-27							
389		RTAA - Concourses	23-Dec-24 A	28-Dec-29							
390		RNO New Concourse A&B	23-Dec-24 A	28-Dec-29							
391		Overview	13-Jun-25 A	28-Dec-29							
392		Duration	09-Jan-26 A	20-Jul-29							
393		SUM-DUR-B Construction Summary	09-Jan-26 A	20-Jul-29							
394		Targeted Phase Summary of Schedule Activities - General Milestones	17-Dec-25 A	28-Dec-29							
395		Airline Notifications	24-Jul-26	04-Jan-29							
396		Milestones	14-Sep-26	20-Jul-29							
397		Contract Milestones	22-Oct-26	20-Jul-29							
398		Concourse A Target Milestones	14-Sep-26	21-Feb-29							
399		MILE-A-120 *Milestone: New Gen A Foundations Complete		14-Sep-26							
400		MILE-A-190 *Milestone: New Gen A SOG's Complete		15-Sep-26							
401		MILE-A-280 *Milestone: Permanent Power Path Complete / Relocate NVE Main Feed		13-Oct-26							
402		MILE-A-130 *Milestone: New Gen A Steel Top Out		23-Nov-26							
403		MILE-A-200 *Milestone: New Gen A SOMD's Complete		23-Dec-26							
404		MILE-A-140 *Milestone: New Gen A Dry In		18-Mar-27							
405		MILE-A-180 *Milestone: Permanent Power Complete		20-Jul-27							
406		MILE-A-210 *Milestone: Access Control Operational		16-Nov-27							
407		MILE-A-150 *Milestone: - New Gen A Partially Opertional (Gates A1, A3, A5, A7)		27-Jan-28							
408		MILE-A-155 Turnover Gates A9 & A11		19-Apr-28							
409		MILE-A-270 Milestone: Temp Gate A13A / A13B / A13C Active		18-May-28							
410		MILE-A-160 *Milestone: Existing Concourse B Demolition Complete		26-Jun-28							
411		MILE-A-165 Turnover Gates A2 - A8		05-Dec-28							
412		MILE-A-175 Turnover Gates A10 & A12		25-Jan-29							
413		MILE-A-170 *Milestone: New Gen A Substantial Completion - All Gates Operational		21-Feb-29							
414		Concourse B Target Milestones	14-Oct-26	20-Jul-29							
415		MILE-B-215 *Milestone: NVE Main Feed Relocation Start	14-Oct-26								
416		MILE-B-110 *Milestone: New Gen B Foundations Complete		15-Apr-27							
417		MILE-B-120 *Milestone: New Gen B Steel Top Out		02-Sep-27							

 Actual Work
 Remaining Level of Effort
 Actual Level of Effort
 Remaining Work
 Critical Remaining Work
 Milestone

#	Activity ID	Activity Name	Start	Finish
418	MILE-B-195	*Milestone: New Gen B SOG's Complete		28-Sep-27
419	MILE-B-200	*Milestone: New Gen B SOMD's Complete		30-Sep-27
420	MILE-B-130	*Milestone: New Gen B Dried In (Roof)		12-Jan-28
421	MILE-B-205	*Milestone: Access Control Operational		15-Aug-28
422	MILE-B-135	Turnover Gates B2 / B4 / B6		18-Sep-28
423	MILE-B-210	*Milestone: Existing AT&T Internet Service Shut Down / New Service Operational		18-Sep-28
424	MILE-B-140	*Milestone: New Gen B - Partially Operational (Gates B2, B4, B6)		16-Nov-28*
425	MILE-B-145	Turnover Gates B8 / B10 / B12		04-Jan-29
426	MILE-B-150	*Milestone: Existing Concourse C Demolition Complete		14-Feb-29
427	MILE-B-155	Turnover Gates B1 / B3 / B5 / B7 / B9 / B11		01-Jun-29
428	MILE-B-160	*Milestone: Substantial Completion New Gen B All Gates Operational		20-Jul-29*
429	Summary		13-Jun-25 A	11-May-29
430	New Gen A		18-Feb-26 A	18-Jan-29
431	A-SUM-100	Site Prep / PBB Removal - Phase 1	18-Feb-26 A	25-Feb-26 A
432	A-SUM-110	Civil - (Phases 1-3) New Gen A	23-Feb-26 A	04-Sep-26
433	A-SUM-120	Substructure Summary - New Gen A	23-Mar-26 A	14-Sep-26
434	A-SUM-130	Superstructure Summary - New Gen A	02-Sep-26	23-Dec-26
435	A-SUM-140	Steel Erection / PBW / Detail - New Gen A	08-Sep-26	23-Nov-26
436	A-SUM-230	Civil - Apron Concrete (Phase 3A) New Gen A	29-Oct-26	17-Feb-27
437	A-SUM-150	Roof Buildout - New Gen A	24-Nov-26	01-Apr-27
438	A-SUM-160	Fireproofing - Exterior - New Gen A	03-Dec-26	15-Jan-27
439	A-SUM-170	Fireproofing - Concourse LVL - New Gen A	03-Dec-26	20-Jan-27
440	A-SUM-190	Fireproofing - Apron LVL - New Gen A	03-Dec-26	04-Jan-27
441	A-SUM-180	Envelope / Enclosure Clearstory LVL - New Gen A	09-Dec-26	01-Apr-27
442	A-SUM-200	Interior Buildout Concourse LVL - New Gen A	15-Dec-26	14-Oct-27
443	A-SUM-210	Envelope / Enclosure Concourse LVL - New Gen A	18-Dec-26	06-May-27
444	A-SUM-220	Envelope / Enclosure Apron LVL - New Gen A	18-Dec-26	09-Jul-27
445	A-SUM-240	Interior Buildout Apron LVL - New Gen A	28-Dec-26	16-Aug-27
446	A-SUM-260	Civil - Apron Concrete (Phase 3B) New Gen A	19-May-27	05-Aug-27
447	A-SUM-270	Testing / CX - New Gen A	15-Jul-27	06-Jan-28
448	A-SUM-280	PBB's Install & Testing - A1 - A7 New Gen A	06-Aug-27	27-Sep-27
449	A-SUM-290	Site Prep - Phase 4	28-Jan-28	14-Feb-28
450	A-SUM-300	Civil - Apron Concrete (Phase 4) New Gen A	02-Mar-28	20-Mar-28
451	A-SUM-310	PBB's Install & Testing - A9 & A11 New Gen A	30-Mar-28	19-Apr-28
452	A-SUM-320	Civil - (Phase 6) New Gen A	05-May-28	03-Aug-28
453	A-SUM-330	Site Prep / PBB Removal - Phase 6	19-May-28	07-Jun-28
454	A-SUM-340	Demolition - New Gen A	26-May-28	26-Jun-28
455	A-SUM-350	Civil - Apron Concrete (Phase 6) New Gen A	04-Aug-28	24-Oct-28
456	A-SUM-360	PBB's Install & Testing - A2 - A8 New Gen A	18-Oct-28	20-Nov-28

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Reno-Tahoe International Airport /MoreRNO Integrated Master Schedule	Print Date 29-Jul-26 Data Date 01-Jul-26
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Reno-Tahoe International Airport /MoreRNO Integrated Master Schedule	Print Date 29-Jul-26 Data Date 01-Jul-26
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Reno-Tahoe International Airport /MoreRNO Integrated Master Schedule	Print Date 29-Jul-26 Data Date 01-Jul-26
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#	Activity ID	Activity Name	Start	Finish
457	A-SUM-370	PBB's Install & Testing - A10 & A12 New Gen A	21-Dec-28	18-Jan-29
458	New Gen B		19-Nov-26	11-May-29
459	Scope by Others		13-Jun-25 A	14-Jun-27
460	Pursuit		17-Mar-25 A	12-Jun-25 A
461	PURSUIT - 10	RFP Solicitation Released	17-Mar-25 A	
462	PURSUIT - 20	Compile Project Proposal	18-Mar-25 A	17-Apr-25 A
463	PURSUIT - 30	Trade Partner Outreach and Information Session #1	11-Apr-25 A	11-Apr-25 A
464	PURSUIT - 40	*Proposal Deadline		17-Apr-25 A
465	PURSUIT - 50	RTAA Proposal Review	18-Apr-25 A	25-Apr-25 A
466	PURSUIT - 60	RTAA Contractor Shortlist Notification	28-Apr-25 A	28-Apr-25 A
467	PURSUIT - 70	Interview Prep	29-Apr-25 A	06-May-25 A
468	PURSUIT - 80	New Gen A&B Contractor Interviews		06-May-25 A
469	PURSUIT - 100	RTAA Issue Intent to Award	07-May25 A	07-May-25 A
470	PURSUIT - 90	RTAA Interview Scoring and Contractor Selection	07-May25 A	07-May-25 A
471	PURSUIT - 110	Contract Negotiations	12-May25 A	12-Jun-25 A
472	PURSUIT - 120	*New Gen A&B Official Contractor Award - June Board Meeting		12-Jun-25 A
473	Pre-Construction		13-May25 A	17-Apr-26 A
474	Pre-Construction Milestones		17-Jul-25 A	13-Jan-26 A
475	PRCN-MILE-100	*Milestone: Submit 75% Assumption of Probable Cost		17-Jul-25 A
476	PRCN-MILE-120	*Milestone: Submit Subcontractor Pre-Qualifications to RTAA		16-Sep-25 A
477	PRCN-MILE-130	*Milestone: 90% Documents Out for Bid	09-Oct-25 A	
478	PRCN-MILE-140	*Milestone: Bid Opening		12-Nov-25 A
479	PRCN-MILE-150	*Milestone: Submit 90% GMP		26-Nov-25 A
480	PRCN-MILE-160	*Milestone: Submit Final GMP to Board		12-Dec-25 A
481	PRCN-MILE-170	*Milestone: Board Approval of Construction Services/GMP		08-Jan-26 A
482	PRCN-MILE-190	*Milestone: Construction Notice to Proceed	13-Jan-26 A	
483	GMP Development		16-Jun-25 A	16-Feb-26 A
484	GMP #1 - Enabling Package #03		16-Jun-25 A	17-Nov-25 A
485	GMP #2 - New Gen A & B		16-Jun-25 A	16-Feb-26 A
486	Schedule & Phasing Development Drawings		13-May25 A	18-Mar-26 A
487	PHS-DEVL-100	Precon Schedule Finalization	13-May25 A	16-May-25 A
488	PHS-DEVL-110	75% Schedule Development	19-May25 A	17-Jul-25 A
489	PHS-DEVL-130	For Bid Schedule Development	18-Jul-25 A	08-Oct-25 A
490	PHS-DEVL-150	GMP Schedule Development	09-Oct-25 A	11-Dec-25 A
491	PHS-DEVL-170	Contract Control Schedule Development	12-Dec-25 A	18-Mar-26 A
492	Precon Allowance Investigations		11-Aug-25 A	17-Apr-26 A
493	Procurement		11-Aug-25 A	12-Dec-25 A
494	Design		27-Oct-25 A	29-Jan-26 A

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Reno Tahoe Airport Integrated Schedule
As of June 1, 2026
CTC, HQ, CUP NewGEN A&B & TSA

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Reno Tahoe Airport Integrated Schedule
As of June 1, 2026
CTC, HQ, CUP NewGEN A&B & TSA

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-  Actual Work
 Remaining Level of Effort
 Actual Level of Effort
 Remaining Work
 Critical Remaining Work
 Milestone
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Reno-Tahoe International Airport /MoreRNO
Integrated Master Schedule

Print Date 29-Jul-26
Data Date 01-Jul-26

#	Activity ID	Activity Name	Start	Finish												
					2026			2027			2028			2029		
					M	J	J	A	S	O	N	D	J	F	M	A
495		On-Site Investigations	15-Sep-25 A	17-Apr-26 A												
496		Design	23-Dec-24 A	19-Dec-25 A												
497		Document Development	23-Dec-24 A	19-Dec-25 A												
498		DESIGN - 10	23-Dec-24 A	12-Jun-25 A												
499		DESIGN - 20		12-Jun-25 A												
500		DESIGN - 90	13-Jun-25 A	25-Sep-25 A												
501		DESIGN - 30	13-Jun-25 A	28-Aug-25 A												
502		DESIGN - 40		28-Aug-25 A												
503		DESIGN - 50	20-Oct-25 A	19-Dec-25 A												
504		DESIGN - 70		19-Dec-25 A												
505		Permitting	01-Sep-25 A	09-Mar-26 A												
506		Make Ready / Enabling	01-Sep-25 A	24-Feb-26 A												
507		Site	01-Sep-25 A	16-Dec-25 A												
508		Concourse A	01-Sep-25 A	08-Jan-26 A												
509		Concourse B	14-Nov-25 A	09-Mar-26 A												
510		GMP #1 - Enabling Package	15-Aug-25 A	07-May-26 A												
511		Contracts - GMP #1	14-Nov-25 A	04-Mar-26 A												
512		Procurement - GMP #1	15-Aug-25 A	06-May-26 A												
513		Site Logistics	15-Aug-25 A	16-Feb-26 A												
514		Civil	08-Dec-25 A	27-Feb-26 A												
515		Medium Voltage - Electrical Commodities	08-Dec-25 A	26-Jan-26 A												
516		Medium Voltage - Vaults	17-Nov-25 A	26-Jan-26 A												
517		Site Communications	08-Dec-25 A	26-Jan-26 A												
518		Doors / Frames / Hardware	22-Dec-25 A	06-Apr-26 A												
519		Security	08-Dec-25 A	06-Feb-26 A												
520		Temp Electrical Materials	20-Oct-25 A	12-Feb-26 A												
521		PBB's (Passenger Boarding Bridges)	26-Dec-25 A	06-May-26 A												
522		Workplan GMP #1-1	01-Dec-25 A	05-Jan-26 A												
523		GMP1-WP-100	01-Dec-25 A	05-Jan-26 A												
524		Make Ready / Enabling (GMP 1)	08-Dec-25 A	07-May-26 A												
525		Site	08-Dec-25 A	07-May-26 A												
526		Temporary Infrastructure	09-Jan-26 A	13-Apr-26 A												
527		Ramp Services	16-Feb-26 A	25-Feb-26 A												
528		GMP #2 - New Gen Concourse A & B	16-Jun-25 A	20-Jul-29												
529		GMP #2 Fragnets	09-Jan-26 A	14-Jan-27												
530		FN001 - Concourse A Steel Mill Supply Disruption	09-Jan-26 A	15-Oct-26												

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Reno Tahoe Airport Integrated Schedule
As of June 1, 2026
CTC, HQ, CUP NewGEN A&B & TSA

- Actual Work
- Remaining Level of Effort
- Actual Level of Effort
- Remaining Work
- Critical Remaining Work
- Milestone

Reno-Tahoe International Airport /MoreRNO Integrated Master Schedule

Print Date 29-Jul-26

Data Date 01-Jul-26

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This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.

Reno Tahoe Airport Integrated Schedule
As of June 1, 2026
CTC, HQ, CUP NewGEN A&B & TSA

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-  Actual Work
 Remaining Level of Effort
 Actual Level of Effort
 Remaining Work
 Critical Remaining Work
 Milestone

<i>This integrated program schedule is based on approved baseline schedules and is subject to change due to the inherent variability in construction, procurement, and labor availability.</i>	Reno Tahoe Airport Integrated Schedule As of June 1, 2026 CTC, HQ, CUP NewGEN A&B & TSA	Actual Work Remaining Level of Effort Actual Level of Effort Remaining Work Critical Remaining Work ◆ ◆ Milestone
MoreRNO Executive Summary August 2026	17 of 18	Page 46 of 56

#	Activity ID	Activity Name	Start	Finish																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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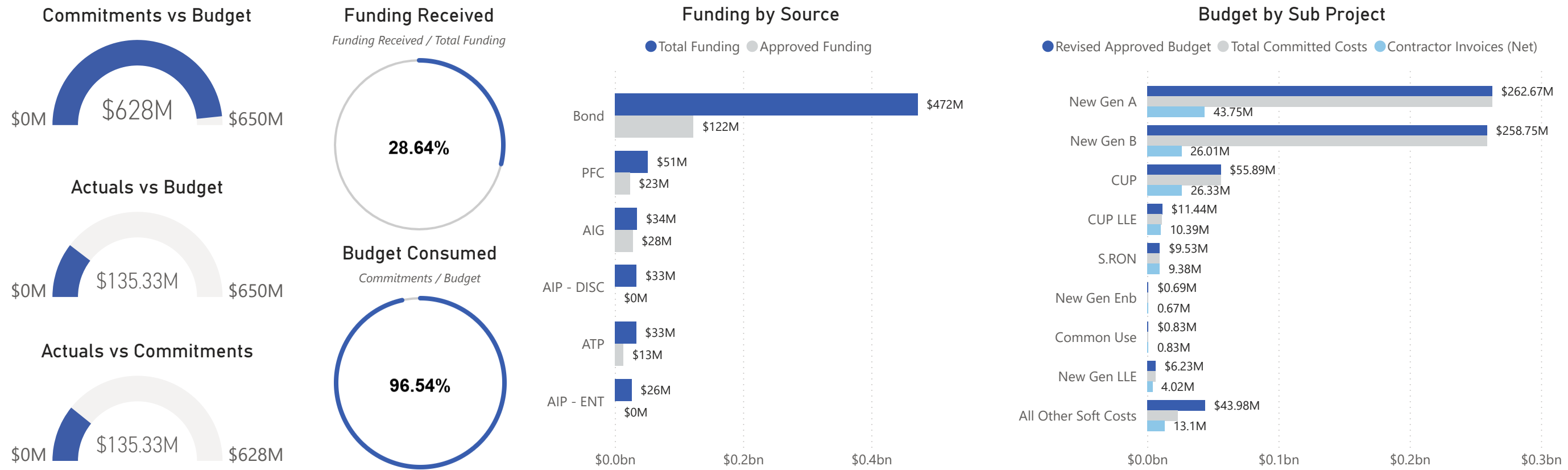


The New Gen Project

Data Date - 6/26/2026



Revised Approved Budget	Funding Received	Total Committed Costs	Pending COs	Projected Total Commitments	Remaining to Commit	Expended	Forecasted Amount	ETC	EAC
\$650.0M	\$186.2M	\$628.4M	\$0.0M	\$628.4M	\$21.6M	\$135.3M	\$0.0M	\$514.7M	\$650.0M



Cost Type	Revised Approved Budget	Total Committed Costs	Pending COs	Projected Total Commitments	Remaining to Commit	Expended	Forecasted Amount	Estimate to Complete	Estimate at Completion
☒ Soft Costs	\$126,812,903	\$105,837,122	\$0	\$105,837,122	\$20,975,782	\$68,223,749	\$0	\$58,589,154	\$126,812,903
Design	\$46,165,381	\$46,165,380	\$0	\$46,165,380	\$0	\$45,860,698	\$0	\$304,683	\$46,165,381
CMAR Pre-Con	\$4,576,134	\$4,576,134	\$0	\$4,576,134	\$0	\$4,576,134	\$0	\$0	\$4,576,134
CA	\$16,290,229	\$16,290,229	\$0	\$16,290,229	\$0	\$1,339,737	\$0	\$14,950,492	\$16,290,229
CM	\$15,805,423	\$15,805,423	\$0	\$15,805,423	\$0	\$2,479,774	\$0	\$13,325,649	\$15,805,423
PMO/SME/All	\$39,066,866	\$22,999,956	\$0	\$22,999,956	\$16,066,910	\$13,967,407	\$0	\$25,099,458	\$39,066,866
Owner Contingency	\$4,908,872	\$0	\$0	\$0	\$4,908,872	\$0	\$0	\$4,908,872	\$4,908,872
☒ Hard Costs	\$523,187,097	\$522,517,075	\$0	\$522,517,075	\$670,022	\$67,110,088	\$0	\$456,077,009	\$523,187,097
Hard Costs	\$508,021,901	\$508,021,901	\$0	\$508,021,901	\$0	\$67,110,088	\$0	\$440,911,813	\$508,021,901
Owner Contingency	\$15,165,195	\$14,495,173	\$0	\$14,495,173	\$670,022	\$0	\$0	\$15,165,195	\$15,165,195
Total	\$650,000,000	\$628,354,196	\$0	\$628,354,196	\$21,645,804	\$135,333,838	\$0	\$514,666,162	\$650,000,000



The HQ Project

Data Date - 6/26/2026

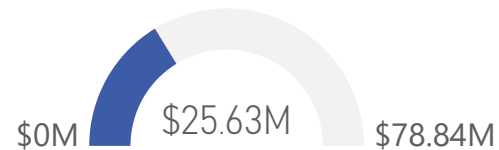


Revised Approved Budget	Total Committed Costs	Pending COs	Projected Total Commitments	Remaining to Commit	Expended	Forecasted Amount	ETC	EAC
\$78.8M	\$73.9M	\$0.0M	\$73.9M	\$4.9M	\$25.6M	\$0.0M	\$53.2M	\$78.8M

Commitments vs Budget



Actuals vs Budget

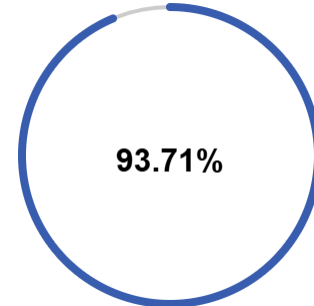


Actuals vs Commitments



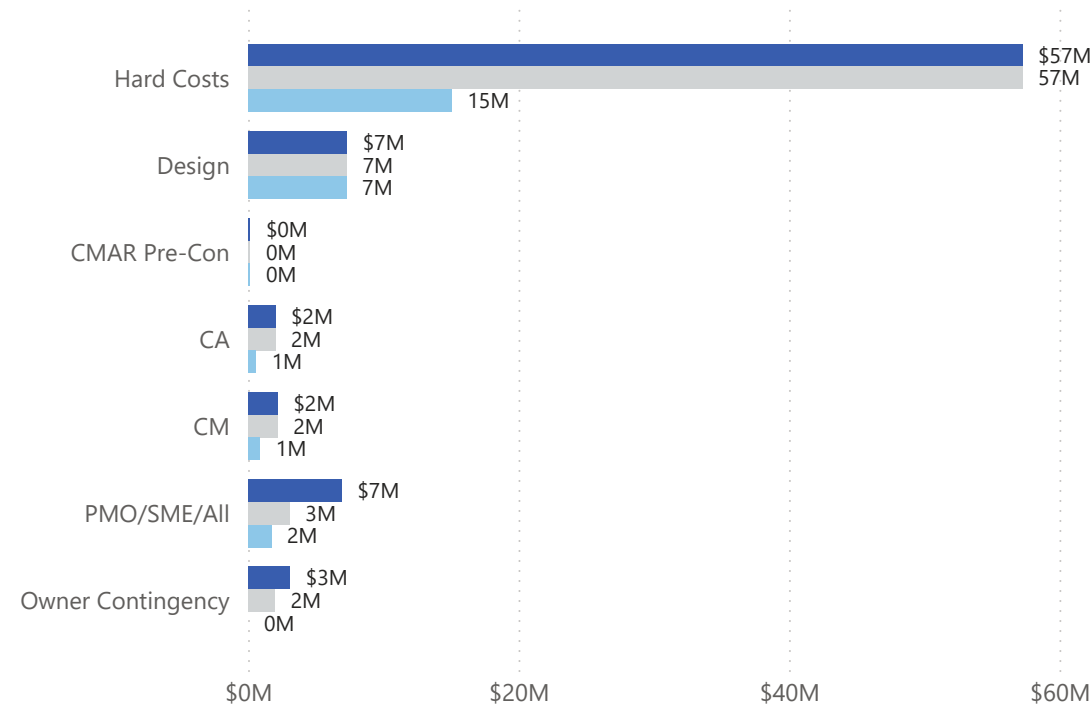
Budget Consumed

Commitments / Budget



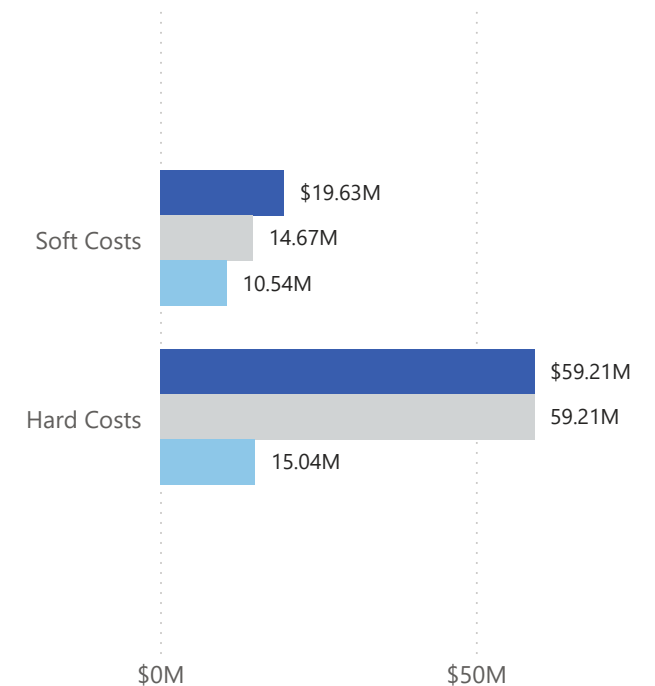
Soft Cost by Category

● Budget ● Commitments ● Invoices



Budget by Cost Type

● Budget ● Commitments ● Invoices



Cost Type Abbreviation	Revised Approved Budget	Total Committed Costs	Pending COs	Projected Total Commitments	Remaining to Commit	Expended	Forecasted Amount	Estimate to Complete	Estimate at Completion
☒ Soft Costs	\$19,626,954	\$14,725,430	\$0	\$14,725,430	\$4,901,524	\$10,597,625	\$0	\$9,029,329	\$19,626,954
Design	\$7,298,150	\$7,298,150	\$0	\$7,298,150	(\$0)	\$7,265,371	\$0	\$32,779	\$7,298,150
CMAR Pre-Con	\$119,500	\$119,500	\$0	\$119,500	\$0	\$119,500	\$0	\$0	\$119,500
CA	\$1,999,061	\$1,999,061	\$0	\$1,999,061	\$0	\$570,649	\$0	\$1,428,412	\$1,999,061
CM	\$2,175,218	\$2,175,218	\$0	\$2,175,218	\$0	\$880,691	\$0	\$1,294,527	\$2,175,218
PMO/SME/All	\$6,911,374	\$3,133,501	\$0	\$3,133,501	\$3,777,874	\$1,761,413	\$0	\$5,149,961	\$6,911,374
Owner Contingency	\$1,123,651	\$0	\$0	\$0	\$1,123,651	\$0	\$0	\$1,123,651	\$1,123,651
☒ Hard Costs	\$59,213,519	\$59,213,519	\$0	\$59,213,519	\$0	\$15,036,985	\$0	\$44,176,534	\$59,213,519
Hard Costs	\$57,239,771	\$57,239,771	\$0	\$57,239,771	\$0	\$15,036,985	\$0	\$42,202,785	\$57,239,771
Owner Contingency	\$1,973,748	\$1,973,748	\$0	\$1,973,748	\$0	\$0	\$0	\$1,973,748	\$1,973,748
Total	\$78,840,473	\$73,938,949	\$0	\$73,938,949	\$4,901,524	\$25,634,610	\$0	\$53,205,863	\$78,840,473



The New Gen Concourse A & B (Hard Cost)



Data Date - 6/26/2026

Cost Type	Revised Approved Budget	Total Committed Costs	Pending COs	Projected Total Commitments	Remaining to Commit	Expended	Forecasted Amount	Estimate to Complete	Estimate at Completion
☐ Hard Costs	\$523,187,097	\$522,517,075	\$0	\$522,517,075	\$670,022	\$67,110,088	\$0	\$456,077,009	\$523,187,097
☐ NGCOMU	\$801,488	\$801,488	\$0	\$801,488	\$0	\$801,488	\$0	\$0	\$801,488
Hard Costs	\$801,488	\$801,488	\$0	\$801,488	\$0	\$801,488	\$0	\$0	\$801,488
Owner	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contingency									
☐ NGCONA	\$226,148,723	\$226,148,723	\$0	\$226,148,723	\$0	\$19,918,411	\$0	\$206,230,312	\$226,148,723
Hard Costs	\$219,575,482	\$219,575,482	\$0	\$219,575,482	\$0	\$19,918,411	\$0	\$199,657,071	\$219,575,482
Owner	\$6,573,241	\$6,573,241	\$0	\$6,573,241	\$0	\$0	\$0	\$6,573,241	\$6,573,241
Contingency									
☐ NGCONB	\$224,778,414	\$224,778,414	\$0	\$224,778,414	\$0	\$4,612,244	\$0	\$220,166,171	\$224,778,414
Hard Costs	\$218,512,931	\$218,512,931	\$0	\$218,512,931	\$0	\$4,612,244	\$0	\$213,900,687	\$218,512,931
Owner	\$6,265,484	\$6,265,484	\$0	\$6,265,484	\$0	\$0	\$0	\$6,265,484	\$6,265,484
Contingency									
☐ NGCUPLE	\$11,443,551	\$10,943,551	\$0	\$10,943,551	\$500,000	\$10,390,986	\$0	\$1,052,565	\$11,443,551
Hard Costs	\$10,943,551	\$10,943,551	\$0	\$10,943,551	\$0	\$10,390,986	\$0	\$552,565	\$10,943,551
Owner	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000	\$500,000
Contingency									
☐ NGENBL	\$607,988	\$607,988	\$0	\$607,988	\$0	\$607,988	\$0	\$0	\$607,988
Hard Costs	\$607,988	\$607,988	\$0	\$607,988	\$0	\$607,988	\$0	\$0	\$607,988
Owner	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contingency									
☐ NGNCUP	\$45,462,276	\$45,462,276	\$0	\$45,462,276	\$0	\$19,071,397	\$0	\$26,390,879	\$45,462,276
Hard Costs	\$43,805,827	\$43,805,827	\$0	\$43,805,827	\$0	\$19,071,397	\$0	\$24,734,430	\$43,805,827
Owner	\$1,656,449	\$1,656,449	\$0	\$1,656,449	\$0	\$0	\$0	\$1,656,449	\$1,656,449
Contingency									
☐ NGNLLE	\$6,212,400	\$6,069,161	\$0	\$6,069,161	\$143,239	\$4,002,100	\$0	\$2,210,300	\$6,212,400
Hard Costs	\$6,069,161	\$6,069,161	\$0	\$6,069,161	\$0	\$4,002,100	\$0	\$2,067,061	\$6,069,161
Owner	\$143,239	\$0	\$0	\$0	\$143,239	\$0	\$0	\$143,239	\$143,239
Contingency									
☐ NGSRON	\$7,732,257	\$7,705,474	\$0	\$7,705,474	\$26,783	\$7,705,474	\$0	\$26,783	\$7,732,257
Hard Costs	\$7,705,474	\$7,705,474	\$0	\$7,705,474	\$0	\$7,705,474	\$0	\$0	\$7,705,474
Owner	\$26,783	\$0	\$0	\$0	\$26,783	\$0	\$0	\$26,783	\$26,783
Contingency									
Total	\$523,187,097	\$522,517,075	\$0	\$522,517,075	\$670,022	\$67,110,088	\$0	\$456,077,009	\$523,187,097



CASHFLOW

Data Date - 6/26/2026



Total Expended
\$160,968,448

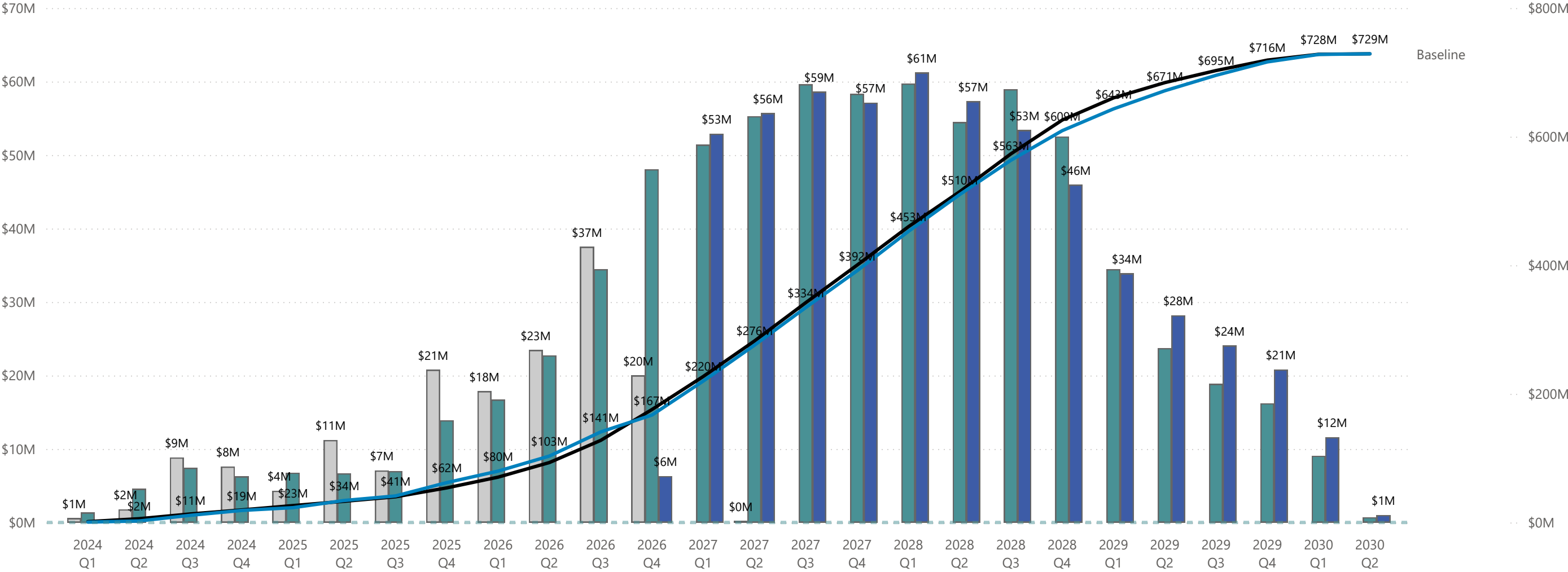
Estimate to Complete
\$567,872,025

Estimate at Complete
\$728,840,473

Progress
11.0%

Fund ID	Total Expended	Total Forecasted	Estimate at Completion	Progress
AIG	\$7,811,790	\$26,929,977	\$34,741,767	11.27%
AIP	\$0		\$0	
AIPD		\$20,000,000	\$20,000,000	
AIPE	\$2,260,675	\$28,377,479	\$30,638,154	3.69%
AMT	\$85,678,289	\$383,944,921	\$469,623,210	9.13%
ATP	\$10,655,528	\$28,711,856	\$39,367,384	13.53%
NAMT	\$27,787,354	\$56,340,913	\$84,128,267	16.50%
PFC	\$26,774,812	\$23,566,879	\$50,341,691	26.40%
Total	\$160,968,448	\$567,872,025	\$728,840,473	11.04%

Forecast by Fiscal Qtr





CASHFLOW (New Gen)

Data Date - 6/26/2026



Previous Invoices (Paid)
\$135,333,838

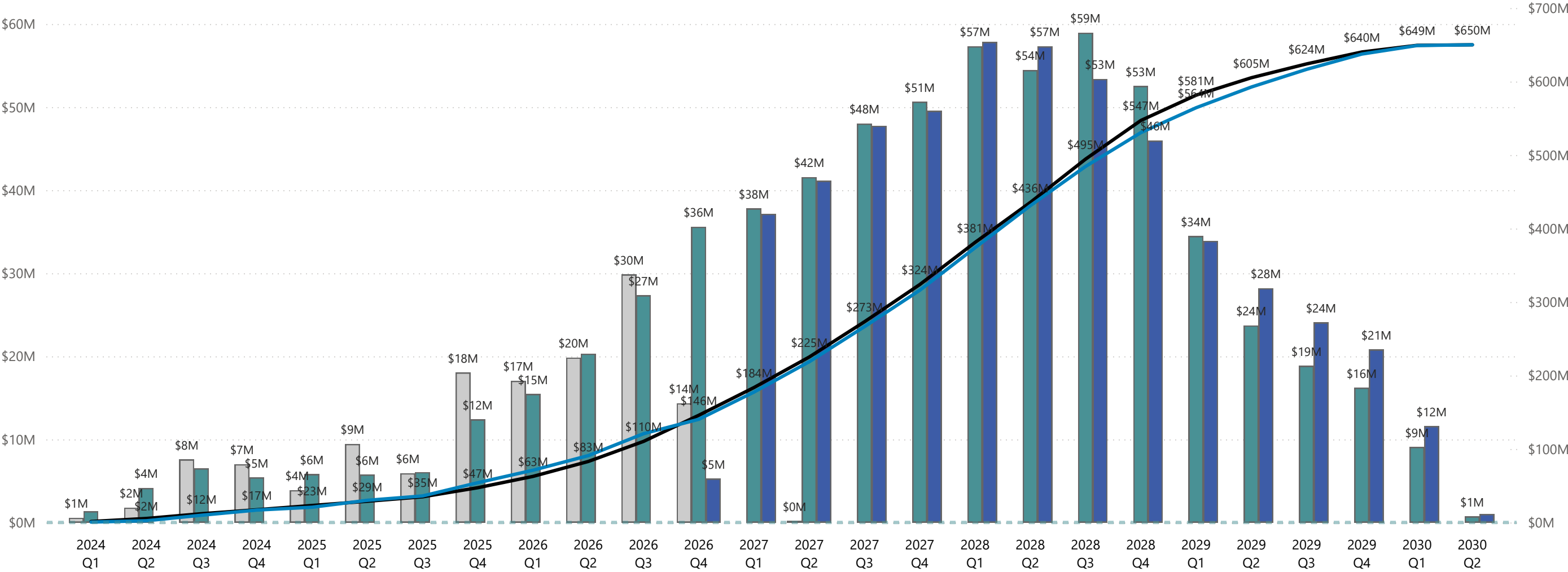
Total Forecast
\$514,666,162

Estimate at Completion
\$650,000,000

Progress
10.4%

Fund ID	Total Expended	Total Forecasted	Estimate at Completion	Progress
AIG	\$7,811,790	\$26,929,977	\$34,741,767	11.27%
AIP	\$0		\$0	
AIPD		\$20,000,000	\$20,000,000	
AIPE	\$2,260,675	\$28,377,479	\$30,638,154	3.69%
AMT	\$85,678,289	\$383,944,921	\$469,623,210	9.13%
ATP	\$10,655,528	\$28,711,856	\$39,367,384	13.53%
NAMT	\$2,152,744	\$3,135,050	\$5,287,794	20.14%
PFC	\$26,774,812	\$23,566,879	\$50,341,691	26.40%
Total	\$135,333,838	\$514,666,162	\$650,000,000	10.41%

Forecast by Fiscal Qtr





CASHFLOW (HQ)

Data Date - 6/26/2026



Total Expended
\$25,634,610

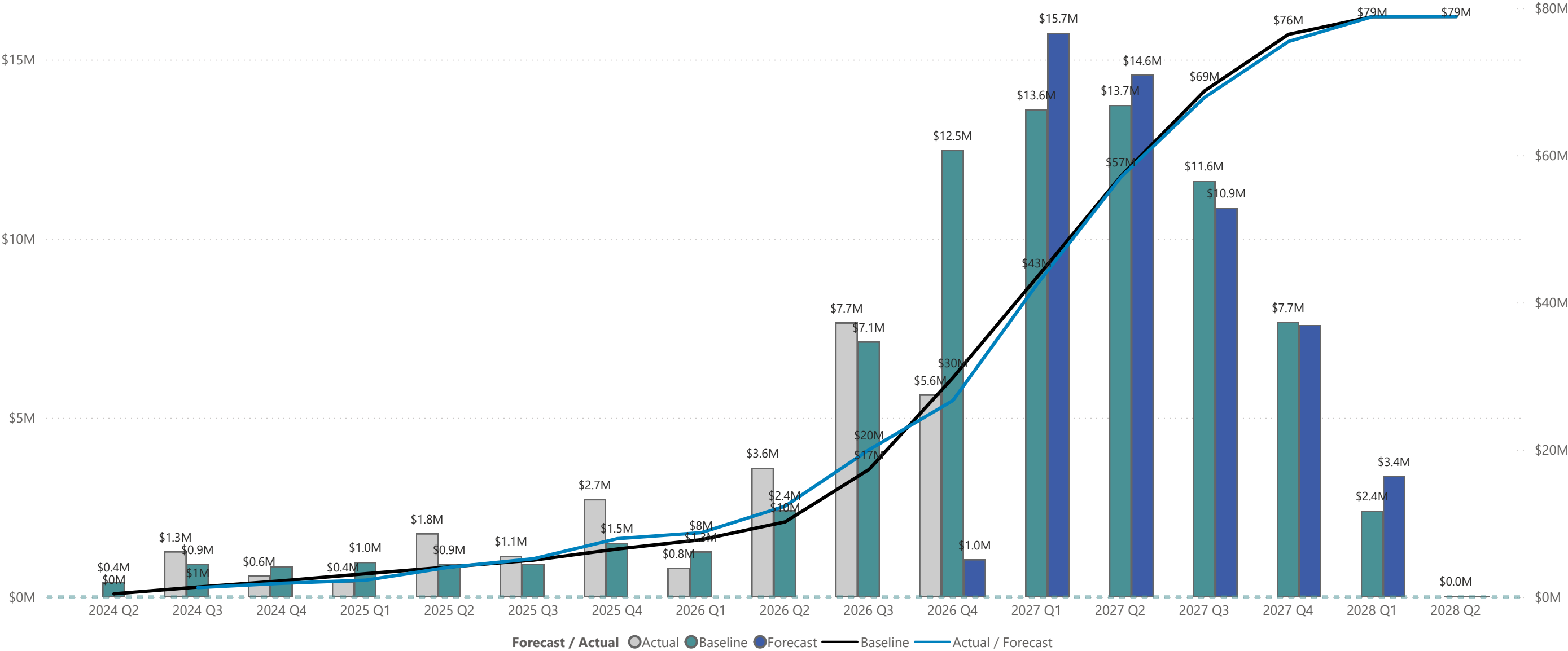
Total Forecast
\$53,205,863

Estimate at Completion
\$78,840,473

Progress
16.3%

Fund ID	Total Expended	Total Forecasted	Estimate at Completion	Progress
NAMT	\$25,634,610	\$53,205,863	\$78,840,473	16.26%
Total	\$25,634,610	\$53,205,863	\$78,840,473	16.26%

Forecast by Fiscal Qtr





CASHFLOW

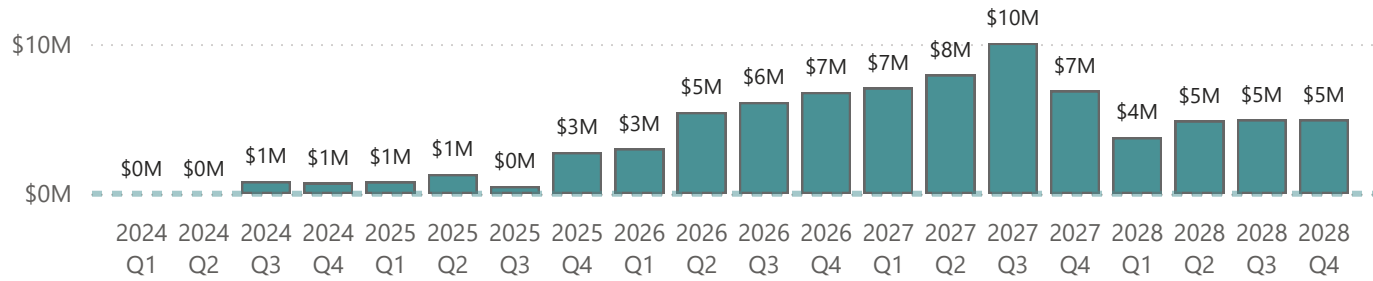
Data Date - 6/26/2026



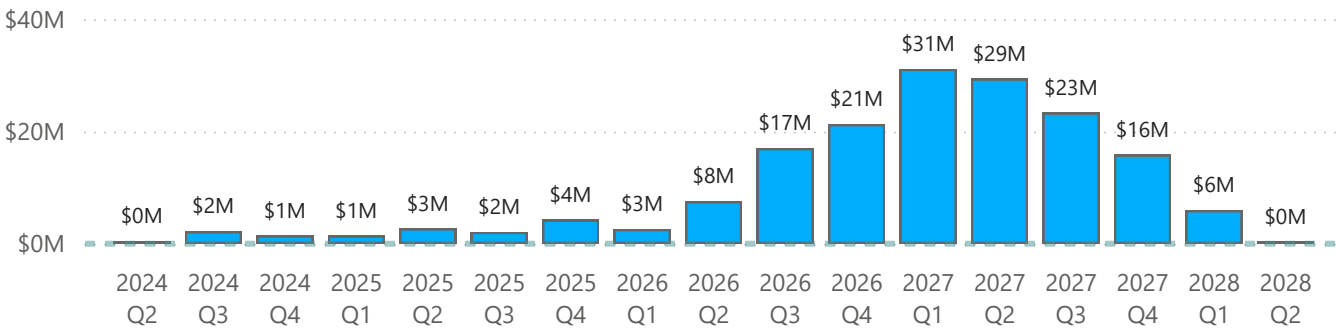
Fund ID	Total Expended	Total Forecasted	Progress
AIG	\$7,811,790	\$26,929,977	11.27%
AIP	\$0		
AIPD		\$20,000,000	
AIPE	\$2,260,675	\$28,377,479	3.69%
AMT	\$85,678,289	\$383,944,921	9.13%
ATP	\$10,655,528	\$28,711,856	13.53%
NAMT	\$27,787,354	\$56,340,913	16.50%
PFC	\$26,774,812	\$23,566,879	26.40%

HDQTRS	NGCOMU	NGCONA	NGCONB	NGCUPLLE	NGENBL	NGNALL	NGNCUP	NGNLLE	NGSRON
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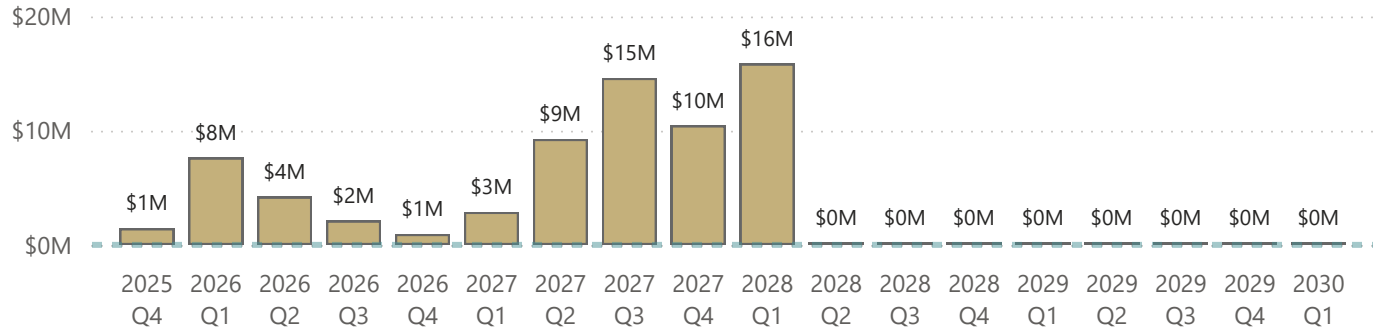
Bond AMT



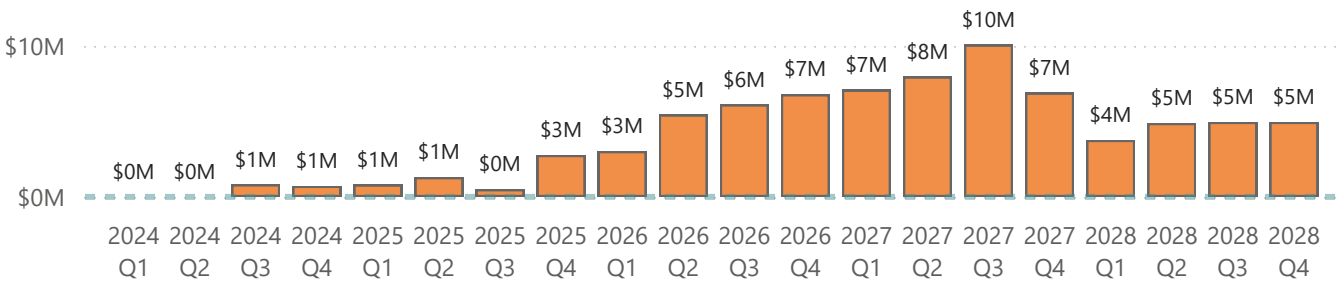
Bond Non AMT



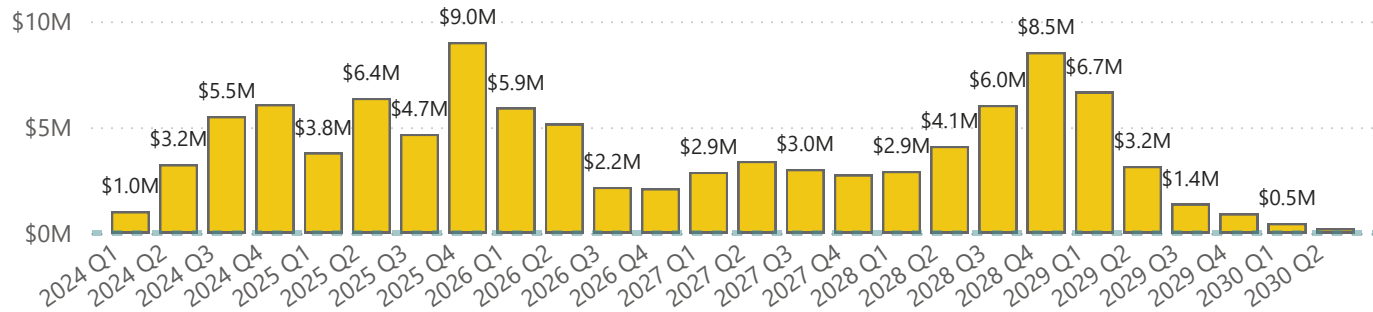
AIG



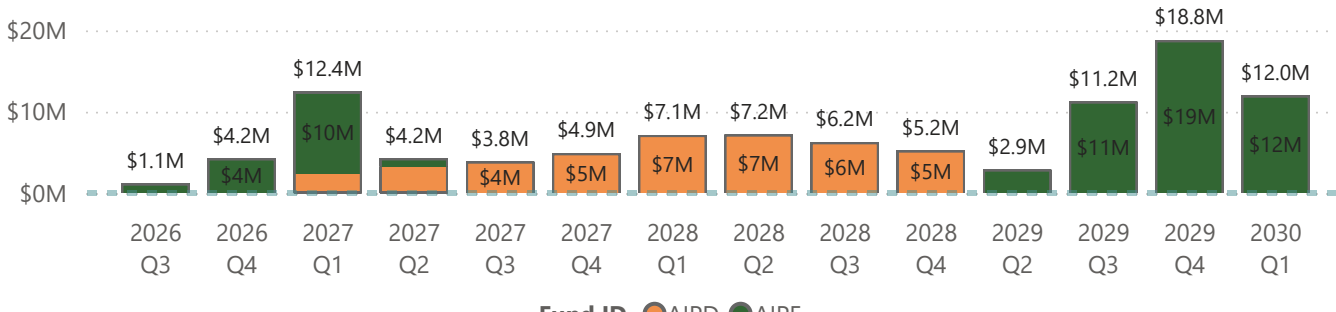
ATP



PFC



AIPE & AIPD



Fund ID ● AIPD ● AIPE

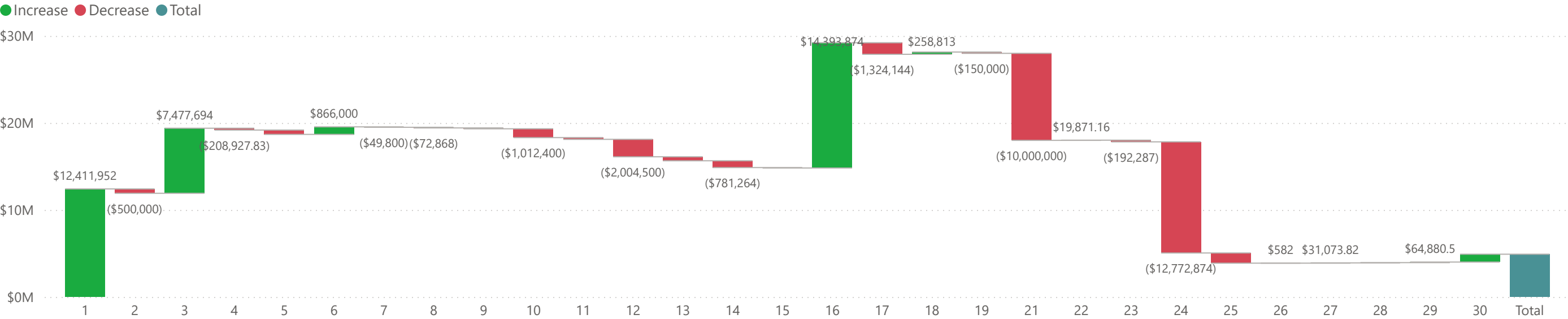


NEW GEN CONTINGENCY DRAWDOWN



Data Date - 6/26/2026

No	Title	Value	Cumulative Value
1	Original Contingency at \$570M	\$12,411,952	\$12,411,952
2	less allocation to CUP LLE Owner's Contingency	(\$500,000)	\$11,911,952
3	budget increase to \$650M	\$7,477,694	\$19,389,646
4	less HQD CUP LLE Pmts for GMP #1 / #2 (not included in ROM revision; term'd contract)	(\$208,927.83)	\$19,180,718.17
5	less allocation to S.ROM Owner's Contingency	(\$500,000)	\$18,680,718.17
6	return S.ROM (\$9M ROM budget; Hard Bid \$8.134M)	\$866,000	\$19,546,718.17
7	less Clark/Sullivan Pre-Con - CUP only	(\$49,800)	\$19,496,918.17
8	less Enabling for New Gen (\$500K ROM budget; Hard Bid \$572,868 Q&D)	(\$72,868)	\$19,424,050.17
9	less allocation to Enabling Owner's Contingency	(\$100,000)	\$19,324,050.17
10	less New Gen LLE (\$5M ROM budget; Hard Bid \$6,012,400 Nelson Electric)	(\$1,012,400)	\$18,311,650.17
11	less allocation to New Gen LLE Owner's Contingency	(\$200,000)	\$18,111,650.17
12	less McCarthy Pre-Con - New CMAR	(\$2,004,500)	\$16,107,150.17
13	less McCarthy Add'l Services - New CMAR	(\$458,500)	\$15,648,650.17
14	less Common Use (\$0 in ROM budget / incl New Gen; Hard Bid \$781,264 Q&D)	(\$781,264)	\$14,867,386.17
15	less allocation to Common Use Owner's Contingency	(\$50,000)	\$14,817,386.17
16	return CUP (\$58.5M ROM budget; CMAR GMP \$44.1M)	\$14,393,874	\$29,211,260.17
17	less allocation to CUP Owner's Contingency	(\$1,324,144)	\$27,887,116.17
18	return CUP LLE CO#1 reduced SOW	\$258,813	\$28,145,929.17
19	less allocation to TransSolutions additional SOW (9/11/25 Board Mtg)	(\$150,000)	\$27,995,929.17
21	Transfer to hard cost contingency	(\$10,000,000)	\$17,995,929.17
22	Pre-Con Contract Adjustments	\$19,871.16	\$18,015,800.33
23	GMP1 transfer to hard cost contingency	(\$192,287)	\$17,823,513.33
24	GMP2 transfer to hard cost contingency	(\$12,772,874)	\$5,050,639.33
25	CA Budget Adjustment	(\$1,169,836.71)	\$3,880,802.62
26	CM Budget Adjustment	\$582	\$3,881,384.62
27	CME PMO Services Contract Closeout	\$31,073.82	\$3,912,458.44
28	Common Use Closeout	\$29,808.42	\$3,942,266.86
29	Enabling Closeout	\$64,880.5	\$4,007,147.36
30	S.Ron Closeout	\$901,724.76	\$4,908,872.12
Total		\$4,908,872.12	





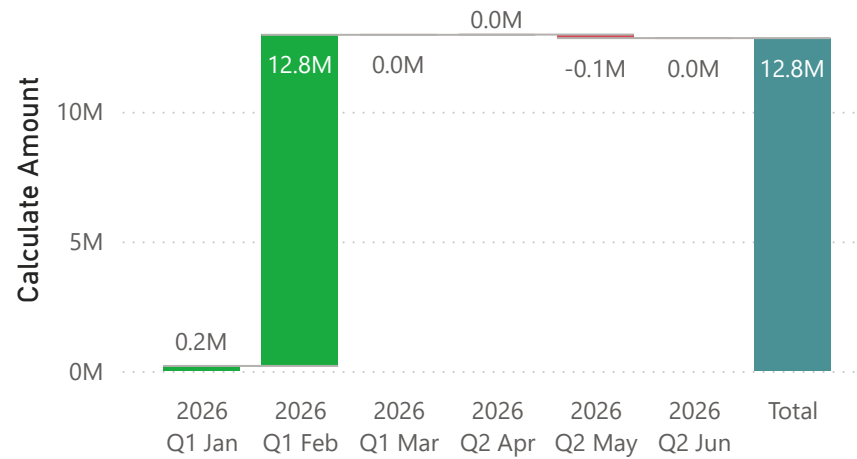
CMAR CONTINGENCY DRAWDOWN

Data Date - 6/26/2026



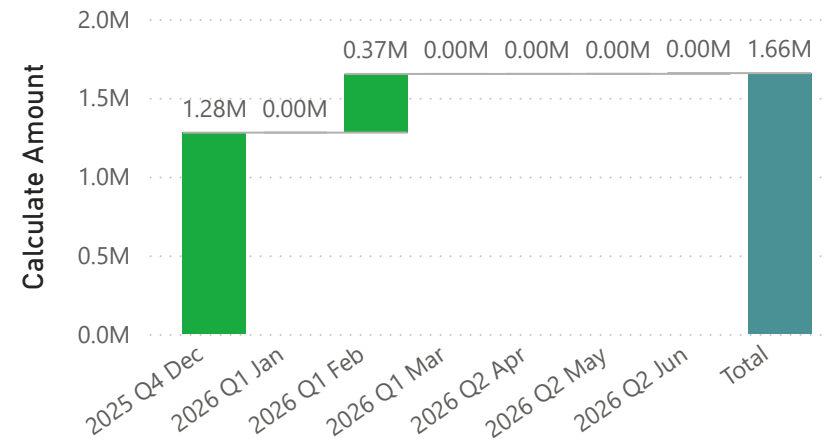
Concourses Owner Contingency

● Increase ● Decrease ● Total



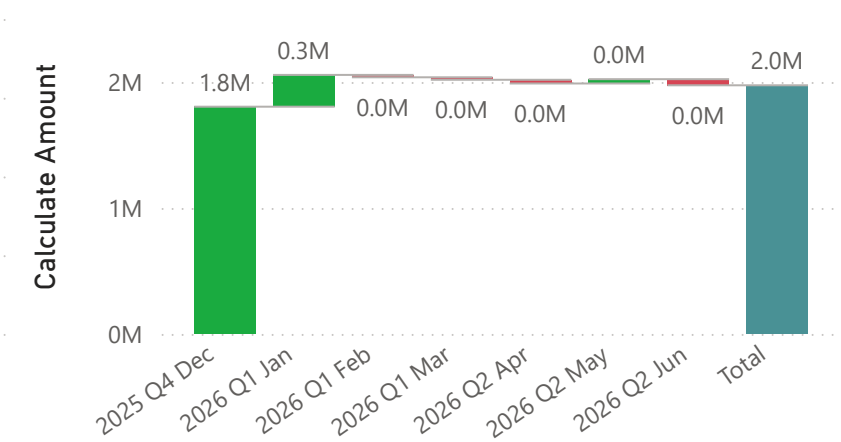
CUP Owner Contingency

● Increase ● Decrease ● Total



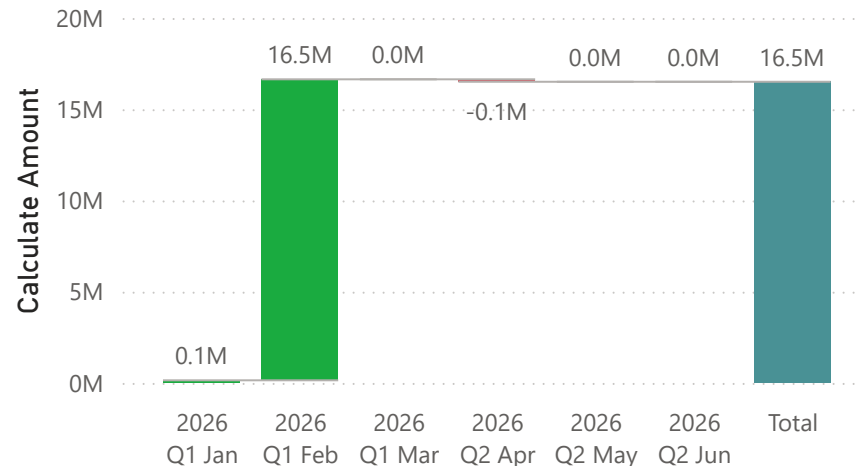
HQ Owner Contingency

● Increase ● Decrease ● Total



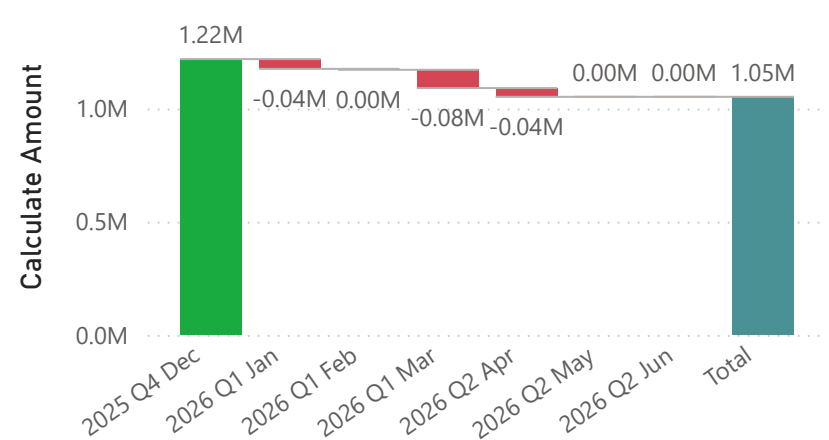
Concourses CMAR Contingency

● Increase ● Decrease ● Total



CUP CMAR Contingency

● Increase ● Decrease ● Total



HQ CMAR Contingency

● Increase ● Decrease ● Total

